1. 1.	Contractor/Organ	bly. Use additional sheets as necessary.)
1.	Contractor/Organ	Dudek
2.	Type of Entity:	
		nt \Box nonprofit 501(c)(3), (4), or (6)
3.	Name(s) of trustees,	directors, partners, officers of Contractor/Organization:
	Joseph Monaco	Sarah Lozano Larson
	Eric Wilson	Jill Weinberger
	Pete Campbell	
	Helder Guimaraes	
	D. Michael Metts	
	Amy Paul	
	Danielle Voss	
	Bob Kelleher	
	Tom Larkin	
	Meg Lassaret	
4.		more than 10% equity, participation or revenue interest in
Cont	ractor/Organization:	1 0/1
	Dudek is 100% employed	e owned and does not have any individual who has more than 10% equity,
	participation or revenue i	nterest
	participation of revenue	THO TOOL
Drano	ared by: Amy Paul	
Пера	iled by in the same	
Title	Secretary/General Co	unsel
Title.		
Phone	e: 760.479.4242	
Date:	6/30/2025	
Jule.		



nting, please print legibly. Use additiona	u sneets as necessary.)
Contractor/Organization Name:	Michael Baker International, Inc.
Type of Entity:	
■ non-government □ nonprofit 50	01(c)(3), (4), or (6)
Name(s) of trustees, directors, partne	ers, officers of Contractor/Organization:
Please refer to attached list.	

7	
Names of those with more than 10% ractor/Organization:	equity, participation or revenue interest in
Michael Baker International Holdco Co	orporation
red by: _Fareeha Kibriya	
Vice President	
e: 213-372-1012	
3. 512-215-TOTS	



Written Consent in Lieu of a Meeting of the Board of Directors of Michael Baker International, Inc. (F/K/A Michael Baker Jr., Inc.)

March 31, 2025

The undersigned, being the Board of Directors (the "Board") of Michael Baker International, Inc., a Pennsylvania corporation (the "Corporation"), pursuant to Section 1727(b) of the Pennsylvania Business Corporation Law and the Corporation's governance documents, hereby consent to and adopt the following resolutions in lieu of a Meeting:

Appointment of Officer(s)

WHEREAS, the Board has determined that it is in the best interest of the Corporation to ratify, confirm and approve the appointment of the person(s) to the position(s) set forth opposite their respective names on Exhibit A attached hereto and made a part hereof, and to remove any person(s) not named on Exhibit A attached hereto;

NOW THEREFORE, BE IT RESOLVED, that such person(s) be and hereby are elected to the position(s) set forth opposite their respective names on Exhibit A attached hereto and made a part hereof, to hold such position(s) until the earlier election and qualification of their respective successors or until their earlier resignation or removal (collectively the "Appointed Officer(s)"), and any person(s) not named on Exhibit A attached hereto, be and hereby is, removed as an Officer of the Corporation:

FURTHER RESOLVED, that all acts previously, concurrently and subsequently taken by the Appointed Officers from the date of his or her assumption to the position to the date hereof in the capacity of the position set forth opposite their respective names are hereby expressly confirmed, ratified, approved and authorized in all respects as actions of the Corporation;

General Authorization

FURTHER RESOLVED, that the Appointed Officer(s) of the Corporation, or any later designated Appointed Officer(s), be, and each of them hereby is, authorized, in the name and on behalf of the Corporation, to take such further actions and to execute and deliver such further instruments, certificates or documents in the name of the Corporation, and to retain such counsel, agents and advisors and to incur and pay such expenses, fees and taxes as shall, in the opinion of such Appointed Officer executing the same, be determined necessary or advisable in order to effectuate or carry out fully the purpose and interest of all of the foregoing resolutions (such determination to be conclusively, but not exclusively, evidenced by taking of such actions or the execution of such instruments, certificates or documents by any such Appointed Officer(s));

FURTHER RESOLVED, that Assistant Secretaries who have been given physical possession of the Corporation's Corporate Seal under the authority of the Secretary of the Corporation are entitled to affix the Corporate Seal on proposal documents, contract documents, and certain other administrative forms that require attestation, provided, however, that such Assistant Secretaries are not authorized to affix the Corporation's Corporate Seal to any stock certificates of the Corporation absent further written approval by the Secretary;

FURTHER RESOLVED, that any actions taken by the Shareholder(s), Director(s), or Officer(s) of the Corporation on or prior to the date of the foregoing resolutions that are within the authority conferred hereby are hereby ratified, confirmed and approved as the act and deed of this Corporation;

FURTHER RESOLVED, that the execution of this Written Consent and delivery thereof by facsimile, PDF or electronic signatures shall be sufficient for all purposes and shall be binding upon any party who so executes;

FURTHER RESOLVED, this Written Consent may be executed in two or more counterparts, each of which shall be an original and all of which together shall constitute one and the same Written Consent; and

FINALLY RESOLVED, that an executed copy of this Written Consent shall be filed with the minutes of the proceedings of the Board.

DIREC	CTORS:	
By: Name:	Thomas J. Campbell	
Ву:		
Name:	Brian A. Lutes	
By:	2.7	
Name:	James E. Koch	
Bv:		
	Stephanie F. Long	
By:		
	John M. Tedder	

IN WITNESS WHEREOF, the undersigned have executed this Written Consent as of the date first above written.

By:
Name: Thomas J. Campbell

By:
Brian Lutes (Mar 28, 2025 13:18 EDT)

Name: Brian A. Lutes

James E. Koch

By:
Name: James E. Koch

By:
Name: Stephanie F. Long

DIRECTORS:

By: John M. Tedder
Name: John M. Tedder

IN WITNESS WHEREOF, the undersigned have executed this Written Consent as of the date first above written.

EXHIBIT A

Thomas J. Campbell Chairman

Brian A. Lutes President & Chief Executive Officer

Pankaj Duggal Executive Vice President & President, Integrated Design and Advisory

Daniel Filer Executive Vice President & EVP - Operations
James Koch Executive Vice President & Chief Operating Officer
Stephanie Long Executive Vice President & Chief Financial Officer

Brian May Executive Vice President & President, Federal Programs and Services

Eric Ostfeld Executive Vice President & President, Design Build

Juliane Swatt Executive Vice President & President, GovTech and Public Safety
John Tedder Executive Vice President & Chief Legal Officer & Secretary

Kenton Zinn Executive Vice President & President, Infrastructure
John Alberghini Senior Vice President & National Market Lead - Navy

Jeffrey Baker Senior Vice President & Office Executive

Robert Balanti Senior Vice President & SVP Human Resources & Interim Chief Human Resources

Officer

Steven Barber Senior Vice President & Office Executive

Balram Bheodari Senior Vice President & National Practice Lead, Aviation

Ronald Chaffin Senior Vice President & Practice Executive - Federal Architecture

John Dietrick Senior Vice President & Program Manager

Beth Drylie Senior Vice President & Director Business Development

Eric Frary Senior Vice President & Office Executive
Andrew Gluck Senior Vice President & Regional Director
Magdy Hagag Senior Vice President & Regional Director

Todd Heino Senior Vice President & SVP Business Development
Charles Hunley Senior Vice President & National Director, Bridge Services
John Hurley Senior Vice President & National Market Lead - Army

Brian Kozy Senior Vice President & National Technical Director, Bridge Services
Trudi Lim Senior Vice President & Regional Director & Assistant Secretary
Benjamin Matthews Senior Vice President & National Market Lead-Federal Civilian

Stephen McGaughey Senior Vice President & SVP, Finance & Corporate Controller & Assistant Treasurer

Thomas Montgomery Senior Vice President & Regional Director
Fredrick Muncy Senior Vice President & Technical Advisor - Water

Mitchell Pinkston Senior Vice President & President, DATAMARK Technologies

John Robinson Senior Vice President & Office Executive

Jade Rung

Senior Vice President & Regional Practice Lead - Bridge

Lori Stump Senior Vice President & SVP Federal Operations

Michael Tylman Senior Vice President & Technical Manager - Land Development Nicolaas Veraart Senior Vice President & National Practice Lead - Planning

John Walsh Senior Vice President & Regional Director Christopher Alberts Vice President & Office Executive Iyad Alrabadi Vice President & IDA Market Director

Allison Andrews Vice President & VP, Director - Emergency Management and Response

Michael Arens Vice President & Office Executive

Mohamed Amin Bagha Vice President & Regional Practice Lead - Water

William Balentine Vice President & Office Executive

Joseph Bartorelli Vice President & CTS - Practice Executive

Richard Beck Vice President & Practice Executive - Planning, Survey & Land Development

Scot Becker Vice President & Director

Jill Bell Vice President & VP, SSC & Treasurer

Paula Boardman Vice President & National Geospatial Practice Executive

Gilberto Bosque Vice President & Office Executive

Kirsten Bowen Vice President & National Director - Rail & Transit

Albert Bowman Vice President & Office Executive

Elizabeth Bradford Vice President & VP, National Resilience Lead Christina Brickner Vice President & VP, Operations Transformation

Jeff Broadwater Vice President & Office Executive

Vice President & VP, Director - Emergency Management and Response Pernille Buch-Pedersen

MaryAnne Buvens Vice President & Federal Program Manager - Architecture Vice President & VP Product Dvlpmt DATAMARK Ashley Buzzeo

Anthony Cabrera Vice President & Office Executive

Genevieve Cahill Vice President & Director - Business Development

Lisa Carbonara Vice President & VP Talent Acquisition

Edward Carpenter Vice President & National Practice Lead, Program/Construction Management

Vice President & Operation Manager Guy Carpino Joseph Catalano Vice President & Office Executive

Jessica Chambers Vice President & VP, Engineering & Design Technology

Richard Chisolm Vice President & Office Manager

Kenneth Collins Vice President & Director - Transportation

Joseph Danyo Vice President & Chief Engineer

David Dawson Vice President & Director, Business Systems & Analytics Kristy DeChicchis Vice President & Director - Business Development

Scott Delesdernier Vice President & Office Executive

Alison Detar Vice President & Vice President - Marketing

Jamie Dodd Vice President & Operations Manager - Business Development

Vice President & Office Executive Patricia Dunaway Craig Duppstadt Vice President & Director, Contracts Ralph Eberhardt Vice President & Office Executive

Kurt Fritz Vice President & Office Executive - Architecture

Amanda Furr Vice President & Office Executive

Joseph Gardiner Vice President & Director - Construction Services

Louis Gies Vice President & VP Health and Safety Paul Gilkey Vice President & Sr Manager, Infrastructure Robin Godshall Vice President & Regional Operations Lead - Water

Steven Gravlin Vice President & Office Executive Dale Gray Vice President & Office Executive

Christopher Grollnek Vice President & VP Business Dvlpmt DATAMARK

Lydia Grose Vice President & Office Executive Russell Hall Vice President & Office Executive Mary Jo Hamman Vice President & Office Executive

John Harris Vice President & Technical Manager - Water

Dean Hartman Vice President & National Market Lead - U.S. Air Force and Space Force

Dwain Hathaway Vice President & Office Executive

James Haughey Vice President & Director of Engineering San Diego Anthony Hofmann Vice President & National Market Lead - Army Charles Hogeboom Vice President & Federal Program Manager

William Hoose Vice President & Regional Practice Lead - Environmental Leslie Hopper Vice President & Regional Practice Lead - Transportation Susan Howard Vice President & National Practice Lead - ICS/OT Cybersecurity

James Katsafanas Vice President & National Connected and Automated Vehicle Technology Director

Stephen Kiefer Vice President & Assistant General Counsel Mark Kistler Vice President & Regional Practice Lead - Aviation

Kyle Kramer Vice President & Office Executive

Elizabeth Krousel Vice President & Department Manager - Civil and Environmental

Frederick Krumbhaar Vice President & Divisional CFO Kevin Kugler Vice President & Director - Planning

Devendra Kumar Vice President & VP, Digital Transformation & Operations & Interim Chief

Information Officer

Jeffrey Kupko Vice President & National Advanced Mobility and Vehicle Electrification Director Edward La Guardia Vice President & National Director - Rail & Transit
Denise Laferte Vice President & National Practice Lead - Water

Patrick Leach Vice President & Practice Executive - Construction Services

David Liebgold Vice President & Office Executive

Michael Lincheck Vice President & Federal Program Manager - Architecture Timothy Little Vice President & Operations Manager - Infrastructure

Jeffrey May Vice President & Office Executive

Kermit Maynard Vice President & VP, Corporate Development Government Technology Paul McGuinness Vice President & Program Manager - National Structures Inspection

Todd McIntyre Vice President & Office Executive
Saul Mellman Vice President & Director - Transportation
John Mentz Vice President & Federal Operations Manager

David Mercier Vice President & Practice Executive - Water Christopher Miller Vice President & VP Total Rewards

Aaron Morris Vice President & National LIDAR and Pavement Practice Executive

Lois Muller Vice President & Federal Program Manager - Architecture James Murphy Vice President & Regional Practice Lead - Design Build Robert Murphy Vice President & VP Business Dvlpmt DATAMARK John Nagle Vice President & Department Manager - Water Rajendra Navalurkar Vice President & Regional Operations Lead - Bridge Angela Nocera Vice President & National Market Lead - Army Brian Oliver Vice President & Project Manager - Land Development

Lorna Parkins Vice President & Office Executive
Snehalkumar Patel Vice President & Director of Engineering
Brian Peiritsch Vice President & VP Corporate Communications

Douglas Peterson Vice President & Office Executive
Sarat Peyyeti Vice President & Program Director

Edward Phillips Vice President & Operations Manager - Federal

Robert Pitchford Vice President & Office Executive

Shawn Plichta Vice President & Regional Practice Lead - Design Build

Jeffrey Polenske Vice President & Office Executive Philip Quillin Vice President & Office Executive

Patricia Quinn

Vice President & Sector Lead - Aerospace & Healthcare

Pedro Quintanilla

Rachael Richter

Alfonso Riera

Vice President & National Director - Design Hub

Vice President & Practice Executive - Federal Planning

Vice President & Regional Market Lead - Army

Jeffrey Roberts Vice President & Office Executive

Scott Rodseth Vice President & Director - Transportation

Joseph Romano Vice President & Regional Practice Lead - Bridge

James Rose Vice President & National Market Lead - U.S. Air Force and Space Force

Stephen Ross Vice President & Surface Transportation Lead

Brian Russell Vice President & Office Executive

Joseph Salvadori Vice President & Practice Executive - Bridge

Steven Savich Vice President & Practice Executive - Land Development and Infrastructure

Curtis Schaffner Vice President & Assistant General Counsel

Mohiuddin Shaik Vice President & Office Manager

Jonathan Shimko Vice President & Practice Executive - Water

Raymond Shrift Vice President & Director, Contracts and Procurement & Assistant Secretary

Victor J Siaurusaitis Vice President & Business Developer - Transportation

Maher SidaniVice President & Chief EngineerSonja SimpsonVice President & Office ExecutivePeter SipesVice President & Office Executive

Andrew Sorensen Vice President & VP, Quality & Project Management

Leland Spicer Vice President & Divisional CFO

Joshua Sprowls Vice President & Practice Executive - Engineering

Michael Stengel Vice President & Office Executive

Aaron Stover Vice President & Regional Practice Lead - Bridge Christopher Tagert Vice President & Regional Practice Lead - Water Leigh Tewinkle Vice President & VP Operations DATAMARK

Timothy Thiele Vice President & Office Executive & Assistant Secretary

Andrew Thomas Vice President & VP Design Build Delivery

Helen Tison Vice President & Office Executive
Don Treude Vice President & Business Developer

John Tricini Vice President & Practice Executive - Transportation
Lynn Truskie Vice President & Real Estate Acquisition Manager

David Tudryn Vice President & Practice Executive - Infrastructure Architecture

Joanne Tyler Vice President & Office Executive

Philip Walker Vice President & Technical Director - Complex Bridges

Scott Wardle Vice President & Regional Operations Lead - Construction Services

James Waters Vice President & Chief Information Security Officer & Enterprise Architect

Quintin Watkins

Vice President & Sr Regional Practice/Mkt Lead

Kirk Weaver

Vice President & Director Project Delivery Excellence

Karen White

Vice President & National Broadband Practice Executive

Christy Whittaker Vice President & Director-Compensation
Katherine Wrenshall Vice President & Assistant General Counsel
James Yeager Vice President & Director - Transportation

Steven Yoshizumi Vice President & Practice Executive - Transportation

Johann Aakre Associate Vice President & Regional Operations Lead - Bridge

Angela Adam Associate Vice President & Proposal Manager

Ryan Adams Associate Vice President & Assistant Department Manager - Senior Project

Manager-Structures

Mariben Andersen Associate Vice President & Project Manager - Environmental

Michael Anderson Associate Vice President & Senior Project Manager

Timothy Armbrecht

Associate Vice President & Load Rating Specialty Practice Lead

Alan Ashimine

Associate Vice President & Department Manager - Environmental

Douglas Barker

John Bellas

Associate Vice President & Federal Program Manager - Architecture

Associate Vice President & Technical Manager - Environmental

Jessica Belowich

Associate Vice President & Regional Practice Lead - Transportation

Nicole Bennati Associate Vice President & Engineering Lead, IDA

Joseph Bennett Associate Vice President & Department Manager

Wendy Berrill Associate Vice President & Director - Railway and Civil Design

Kashfia Billah Associate Vice President & Assistant Department Manager - Senior Project Manager-

Bridge Inspection

Douglas Blank

Joseph Blickenderfer

Associate Vice President & Department Manager - Transportation

Associate Vice President & Department Manager - Energy/Telecom

Michael Borzok

Associate Vice President & Regional Operations Lead - Bridge

Justin Bouscher

Associate Vice President & Department Manager - Bridge

Robert Brzezon

Associate Vice President & Department Manager - Highway

Todd Buckner

Associate Vice President & Department Manager - Roadway

Jay Burton

Associate Vice President & Project Manager - Highway

Michael Butters Associate Vice President & Department Manager - Transportation

Christopher Caputi Associate Vice President & Technical Manager - Environmental Compliance

Paul Carson Associate Vice President & Technical Manager - Oil and Gas
Sarah Cathcart Associate Vice President & Director - Business Development
Mujahid Chandoo Associate Vice President & Department Manager - Surface Water

Yongxian Chen Associate Vice President & Assistant Department Manager - Senior Technical Manager-

Structures

Derek Christianson Associate Vice President & Project Manager - Highway

Fatma Ciloglu Associate Vice President & Department Manager - Geotechnical Benjamin Clopper Associate Vice President & Department Manager - Roadway

Dayle Coburn Associate Vice President & Design Build - Senior Manager

Christopher Conrad Associate Vice President & Director

Audrey A Corrado Associate Vice President & Department Manager - Bridge

Kenneth Corti Associate Vice President & Department Manager - Environmental Miles Costanza Associate Vice President & Department Manager - Water Resources

Maria Cruickshank Associate Vice President & Proposal Manager

Christopher Cummings Associate Vice President & Department Manager - Bridge
Jeremy Curtis Associate Vice President & Project Manager - Transportation

Scott Davis Associate Vice President & Department Manager - Land Development

Gracia de la Pena Associate Vice President & Department Manager - Oil and Gas
Carlos Dizon Associate Vice President & Department Manager - Electrical
Kevin Doyle Associate Vice President & Department Manager - Water
James Duguay Associate Vice President & Project Manager - Aviation
Francis Eells Associate Vice President & Senior Project Manager

Sarmad Farjo Associate Vice President & Department Manager - Transportation

David Fekete Associate Vice President & Program Manager - GIS

John Craig Fennell Associate Vice President & Department Manager - Planning and Urban Design

Kathryn Field Associate Vice President & Program Manager - GIS

Anthony Fitzpatrick Associate Vice President & Department Manager - Construction Services

Mary Flynn Associate Vice President & Department Manager - Construction Services

Christopher Fowlds Associate Vice President & Department Manager - Highway
Eversley Francois Associate Vice President & Department Manager - Electrical
Aarion Franklin Associate Vice President & Department Manager - Planning

James A Frazier Associate Vice President & Department Manager - Transportation Planning

David Frey Associate Vice President & Director - Transportation

Sylvester Fryc Associate Vice President & Department Manager - Highway
Laurence Gale Associate Vice President & Department Manager - Environmental

Vahid Ganji Associate Vice President & Department Manager - Pavement Engineering

Claudia Garay Associate Vice President & Proposal Manager

Alicia Gonzalez Associate Vice President & Department Manager - Planning Calvin Gordon Associate Vice President & Assistant Program Manager

Amilyn Haas Associate Vice President & Business Developer

James Hall Associate Vice President & Department Manager - Structures

Samuel Hand Associate Vice President & Director, Internal Controls & Gov't Compliance

Robert Hans Associate Vice President & Office Executive

Kyle Harper Associate Vice President & Department Manager - Transportation

Diana Hartman Associate Vice President & Federal Program Manager

Gary Heisler Associate Vice President & Technical Director - Water/Wastewater

Octavio Hernandez Associate Vice President & Department Manager - Traffic
Michael Hnat Associate Vice President & Senior Project Manager - Structures
Elizabeth Hoekenga Associate Vice President & Director - Rail Bridges & Structures

Angela Howell Associate Vice President & Department Manager - Construction Inspection

Chadwick Huffines Associate Vice President & Office Executive

Hamid Ikram Associate Vice President & Assistant Department Manager - Senior Project Manager-

Structures

Kevin James Associate Vice President & Director - Highway
Cristin Johnson Associate Vice President & Engineering Lead, IDA
Don Joiner Associate Vice President & Senior Project Manager
Philip Jufko Associate Vice President & Director - Aviation Planning
Chadi Karam Associate Vice President & Department Manager - Civil
Nagnath Kasbekar Associate Vice President & Department Manager - Structures
Lindsay Kaufmann Associate Vice President & Project Manager - Design-Build

Martin Kazmierczak Associate Vice President & Technical Director Nathan Kebede Associate Vice President & National Services Lead

Fareeha Kibriya Associate Vice President & Department Manager - Planning

Anna Klenke Associate Vice President & Department Manager - Bridge
Matthew Klyszeiko Associate Vice President & Department Manager - Planning
William Kontess Associate Vice President & Senior Project Manager - Architecture

William Kristoff Associate Vice President & Department Manager - Bridge & Tunnel Inspection

Michael Kuchera Associate Vice President & Director of Architecture
Sofia Landis Associate Vice President & Department Manager
Jane Lehman Associate Vice President & Senior Counsel

Bradley Losey Associate Vice President & Department Manager - Surface Water Shayna Lotman Associate Vice President & Regional Director, Human Resources

Marc Luiken Associate Vice President & Business Developer

Ryan Lynch Associate Vice President & Regional Director, Human Resources

Rebecca Lyne Associate Vice President & Director of Quality Assurance and Quality Control

Christopher MacDougall Associate Vice President & Technical Manager - GIS
Donald MacKay Associate Vice President & Engineering Lead, IDA

Lance Mackie Associate Vice President & Department Manager - Electrical Andrew MacNeill Associate Vice President & Department Manager - Water

Gary Madey Associate Vice President & Department Manager - Construction Services

Joseph Maiorana Associate Vice President & Department Manager - Construction Services

Saminur Majumder Associate Vice President & Project Manager

George Manning Associate Vice President & Regional Operations Lead - Bridge

Kerry Martin Associate Vice President & Technical Manager - Mechanical / Environmental Compliance

Keely Matson Associate Vice President & Department Manager - Bridge

Tammy McAllister Associate Vice President & Director, Payroll

William McBride Jr Associate Vice President & Senior Project Manager - Highway Jeffrey McClure Associate Vice President & Director of Ports and Aviation

Connor McKenzie Associate Vice President & Director of Corporate Accounting and Financial Reporting

Meghan McPhee Associate Vice President & Director, Project Accounting

David Meissen Associate Vice President & Portfolio Program Manager - Architecture

Chad Menge Associate Vice President & Aviation Market Lead

Brad Miller Associate Vice President & Department Manager - Traffic/ITS

James Miller Associate Vice President & Department Manager - Transportation

Regan Miller Associate Vice President & Director of Business Development

Louis Mittelman Associate Vice President & Senior Project Manager - Architecture

Gerald Morris Associate Vice President & National Market Lead - Federal Civilian Programs

Robert Myers Associate Vice President & Business Developer Muthukumar Narayanaswamy Associate Vice President & Operations Manager

Daniel Natale Associate Vice President & Department Manager - Water

William Neider Associate Vice President & Department Manager - Land Development

Mark J Nellas Associate Vice President & Sr Manager ERP Applications

Kevin Nicholl Associate Vice President & Department Manager - Construction Management

Russell Ozmer Associate Vice President & Regional Practice Lead - Transportation
Pawel Paszczuk Associate Vice President & Federal Program Manager - Architecture

Janine Pelekoudas Associate Vice President & Director, Proposal Development

Aaron Pickering Associate Vice President & Department Manager - Construction Services

Kristen Podnar Associate Vice President & Department Manager - Water Matthew Ponce Associate Vice President & Department Manager - Aviation

William Pope Associate Vice President & Department Manager - Land Development

Thomas Porter Associate Vice President & Director - Toll Roads

Hans Probst Associate Vice President & Portfolio Program Manager - Architecture

Jennifer Riddle Associate Vice President & Proposal Manager

Jacqueline Rooke Associate Vice President & Director - Project Management
Steven Ross Associate Vice President & Department Manager - Architecture

Amy Ross Associate Vice President & Proposal Manager

Oscar Rucker Associate Vice President & Technical Manager - Right of Way William Ruhsam II Associate Vice President & Department Manager - Traffic

Jason SadowskiAssociate Vice President & Department Manager - BridgeVartan SahakianAssociate Vice President & Department Manager IIINancy SantoroAssociate Vice President & Proposal ManagerJeffrey ScheickAssociate Vice President & Director - Transportation

Jon Schelkoph Associate Vice President & Office Executive

Richard Schoedel Associate Vice President & Regional Technical Manager - Bridge Brian Searle Associate Vice President & Technical Manager - Architecture

Bradley Shelton Associate Vice President & Department Manager - Transportation Planning Savanmaly Shovlin Associate Vice President & Department Manager - Construction Services

Andrew Sidor Associate Vice President & Department Manager

Steven Slocum Associate Vice President & Director of Survey - California
Andrew Smart Associate Vice President & Geospatial Technology Director

Gregory Smay Associate Vice President & Director of Tax
David Smith Associate Vice President & Office Manager

Paul Snead Associate Vice President & Department Manager - Water Resources

Joseph Snyder Associate Vice President & Department Manager - Aviation
Eric Spangler Associate Vice President & Department Manager - Transportation

Kevin Spangler Associate Vice President & Engineering Lead, IDA

Christopher Stanford Associate Vice President & Project Manager - Transportation

Robert Stark Associate Vice President & Department Manager - Environmental and Planning

Michael Starr Associate Vice President & Director of Architecture
David Stephens Associate Vice President & Technical Consultant

Matthew Stewart Associate Vice President & Federal Planning Operations Manager

Jason Stith Associate Vice President & Regional Technical Manager - Bridge

Josh Stone Associate Vice President & Department Manager - Civil
Steven Swygert Associate Vice President & Department Manager - Water
Wieslawa Szumanski Associate Vice President & Sr Regional Practice/Mkt Lead

Andre Szumylo Associate Vice President & Project Manager - Construction Services

Ying Tan Associate Vice President & Department Manager - Bridge Kyle Thomas Associate Vice President & Department Manager - Aviation

Daniel Thornhill Associate Vice President & Office Executive

Scott Thornsberry Associate Vice President & Department Manager - Transportation

Julie Thurman Associate Vice President & Director - Transportation

Ryan Thurmes Associate Vice President & Department Manager - Federal

Eddie Torres Associate Vice President & Technical Manager - Air Quality & Noise

Todd Trautz Associate Vice President & Director - Technical Services

Troy Truax Associate Vice President & Director - Planning
Colleen Turner Associate Vice President & Planning Practice Lead

Spencer Uminski Associate Vice President & Department Manager - Architecture

Jonathan Updike Associate Vice President & Senior Designer

Marc Violett Associate Vice President & Department Manager - Traffic
Martin Wade Associate Vice President & Department Manager - Planning
Lori Wade Associate Vice President & Department Manager - Water
Daniel Walden Associate Vice President & Department Manager - Highway
Adam Walkowiak Associate Vice President & Director - Rail Construction Services
Lance Wanamaker Associate Vice President & Department Manager - Aviation
Albert Warot Associate Vice President & Technical Manager - Planning
Kevin Western Associate Vice President & Technical Director - Complex Bridges

Kevin WesternAssociate Vice President & Technical Director - Complex BridgesNicole WhiteheadAssociate Vice President & Director, Learning & DevelopmentKenneth WingAssociate Vice President & Department Manager - TransportationMichael YaffeAssociate Vice President & Department Manager - Planning

Michael Yang Associate Vice President & Assistant Department Manager - Senior Technical

Manager-Geotechnical

Angela Logan Assistant Secretary
Denise McNamara Assistant Secretary

[Exhibit A to Written Consent in Lieu of a Meeting of the Board of Directors of Michael Baker International, Inc.]

Contractor/Organization hereby discloses its trustees, directors, partners, officers, and those with more than 10% equity, participation, or revenue interest in Contractor/Organization, as follows:

(If printing, please print legibly. Use additional sheets as necessary.)

1. Contractor/Organization Name: Environmental Science Associates
2. Type of Entity: ✓ non-government □ nonprofit 501(c)(3), (4), or (6)
3. Name(s) of trustees, directors, partners, officers of Contractor/Organization:
Leslie Moulton-Post (CEO), Eric Haase (COO), Albert Cuisinot (CFO)
Lauren Abom, Mike Arnold, Terri Avila, Tom Barnes, Annette Bonilla, Ann Borgonov, Brian Boxer, Eryn Brennan, Stacy Bumback, Barbra Calantas, Jeff Caton, Adrienne Centano, Margaret Clancy, Dan Dameron, Erich Fischer, Chris Fitzer,
Melissa Gross, Brian Knowles, Mike Leech, Cathy McEfee, Alisa Moore, Sharon Niemczyk, Jim O'Toole, Ayo Oliver, Tony Overly, Meredith Parkin,
Doug Robison, Sandy Scheda, Doug Skurski, Keith Steele, Julie Sullivan, Swen Swenson, Ruta Thomas, Christopher Warn
4. Names of those with more than 10% equity, participation or revenue interest in
Contractor/Organization: N/A
Prepared by: Tom Barnes
Title: Vice President, Associate Principal
Phone: 213-672-6904
Date: 7/11/2025



lf pri	inting, please print legibly. Use additional sheets as necessary.)
1.	Contractor/Organization Name: UltraSystems Environmental, Inc.
2.	Type of Entity:
2.	Type of Entity: \boxtimes non-government \square nonprofit 501(c)(3), (4), or (6)
3.	Name(s) of trustees, directors, partners, officers of Contractor/Organization:
	Betsy A. Lindsay
4.	Names of those with more than 10% equity, participation or revenue interest in
ont	ractor/Organization:
-	Betsy A. Lindsay
-	
-	
-	
Prepa	ared by: Betsy A. Lindsay
Title:	President/CEO
Phon	e: <u>949-788-4900</u>
	06/20/2025



(If print	ing, please print legibly. Use additional sheets as necessary.)
1.	Contractor/Organization Name: Psomas
2.	Type of Entity:
	■ non-government \Box nonprofit 501(c)(3), (4), or (6)
3.	Name(s) of trustees, directors, partners, officers of Contractor/Organization:
See at	tached
	Names of those with more than 10% equity, participation or revenue interest in
	ctor/Organization: as Employee Stock Ownership Plan (ESOP)
FSOITIE	is Employee Stock Ownership Plan (ESOP)
Prepare	d by:
Title: _	ice President
Phone:	714.481.8041
Date: 7	/10/2025



UNANIMOUS WRITTEN CONSENT OF THE BOARD OF DIRECTORS OF PSOMAS, a California corporation.

March 4, 2025

THE UNDERSIGNED, being all of the members of the Board of Directors of Psomas, a California corporation (the "Corporation"), hereby adopt the following resolutions without a meeting as of the date set forth above, pursuant to Section 307(b) of the General Corporation Law of California:

RESOLVED that the following, being the Officers of the Corporation, be and hereby are authorized to execute any and all documents required to conduct the business of the Corporation, including, but not limited to contracts, leases and certifications;

IT IS FURTHER RESOLVED that any one signature of the Officers listed herein shall be sufficient to bind the Corporation;

STEVE MARGARONI	President and Chief Executive Officer
NICK TARDITTI	Chief Financial Officer, Treasurer, Assistant Secretary
CHAD WILSON	Vice President, Secretary
CRAIG AHRENS	Vice President
ALEJANDRO ANGEL	Vice President
SESSYLE ASATO	Vice President
BRETT BARNETT	Vice President
REGINA BEEM	Vice President
JAMES BITTNER	Vice President
DON BJELK	Vice President
MARC BLAIN	Vice President
MONIKA BOWDEN	Vice President
MICHAEL BOWEN	Vice President
SCOTT BRYANT	Vice President
JEFFREY CHESS	Vice President
MARCIA CARRILLO	Vice President
MATTHEW D. CLARK	Vice President
SHAWN CLARK	Vice President
SARAH CURRAN	Vice President
DAVID CURTIS	Vice President
CHRIS DAVENPORT	Vice President
NELSON DAVIS	Vice President
AMY DAY	Vice President
WILLIAM ESTEPA	Vice President
ROSE FISTROVIC	Vice President
DAN FORGEY	Vice President
ADAM FOSTER	Vice President
BRIAN FRAGIAO	Vice President
JASON FRITZLER	Vice President
PAUL GERVACIO	Vice President
ELIZABETH GIBSON	Vice President
JEFF GILLIS	Vice President
DANNIE B. GREEN	Vice President
TIMOTHY G. HAYES	Vice President
ALIA HOKUKI	Vice President
JIM HUNTER	Vice President

Vice President

JEREMY JOHNSON

ANN JOHNSTON Vice President DAVID (DJ) KELLY Vice President **DENNIS KIM** Vice President RICHARD LEWIS III Vice President RYAN LYNCH Vice President JENNIFER MARKS Vice President Vice President FRANK MARTIN NANDEZ MILLER Vice President CECILIA MOKLER Vice President Vice President NATHANIEL MOZER ARIEF NAFTALI Vice President ANDREW NICKERSON Vice President STEVE NORTON Vice President TRAVIS PERRY Vice President **GERRIT POST** Vice President DANIEL RAHE Vice President MICHAEL R. REDIG Vice President TERESITA REUTTER Vice President, Assistant Treasurer **GINA ROWE** Vice President MAIRA SALCEDO Vice President Vice President SEAN SAMSEL **GARY SKREL** Vice President **SEAN SMITH** Vice President RICHARD M. SULLIVAN Vice President **KEVIN T. THORNTON** Vice President **AARON TILLMANS** Vice President **REUBEN TOLENTINO** Vice President MISHA TROYAN Vice President ALYSEN WEILAND Vice President KARISSA WITTHUHN Vice President **BRIAN WRIGHT** Vice President TERRENCE WRIGHT, JR. Vice President

This Unanimous Written Consent shall be filed with the Minutes of the proceedings of the Board of Directors, and the actions taken hereby shall have the same force and effect as if taken at a meeting duly called and held.

Vice President

[SIGNATURE ON NEXT PAGE]

CAROLINE YONTEZ

Unanimous Written Consent of the Board of Directors of Psomas March 4, 2025 Page 3

1 age 3	
Gary Hunt	Richard Sullivan
Langelledon.	
Sessyle Asato	Mike Lucki
Semfila	Michael Lucki
Travis Perry	Steve Margaroni
(H)	Steel
Alejandro Angel	Reuben Tolentino
Alysen Weiland	
awiland	

(If printing, please print legibly. Use additional sheets as necessary.)
1. Contractor/Organization Name: Envicom Corporation
2 T
2. Type of Entity: ⋈ non-government □ nonprofit 501(c)(3), (4), or (6)
3. Name(s) of trustees, directors, partners, officers of Contractor/Organization:
Travis Cullen, President - Officer
Primo Tapia, Vice President - Officer
Laura Kaufman, Vice President Director of Environmental Analysis - Director
Wayne Bischoff, Director of Cultural Resources - Director
4. Names of those with more than 10% equity, participation or revenue interest in
Contractor/Organization:
Travis Cullen
Prepared by: Travis Cullen
Title: President
Phone: 818-879-4700
Date: July 2, 2025

