

## Agenda Report

June 6, 2011

TO: Honorable Mayor and City Council

**THROUGH:** Finance Committee (June 6, 2011)

**FROM:** City Manager

SUBJECT: ADOPTION OF FISCAL YEAR 2012 OPERATING BUDGET AND FISCAL YEAR 2012-2016 CAPITAL IMPROVEMENT PROGRAM

### **RECOMMENDATION:**

It is recommended that the City Council:

- Adopt by resolution the City's Fiscal Year (FY) 2012 Operating Budget and FY 2012-2016 Capital Improvement Program as summarized in the attached Exhibits A, B, and, C and any changes passed by a motion of the City Council at the June 6, 2011 meeting;
- 2. Adopt a resolution determining the amount to be transferred from the Light and Power Fund to the General Fund for FY 2012.
- 3. Direct the City Attorney, within 30 days, to complete amendments to Article VII of Title 2 of the Pasadena Municipal Code to incorporate the organizational changes required as a result of the adopted FY 2012 budget.

### BACKGROUND:

On May 2, 2010 the City Manager submitted the Recommended FY 2012 Operating Budget in compliance with the requirements of the city charter. The FY 2012-2016 Capital Improvement Program (CIP) was submitted on April 18, 2011. Since that date, joint meetings between the Finance Committee and the City Council have been held to review and discuss the recommended budgets for each City department, as well as the three operating companies.

Proposed Changes to FY 2012 Recommended Budget

The following items are related to recommendation #1 above and summarize the changes between the FY 2012 Recommended Operating Budget submitted by the City Manager on May 2, 2011and the revised FY 2012 Recommended Operating Budget

06/06/2011

being presented for adoption. Additional details on the proposed changes to the FY 2012 Recommended Budget are included in Exhibit C:

- Multiple Departments and Funds Increase various Internal Service account appropriations by \$20,713 to correctly budget for the new Department of Technology (DoIT) Charge-back methodology. This change will ensure that DoIT cost allocation methodology is correctly budgeted and the Computing and Communications Fund is reimbursed for services provided to City departments.
- Multiple Departments Reduce appropriations in the General Fund for medical insurance by \$75,000. This reduction will be applied to multiple departments and is the result of recently approved labor agreements that reduce the City's costs related to payment to employees in excess of actual medical insurance costs also referred to as the Employee Option Medical Fund (EBOF).
- 3. Multiple Departments Reduce appropriations in the General Fund for Workers' Compensation by \$78,750 as a result of planned changes to the Workers' Compensation Program.
- 4. Public Works Reduce Refuse Fund (Fund 406) revenues by \$235,639 to reflect revised revenue forecast.
- Public Works Increase Fleet Maintenance Fund (Fund 503) revenues by \$800,000. The costs related to these revenues have been appropriately budgeted however the corresponding revenues were inadvertently omitted from the FY 2012 Recommended Budget.
- 6. City Manager Reduce General Fund (Fund 101) appropriations by \$26,586. This change reflects the transfer of 1.0 FTE (Graphic Artist) to Print Shop thereby reducing labor accounts in the General Fund by \$89,045 and an increase to Internal Services Print Shop charges by \$60,459 to reimburse the Print Shop for graphics work previously performed by the transferred position and to provide public affairs support.
- City Manager Reduce General Fund (Fund 101) labor account appropriations by \$40,090 and 0.5 FTE (Senior Operations Specialist) to reflect organizational changes.
- 8. City Attorney/City Prosecutor Reduce General Fund labor account appropriations by \$60,000 to reflect organizational changes and partial year vacancies.

- City Clerk Increase General Fund (Fund 101) appropriations by \$133,500 for redistricting related expenditures not included in the FY 2012 Recommended Budget. This is a preliminary estimate of the anticipated costs and may need to be revised during the fiscal year when specific cost estimates become available.
- Non-Departmental Increase appropriations in the Computing and Communications Fund (Fund 501) by \$151,483 and revenues by \$105,730 to correctly budget for costs related to the ICIS Program equipment leases. The interest portion of the ICIS Program equipment lease and the related transfer from the General Fund to pay interest expenses were inadvertently omitted from the FY 2012 Recommended Budget.
- 11. Non-Departmental Increase appropriations in the General Fund (Fund 101) by \$105,730. As noted in item 10 above, this appropriation is for a transfer to the Computing and Communications Fund (Fund 501) to pay interest expenses related to the ICIS Program equipment leases that was inadvertently omitted from the FY 2012 Recommended Budget.
- Fire Decrease appropriations in the General Fund (Fund 101) by \$111,833. Two fire fighter positions were incorrectly included in the FY 2012 Recommended Budget as working 112 hours per pay period. While some Fire Fighter positions are budgeted at 112 hours per pay period, these two positions should have been budgeted at 80 hours per pay period.
- Fire Increase appropriations in the New Year's Day Fund (Fund 106) by \$61,245. This amount was inadvertently omitted of the FY 2012 Recommended Budget.
- Water & Power Increase appropriations in the New Year's Day Fund (Fund 106) by \$22,913. This amount was inadvertently omitted from the FY 2012 Recommended Budget.
- Water & Power Decrease appropriations in the Power Fund (Fund 401) by \$107,339. This amount was included twice in the FY 2012 Recommended Budget.
- Planning Reduce appropriations in the General Fund labor accounts by \$136,066 and 1.0 FTE (Senior Planner) to reflect organization changes.
- 17. Planning Reduce revenues in the Community Development Block Grant Fund (Fund 219) by \$25,294 to be consistent with updated grant

revenues estimates from the United States Department of Housing & Urban Development (HUD).

- Planning Increase appropriations in the Cultural Arts Fund (Fund 613) by \$54,000. This will restore funding Arts Grant in Aid program to FY 2011 levels. Fund balance in this fund will be used to address this increase in appropriations.
- 19. Non-Departmental Increase appropriations in the General Fund (Fund 101) and revenues in the Affordable Housing Capital Projects Fund (Fund 810) by \$532,787. As a result of lower available funding for housing administrative costs, General Fund support of \$492,787 is needed. Additionally, \$40,000 previously budgeted in Human Services & Recreation for the WIA program is being transferred to Non-Departmental and will be ultimately transferred to Housing per the recommended reorganization
- 20. Housing Adjust revenues and appropriations in the following Housing Program funds consistent with updated grant revenues estimates from the United States Department of Housing & Urban Development (HUD) by a net decrease to revenues of (\$354,630) and appropriations of (\$338,288) and 5.92 FTEs:
  - Community Development Block Grant Fund (Fund 219): decrease revenues by (\$153,229) and appropriations by (\$215,555) and 2.74 FTEs;
  - Rental Assistance Programs Fund (Fund 220): decrease revenues by (\$170,905) and appropriations by (\$202,189) and 2.80 FTEs;
  - Home Investment Partnership Fund (Fund 221): decrease revenues by (\$32,470) and appropriations by (\$29,223);
  - Emergency Shelter Grant ESG Fund (Fund 224): increase revenues and appropriations by \$1,974;
  - Workforce Investment Act Fund (Fund 681): increase appropriations by \$111,467;
  - General Fund Projects Fund (Fund 105 MASH): decrease appropriations by (\$4,762) and .18 FTEs.
- 21. Human Services & Recreation Decrease appropriations in various General Fund (Fund 101) labor accounts by \$68,453 and eliminate 0.5 FTE to reflect the elimination of 1.0 FTE (Staff Assistant III) and the transfer-in of 0.5 FTE (Senior Operations Specialist) as noted in Item19 above.
- 22. Human Services & Recreation and Human Resources Transfer 0.8 FTE (Management Analyst IV) and \$115,288 in appropriations in the

General Fund (Fund 101) from Human Resources to HS&R to reorganize support for the Accessibility/Disability Commission.

- 23. Non-Departmental Increase various revenues in the General Fund by \$100,000 due to updated forecast estimates.
- 24. Non-Departmental Reduce General Fund (Fund 101) appropriations by \$76,249 to adjust budget revised budget estimate. This will be transferred to the Housing Fund to support MASH funding.
- 25. Pasadena Center Operating Company (PCOC) Increase FY 2012 appropriations by \$1,195,000. The FY 2012 Recommended Budget did not include appropriations related to the use of PCOC reserves.

The following items are related to recommendation #1 and summarize the changes between the FY 2012-2016 CIP portion of the recommended budget submitted by the City Manager on April 18, 2011 and are being recommended for inclusion in the FY 2012 Adopted CIP Budget:

- 26. Renovation and/or Replacement of Fire Station #32 Decrease FY 2012 Recommended CIP appropriations by \$800,000. Due to the urgency in addressing the seismic and safety concerns at both Fire Stations 32 and 39, new projects and funding were created and approved by the City Council on May 9, 2011. This will allow these critical projects to move forward sooner. Due to the accelerated schedule, the \$800,000 recommended in FY 2012 is redundant.
- 27. Tree Replacement/Planting Citywide Increase appropriations by \$100,000 in grant funds from the California Department of Forestry and Fire Protection. Since submission of the FY 2012 Recommended CIP budget to Council, staff has been advised that the City's application for the California Department of Forestry and Fire Protection "Green Trees for the Golden State" grant program has been successful. This grant will help plant 1,000 trees over a two-year period.
- Virtual Desktop Infrastructure Appropriate \$300,000 of designated CIP funding from the General Fund to the Virtual Desktop Infrastructure project. This funding will support the deployment of 1,000 virtual desktops in FY 2012.

#### **Description of Exhibits**

<u>Exhibit A (attached)</u> - summarizes the detailed FY 2012 Operating Budget and FY 2012 – 2016 CIP documents presented at the start of the budget hearings on May 9, 2011 and April 18, 2011, respectively. Exhibit A also includes the recommended adjustments, previously discussed in this report, to the originally submitted Operating Budget and CIP documents and the final recommended appropriations and revenues.

Exhibit B (attached) - provides the final recommended CIP appropriations for FY 2012.

<u>Exhibit C (attached)</u> - provides additional detail of the recommended changes included in Exhibit A by fund and department. This exhibit also provides a cross reference to the changes discussed previously in this report.

### Power Fund Transfer

Regarding recommendation #2, pursuant to Pasadena Municipal Code Section 4.100.020 the maximum aggregate amount available for transfer pursuant to Sections 1407 and 1408 of the City Charter from the Light and Power Fund to the General Fund shall be calculated by multiplying the annual gross electric retail income by eight percent and comparing the amount so calculated to the accrual year's actual net income. The City Council shall by resolution transfer the lesser of the two amounts. Notwithstanding the foregoing, the City Council may transfer an amount other than eight percent (to maximum of 16 percent) by resolution if it determines that it would not be detrimental to the functioning and administration of the power utility during the budget year under consideration. Net income in the Light and Power Fund after this transfer is estimated to be approximately \$6.3 million.

For FY 2012 staff is recommending the City Council adopt a resolution transferring an amount equal to 8.0% of estimated gross revenues, or \$12,636,064. The table below illustrates the use of these funds:

	Amount
Annual gross electric retail income (est. FY 2011) Total Transfer for FY12	\$157,950,803 \$12,636,064
Transfer as a Percent of Gross Income	8.0%
Uses of Transfer Transfer 67% of the total to the GF for payment of Interest, principal or both on bonds of the City of Pasadena	\$8,466,163
Transfer 33% of the total to the General Fund for any municipal use	\$4,169,901

Adoption of Fiscal Year 2012 Operating Budget and FY 2012-2016 CIP June 6, 2011 Page 7 of 8

## **COUNCIL POLICY CONSIDERATION:**

The City Council's strategic planning goal of maintaining fiscal responsibility and stability will be advanced through the review, adoption and on-going monitoring of the FY 2012 Operating Budget and FY 2012-2016 CIP.

Adoption of Fiscal Year 2012 Operating Budget and FY 2012-2016 CIP June 6, 2011 Page 8 of 8

#### FISCAL IMPACT:

Approval of the City Manager's Recommended Budget and the proposed budget revisions detailed in this report will establish the FY 2012 Operating Budget and 2012-2016 Capital Improvement Program as illustrated in the following table:

	City Manager's Recommended Budget	Proposed Budget Revisions	Budget Recommended for Adoption
Operating Budget			
All Funds	\$775.8 million	\$760,000	\$776.6 million
General Fund	\$215.6 million	\$100,000	\$215,7 million
Capital Improvement Program	\$155.0 million	(\$400,000)	\$154.6 million
Total Full-Time Equivalent Po	ositions		
General Fund	968.0	(1.0)	967.0
Other City Funds	1,033.9	(5.9)	1,028.0
Operating Companies	144.5	0.0	144.5
Total FTEs	2,146.3	(6.9)	2,139.5

Prepared by:

Vattor-

Richard Davis, Budget Administrator

Respectfully submitted,

Andrew Green Director of Finance Finance Department

Approved by:

MICHAEL J. BECK City Manager

Attachments:

Exhibit A: Proposed FY 2012 Operating Budget Exhibit B: Proposed 2012-2016 Capital Improvement Program Exhibit C: Recommended Appropriations - All Funds

### RESOLUTION NO.

### A RESOLUTION OF THE PASADENA CITY COUNCIL ADOPTING THE OPERATING BUDGET FOR FISCAL YEAR 2012, AND THE FISCAL YEARS 2012-2016, CAPITAL IMPROVEMENT PROGRAM

WHEREAS, the City Council of the City of Pasadena has received and reviewed the City Manager's recommendations for the Operating Budget for Fiscal Year 2012, and the Fiscal Years 2012-2016, Capital Improvement Program; and

**WHEREAS**, pursuant to Section 904, of the City Charter, the City Council desires to adopt the Fiscal Year 2012, Operating Budget and the Fiscal Years 2012-2016, Capital Improvement Program and to appropriate certain funds therefore; and

WHEREAS, pursuant to Section 903, of the City Charter, Notice of Public Hearing on the proposed Fiscal Year 2012, Operating Budget was published in the Pasadena Journal on April 21, 2011, and the Notice of Public Hearing on the proposed Fiscal Years 2012-2016, Capital Improvement Program was published in the Pasadena Star News on April 25, 2011, and Public Hearings were held on April 25, May 9, May 16, May 23, and June 6, 2011;

**NOW, THEREFORE, BE IT RESOLVED** by the City Council of the City of Pasadena as follows:

**SECTION I.** In compliance with Section 904, of the Charter of the City of Pasadena, the proposed Operating Budget for Fiscal Year 2012, and the Fiscal Years 2012-2016 Capital Improvement Program, are approved and adopted, and the City Clerk is directed to file a certified copy of the approved Operating Budget and Capital Improvement Program in his office and to forward a certified copy thereof to the Director of Finance. The summary documents reflecting the approved Fiscal Year 2012, Operating Budget and the Fiscal Years 2012-2016, Capital Improvement Program, are attached hereto and incorporated herein, by this reference, as Exhibit "A" and Exhibit "B", respectively.

**SECTION II.** The specific sums of money set forth opposite the names of funds, activities, projects, programs and objects of expenditure, as shown on Exhibit "A" and Exhibit "B" are appropriated to these funds, activities, projects, programs and objects in order to carry out the approved Fiscal Year 2012 Operating Budget and the Fiscal Year 2012-2016 Capital Improvement Program.

Adopted at the regular meeting of the City Council on the 6th day of June, 2011 by the following vote:

AYES:

NOES:

ABSENT:

ABSTAIN:

MARK JOMSKY, City Clerk

Approved as to form:

· hilling

NICHOLAS GEORGE CODRIGUEZ

#### RESOLUTION NO. A RESOLUTION OF THE CITY OF PASADENA DETERMINING AMOUNTS TO BE TRANSFERRED FROM THE LIGHT AND POWER FUND TO THE GENERAL FUND FOR FISCAL YEAR 2012

WHEREAS, Sections 1407 and 1408 of the City Charter provide for the transfer of certain amounts from the Light and Power Fund to the General Fund; and

WHEREAS, Section 4.100.020 of the Pasadena Municipal Code provides for a maximum aggregate amount available for transfer pursuant to Sections 1407 and 1408 of the City Charter and further provides that the City Council may by resolution transfer a different amount, not to exceed the net income of the power utility in the preceding fiscal year or the maximum amount allowable under the City Charter, if it determines that such additional transfer would not be detrimental to the functioning and administration of the power utility during the budget year under consideration; and

WHEREAS, the estimated Annual Gross Electric Retail Income of the power utility for fiscal year 2011 is \$157,950,803 and City Council desires to transfer 8.0% of this amount, or \$12,636,064.

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Pasadena as follows:

1. The amount to be transferred from the Light and Power Fund to the General Fund of the City of Pasadena in accordance with the provisions of Section 1407 of Article XIV of the Charter of the City of Pasadena has been determined to be and hereby is fixed as the sum of \$8,466,163. In accordance with the Charter an amount equal to 75% of this sum (\$6,349,622) is hereby ordered to be advanced from the Light and Power Fund to the City's General Fund upon adoption of the Operating Budget for fiscal year 2012, with the

balance to be transferred no earlier than the receipt of the annual financial audit of the Light and Power Fund prepared by independent certified public accountant. This sum shall be expended for the payment of interest, principal or both due or to become due prior to July 1st, 2012 on bonds of the City of Pasadena which are wholly payable out of moneys received from general taxes of the City and for municipal improvements included in the 2012 Budget.

2. The amount to be transferred from the Light and Power Fund to the General Fund of the City of Pasadena in accordance with the provisions of Section 1408 of Article XIV of the Charter of the City of Pasadena has been determined to be and hereby is fixed as the sum of \$4,169,901. In accordance with the Charter an amount equal to 75% of this sum (\$3,127,426) is hereby ordered to be advanced from the Light and Power Fund to the City's General Fund upon adoption of the Operating Budget for fiscal year 2012, with the balance to be transferred no earlier than the receipt of the annual financial audit of the Light and Power Fund prepared by independent certified public accountant. This sum shall be expended for any municipal purpose.

3. It is hereby found and determined that the total amounts to be transferred, representing 8.0% of the estimated Annual Gross Electric Retail Income of the electric works as allowed by Sections 1407 and 1408 of the City Charter for fiscal year 2011, will not be detrimental to the proper functioning and administration of the power utility during fiscal year 2012.

Adopted at the regular meeting of the City Council of the City of Pasadena on the \_\_\_\_\_ day of June \_\_\_\_, 2011, by the following vote: AYES:

NOES:

ABSENT:

ABSTAIN:

Mark Jomsky City Clerk

APPROVED AS TO FORM:

ul Phal Par Scott D. Rasmussen Assistant City Attorney

# EXHIBIT A

1

## EXHIBIT A

## Recommended Appropriations - All Funds By Department

Department	City Manager Recommended Budget	Proposed Budget Revisions (Net Impact)	Budget Proposed for Adoption
		\$'s in thousands	
City Council	1,950	0	1,950
City Manager	4,346	(67)	4,279
City Attorney/City Prosecutor	6,467	(60)	6,407
City Clerk	2,008	134	2,142
Finance	11,893	0	11,893
Fire	39,650	(50)	39,600
Information Technology	11,407	Û Û	11,407
Police	62,633	0	62,633
Planning	12,320	(82)	12,238
PCDC	34,464	Û Û	34,464
Human Resources	3,478	(115)	3,363
Public Health	10,959	0 Ú	10,959
Libraries and Information Services	11,710	0	11,710
Human Services & Recreation	9,096	47	9,143
Housing	30,192	(338)	29,854
Public Works	51,497	Û Û	51,497
Transportation	29,526	0	29,526
Water & Power	248,629	(84)	248,545
Non Departmental	60,268	580	60,848
Citywide Subtotal	642,493	(35)	642,458
Capital Improvement Program Appropriations	155,006	(400)	154,606
Operating Companies			
Pasadena Center Operating Company	17,759	1,195	18,954
Rose Bowl Operating Company	11,158	0	11,158
Pasadena Community Access Corporation	779	0	779
Total Appropriations	827,195	760	827,955
Less Operating Transfers	(51,354)	0	(51,354)
Adjusted Total	775,841	760	776,601

## EXHIBIT A

## Recommended Revenues - All Funds By Revenue Category

Revenue Category	City Manager Recommended Budget	Proposed Budget Revisions (Net Impact)	Budget Proposed for Adoption
		\$'s in thousands	
roperty Tax	67,675	0	67,675
other Taxes	23,227	50	23,277
ales Tax	31,968	0	31,968
ransient Occupancy Taxes	9,250	0	9,250
tility Taxes	32,621	0	32,621
ranchise Taxes	5,637	(236)	5,401
uilding Licenses and Permits	4,210	0	4,210
on Building Licenses and Perm	3,379	0	3,379
tergovernmental-Local	951	0	951
ederal Grants Direct	20,753	(380)	20,373
ederal Grants Indirect-State	6,851	0	6,851
tate Grant Direct	6,374	0	6,374
tergovernmental-Local	1,683	0	1,683
harges For Services	17,960	50	18,010
harges For Services-Quasi Ext	13,745	0	13,745
perating Transfers In	74,682	599	75,281
ines and Forfeitures	6,351	0	6,351
vestment Earnings	30,123	0	30,123
ental Income	13,503	0	13,503
arking Rental	3,876	0	3,876
iscellaneous Revenue	10,994	0	10,994
ther Financing Sources	1,653	0	1,653
perating Income	285,969	800	286,769
on-Operating Income	4,135	0	4,135
otal Operating Revenues	700,714	883	701,597
apital Revenue	155,006	(400)	154,606
otal Revenues	855,720	483	856,203

# EXHIBIT B

Total         Total           Cost         Recommended           Cost         Recommended           Municipal Buildings and Facilities           Streets and Streets expansion           Municipal Buildings and Facilities           Municipal Buildings and Facilities           Streets and Streets erg 2011 - 2015 (73001)         740.000         1300.000         Building Presente Minicumes Fluid           Faces and Streets erg 2011 - 2015 (73001)         740.000         2300.000         1300.000         6an Construction Fluid           Faces and Streets F7 2011 - 2015 (73001)         730.000         200.000         1300.000         6an Cash Cash Cash Cash Cash Cash Cash Cash		Recommended FY 2012	5 - 2016 Canit	it B mital Imnrovem	ent Program
Cost         Recommended         Funding           I - 2015 (71901)         5,000,000         1,000,000         1,000,000           I - 2015 (71901)         5,000,000         1,000,000         1,000,000           I - 2015 (73901)         7,461,859         1,800,000         1,800,000           1 - 2015 (73901)         7,461,859         1,800,000         1,790,000           1 - 2015 (73902)         3,790,000         2,300,000         1,790,000           1 - 2015 (73902)         3,790,000         2,300,000         1,790,000           1 - 2015 (73902)         1,44,000         2,300,000         31,000           1 - 2015 (73905)         1,44,000         2,300,000         31,000           1 - 2015 (73905)         1,44,000         31,000         31,000           1 - 2015 (73905)         1,44,000         31,000         31,000           2 - 200,000         31,000         31,000         31,000           2 - 200,000         31,000         31,000         31,000           2 - 200,000         2,300,000         31,000         31,000           2 - 200,000         2,300,000         2,300,000         31,000           2 - 200,000         2,300,000         2,300,000         2,44,22	I		Total	FY 2012	
1 - 2015 (71901) $5,000,000$ $1,000,000$ $1,000,000$ $d$ Facilities Total Appropriations: $1,000,000$ $1,000,000$ $5,000,000$ $2 2015 (73901)$ $7,461,859$ $1,800,000$ $5,000,000$ $2 2015 (73901)$ $7,461,859$ $1,800,000$ $5,000,000$ $2 2015 (73901)$ $7,461,859$ $1,800,000$ $2,000,000$ $2 200,000$ $3,790,000$ $2,000,000$ $2,000,000$ $2 2,011 - 2015 (73904)$ $3,790,000$ $2,300,000$ $2,000,000$ $2 2,011 - 2015 (73904)$ $3,790,000$ $2,300,000$ $31,000$ $2 2,011 - 2015 (73905)$ $1,44,000$ $31,000$ $31,000$ $2 2,011 - 2015 (73905)$ $1,44,000$ $31,000$ $31,000$ $2 2,011 - 2015 (73905)$ $1,44,000$ $1,442$ $7,243,144$ $2 3,520$ $2 2,130,426$ $1,425,144$ $1,243,144$ $2 3,00,000 (75,00)$ $7,5,000$ $7,5,000$ $7,442$ $2 3,00,000 (7411)$ $2,379,000$ $7,5,000$ $7,5,000$ $2 2,014$ $2,213,144$ $1,243,144$ $1,243,144$ $2 2,014$	ΙŹ	inicipal Buildings and Facilities	Cost	Recommended	Funding Detail
Buildings and Facilities Total Appropriations:         1,000,000         1,800,000         1,800,000         1,800,000         50	-	Building Preventive Maintenance - FY 2011 - 2015 (71901)	5.000.000	1.000.000	1.000.000 Building Preventive Maintenance Fund
sphalt Streets FY 2011 - 2015 (73901) $7,461,859$ $1,800,000$ $1,800,000$ $50,000$ $0idges FY 2011 - 2015 (73902)$ $350,000$ $50,000$ $50,000$ $200,000$ $2011 - 2015 (73902)$ $3,790,000$ $2,300,000$ $2,000,000$ $2011 - 2015 (73902)$ $3,790,000$ $2,300,000$ $2,000,000$ $200,000$ $3,790,000$ $2,300,000$ $2,000,000$ $200,000$ $3,790,000$ $2,300,000$ $2,000,000$ $200,000$ $3,790,000$ $2,300,000$ $3,1,000$ $200,000$ $2,300,000$ $31,000$ $31,000$ $200,000$ $2,300,000$ $31,000$ $31,000$ $200,000$ $2,300,000$ $31,000$ $31,000$ $200,010$ $2,300,000$ $31,000$ $31,000$ $200,010$ $2,300,000$ $31,000$ $31,000$ $200,011$ $21,30,412$ $7,442$ $7,442$ $200,280$ $2,300,280$ $7,442$ $7,442$ $200,280$ $7,300,290$ $7,500$ $7,500$ $200,280$ $7,200$ $7,500$ $7,500$ $200,280$ $2,300,000$ $2,513,220$ $50,000$ $200,000$ $2,512,520$ $2,500,000$ $2,5000$ $200,000$ $2,500,000$ $2,51,250$ $2,50,000$ $200,000$ $2,512,520$ $2,50,000$ $2,00,000$ $200,000$ $2,512,520$ $2,50,000$ $2,50,000$ $200,000$ $2,512,520$ $2,50,000$ $2,50,000$ $200,000$ $2,512,520$ $2,50,000$ $2,50,000$ $200,000$ </td <td></td> <td></td> <td></td> <td>1,000,000</td> <td></td>				1,000,000	
(73901)         7,461,859         1,800,000         50,000         50,000           (73901)         350,000         50,000         50,000         50,000           (1,000,000         200,000         177,950         22,050           (1,000,000         2,000,000         31,000         31,000           (1,17,950         144,000         31,000         31,000           (1,245,144)         74,442         74,442           (1,245,144)         94,442         74,442           (1,245,144)         94,442         74,442           (1,245,144)         182,000         1,243,144           (1,245,144)         182,000         1,243,144           (1,241)         2,379,000         75,000         75,000           (1,411)         2,379,000         75,000         75,000           (1,141)         2,379,000         75,000         75,000           (1,141)         2,379,000         75,000         75,000           (1,12)         2,379,000         500,000         500,000           (1,12)         2,510,000         500,000         500,000           (1,2015         2,510,000         500,000         500,000           (1,2015         2,512,520         <	Sti	cets and Streetscapes			
()         350,000         50,000         50,000         50,000           1,000,000         200,000         177,950           015 (73904)         3,790,000         2,300,000         2,000,000           73905)         144,000         31,000         31,000           73905)         144,000         31,000         31,000           73905)         144,000         31,000         31,000           73905)         144,000         31,000         31,000           73905)         144,000         31,000         31,000           73905)         144,000         31,000         31,000           73905         31,000         31,000         74,442           73,144         73,314         182,000           12         73,7500         75,000           5(7411)         2,379,000         75,000           5(7411)         2,379,000         75,000           5(7411)         2,379,000         75,000           5(7411)         2,379,000         75,000           5(7411)         2,379,000         500,000           1         2,130,120         500,000           6         74,411         75,000           6	1	Preventive Maintenance - Asphalt Streets FY 2011 - 2015 (73901)	7,461,859	1,800,000	
1,000,000       200,000       177,950         015 (73904)       3,790,000       2,300,000       22,050         73905)       144,000       31,000       31,000         73905)       144,000       31,000       31,000         73905)       144,000       31,000       31,000         73905)       144,000       31,000       31,000         73905)       144,000       31,000       31,000         73905       144,000       31,000       31,000         2015       2,130,426       1,425,144       182,000         2130,426       1,425,144       182,000         214Appropriations:       5,900,586       74,442         214Appropriations:       75,000       75,000         214Appropriations:       75,000       500,000         21-2015       2,512,520       525,000       500,000         21-2015       2,512,520       525,000       525,000         21-2015       2,512,520       525,000       525,000         21-2016       10,791,100       1,737,500       1,737,500         21-2015       3,863,350       501,250       501,250         21-2015       3,863,350       501,250       501,250 <td>2</td> <td>Preventive Maintenance - Bridges FY 2011 - 2015 (73902)</td> <td>350,000</td> <td>50,000</td> <td></td>	2	Preventive Maintenance - Bridges FY 2011 - 2015 (73902)	350,000	50,000	
015 (73904) 3,790,000 2,300,000 2,000,000 73905) 144,000 31,000 31,000 aces - Phase II 783,914 94,442 20,000 aces - Phase II 783,914 182,000 res - Phase II 783,914 182,000 72,43,144 al Appropriations: 5,900,586 75,000 s (74411) 2,379,000 75,000 75,000 al Appropriations: 75,000 75,000 75,000 al Appropriations: 75,000 75,000 500,000 al Appropriations: 2,512,520 525,000 525,000 randing, Villa 10,791,100 1,737,500 1,737,500 randing, Villa 10,791,100 1,737,500 1,737,500 randing, Villa 10,791,100 1,737,500 501,250 501,	б	Pedestrian Accessibility FY 2011 - 2015 (73903)	1,000,000	200,000	
73905)     144,000     31,000     31,000       ites - Phase II     783,914     94,442     20,000       ites - Phase II     783,914     94,442     20,000       2130,426     1,425,144     182,000       214     182,000     75,000     75,000       214     23,79,000     75,000     75,000       214     23,79,000     75,000     75,000       21     2,379,000     75,000     75,000       21     2,379,000     75,000     75,000       21     2,500,000     75,000     500,000       21     2,512,520     525,000     525,000       20     2,512,520     525,000     525,000       20     2,512,520     525,000     525,000       20     2,512,520     525,000     525,000       20     2,512,520     525,000     525,000       20     2,512,520     525,000     525,000       20     2,512,520     525,000     525,000       20     3,863,350     501,250     1,737,500       20     3,863,350     501,250     501,250	4	Improvement of Alleys and Concrete Streets - FY 2011- 2015 (73904)	3,790,000	2,300,000	
ues - Phase II 783,914 94,442 20,000 74,442 74,442 74,442 74,442 74,442 74,442 74,442 182,000 <b>tal Appropriations: 5,900,586</b> 75,000 75,000 75,000 75,000 75,000 75,000 75,000 75,000 75,000 75,000 75,000 75,000 75,000 500,0	9	Installation/Replacement of Guard Rails FY 2011 - 2015 (73905)	144,000	31,000	
2,130,426       1,425,144       182,000         tal Appropriations:       5,900,586       1,243,144         tal Appropriations:       5,900,586       75,000         tal Appropriations:       75,000       500,000         tal Appropriations:       2,512,520       525,000         tal Moduling. Villa       10,791,100       1,737,500         tagrounding. Villa       10,791,100       1,737,500       1,737,500         tagrounding.       3,863,350       501,250       501,250       501,250	×	Fair Oaks/Orange Grove Specific Plan - Transportation Issues - Phase II	783,914	94,442	
Ial Appropriations:     5,900,586       s (74411)     2,379,000     75,000       tal Appropriations:     75,000     75,000       tal Appropriations:     75,000     75,000       tal Appropriations:     2,500,000     500,000       tal Appropriations:     2,512,520     525,000       tal Appropriations     2,512,520     525,000       tal Appropriations     2,512,520     525,000       targeounding, Villa     10,791,100     1,737,500       targrounding, Villa     10,791,100     1,737,500       targrounding, Villa     10,791,100     1,737,500	6	East Colorado Boulevard Specific Plan (73582)	2,130,426	1,425,144	
s (74411) 2,379,000 75,000 tal Appropriations: 75,000 11 - 2015 2,500,000 500,000 ashington 2,512,520 525,000 tounding, Villa 10,791,100 1,737,500 1, regrounding, 3,863,350 501,250			ls:	5,900,586	
s (74411)       2,379,000       75,000         tal Appropriations:       75,000         tal Appropriations:       75,000         11 - 2015       2,500,000       500,000         f ashington       2,512,520       525,000         f ashington       2,512,520       525,000         rounding, Villa       10,791,100       1,737,500       1,         regrounding,       3,863,350       501,250       501,250	Sti	eet Lighting			
Tal Appropriations:         75,000           11 - 2015         2,500,000         500,000           11 - 2015         2,512,520         525,000           ashington         2,512,520         525,000           ashington         2,512,520         525,000           recunding, Villa         10,791,100         1,737,500         1,           regrounding, Villa         10,791,100         1,737,500         1,	-	Street Lighting For Residential Streets - Various Locations (74411)	2,379,000	75,000	75,000 Gas Tax
11 - 2015     2,500,000     500,000       'ashington     2,512,520     525,000       'aounding, Villa     10,791,100     1,737,500     1,       regrounding,     3,863,350     501,250     501,250			ls:	75,000	
Miscellaneous - Electric System Undergrounding - FY 2011 - 20152,500,000500,000(74480)(74480)506,000500,000Los Robles Avenue - Electric System Undergrounding, Washington2,512,520525,000Blvd. to North City Limits (74841)2,512,520525,0001,737,500Hill Avenue - Street Lighting and Electric System Undergrounding, Villa10,791,1001,737,5001,St. to North City Limits (74488)Alpine Street - Street Lighting and Electrical System Undergrounding, Villa3,863,350501,250Marengo Avenue to El Molino Avenue (74801)(74801)3,863,350501,250	St	cet Lighting and Electric Undergrounding			
Los Robles Avenue - Electric System Undergrounding, Washington2,512,520525,000525,000Blvd. to North City Limits (74841)Hill Avenue - Street Lighting and Electric System Undergrounding, Villa10,791,1001,737,5001,737,500St. to North City Limits (74488)Alpine Street - Street Lighting and Electrical System Undergrounding,3,863,350501,250501,250Marengo Avenue to El Molino Avenue (74801)	-	Miscellaneous - Electric System Undergrounding - FY 2011 - 2015 (74480)	2,500,000	500,000	500,000 Underground Surtax - Power Facilities
Hill Avenue - Street Lighting and Electric System Undergrounding, Villa10,791,1001,737,5001,737,500St. to North City Limits (74488)Alpine Street - Street Lighting and Electrical System Undergrounding,Alpine Street - Street Lighting and Electrical System Undergrounding,3,863,350Sol,250Marengo Avenue to El Molino Avenue (74801)	0	Los Robles Avenue - Electric System Undergrounding, Washington Blvd. to North City Limits (74841)	2,512,520	525,000	525,000 Underground Surtax - Power Facilities
Alpine Street - Street Lighting and Electrical System Undergrounding,3,863,350501,250Marengo Avenue to El Molino Avenue (74801)	б	Hill Avenue - Street Lighting and Electric System Undergrounding, Villa St. to North City Limits (74488)	10,791,100	1,737,500	
	5	Alpine Street - Street Lighting and Electrical System Undergrounding, Marengo Avenue to El Molino Avenue (74801)	3,863,350	501,250	501,250 Underground Surtax - Power Facilities

Page 1 of 5

				S	
		Total Estimated Cost	FY 2012 Recommended	Funding Detail	y Detail
9	Mountain Street - Street Lighting and Electrical System Undergrounding, Lake Avenue to Hill Avenue (74909)	2,527,500	1,092,500	1,092,500	1,092,500 Underground Surtax - Power Facilities
	Street Lighting and Electric Undergrounding Total Appropriations:	s:	4,356,250		
ra	Transportation and Parking Facilities				
	Neighborhood Traffic Management - FY 2011 - 2015 (75903)	750,000	150,000	150,000	Gas Tax
	Mobility Corridor Improvements - FY 2011 - 2015 (75904)	250,000	50,000	50,000	Gas Tax
	Pasadena Bicycle Program FY 2010 - 2013 (75600)	503,754	66,843	66,843	TDA Article 3
	Intelligent Transportation System (ITS) Equipment Upgrades/Replacement - FY 2011 - 2015 (75906)	250,000	50,000	50,000	50,000 Gas Tax
21	City-Owned Parking Structures and Lots - Preventive Maintenance (72613)	1,170,000	25,000	5,000 5,000 15,000	Parking Operation Fund Parking Meter Revenue - Civic Center Playhouse District Fund
22	South Lake Avenue - Parking District Improvements (75017)	490,000	15,000	15,000	South Lake Parking Fund
23	South Lake Parking Lots - Preventive Maintenance (75014)	545,000	- 35,000	35,000	South Lake Parking Fund
24	Paseo Colorado Parking Structure Improvements (75018)	935,000	350,000	350,000	Paseo Colorado Parking Fund
28	Civic Center Parking Structure Study	100,000	100,000	100,000	General Fund
29	Arterials Speed Management Program (75605)	607,000	75,000	75,000	Gas Tax
30	Federal and State Traffic Sign Compliance Program (75915)	100,000	25,000	25,000	Gas Tax
31	Detection of Bicycles at Intersections Controlled by Traffic Signals	2,494,504	65,785	13,157 52,628	TDA Article 3 MTA Grant - Federal Flexible CMAQ Funds
32	Pasadena Wayfinding System	2,197,783	338,565	259,680 78,885	MTA Grant - Federal Flexible CMAQ Funds Pasadena Community Development Commission
34	Zero Emission Vehicle Charging Stations	717,275	35,471	7,094 28,377	Public Benefit Charge (Power Fund) MTA Grant - Federal Flexible CMAQ Funds
36	Pedestrian Safety Enhancements at Signalized Intersections	455,000	54,900	54,900	Highway Safety Improvement Grant
37	Left Turn Signal Phasing at Colorado Blvd. and Orange Grove Blvd. and at Orange Grove Blvd. and Holly St.	253,000	22,500	22,500	Highway Safety Improvement Grant
38	Traffic Signal Improvements at Pasadena Avenue and Walnut Street	108,900	13,500	13,500	Highway Safety Improvement Grant
1					

**Sewers and Storm Drains** 

1	Recommended FY 2012	1	2016 Capital Improvement Program	nent Program
		Total Estimated	FY 2012	
		Cost	Recommended	Funding Detail
	Preventive Maintenance - Sewer System FY 2011 - 2015 (76901)	3,850,000	650,000	650,000 Sewer Maintenance and Construction Fund
5	Preventive Maintenance - Corrugated Metal Pipe (CMP) Storm Drains FY 2011 - 2015 (76902)	1,100,000	200,000	200,000 Sewer Maintenance and Construction Fund
3	Preventive Maintenance - Curbs and Gutters FY 2011 - 2015 (76903)	1,441,604	250,000	250,000 Sewer Maintenance and Construction Fund
4	Storm Drain Structure Repairs and Improvements FY 2011 - 2015 (76904)	450,000	000,00	90,000 Sewer Maintenance and Construction Fund
2	NPDES - Storm Water Pollution Prevention Program (76290)	2,570,000	250,000	250,000 Sewer Maintenance and Construction Fund
8	Sewer Capacity Upgrades - FY 2011 - 2015 (76906)	1,782,909	300,000	300,000 Sewer Facility Charge
1	Sewers and Storm Drains Total Appropriations:	ins:	1,740,000	
2	Rose Bowl Improvements			
	Rose Bowl Renovation Project (84002)	152,000,000	70,000,000	70,000,000 2010 Rose Bowl Bond Proceeds
7	Implementation of the Master Plan for the Brookside Golf Course	9,600,000	1,500,000	1,500,000 Golf Course CIP Set-Aside
	Rose Bowl Improvements Total Appropriations:	ins:	71,500,000	
3	Parks and Landscaping			
7	Central Park - Implement Master Plan (78461)	3,500,000	1,000,000	1,000,000 Pasadena Community Development Commission
9	Villa Parke Community Center Boxing Ring and Gymnasium	1,040,000	1,040,000	250,000 Pasadena Community Development Commission 790,000 Private Capital
7.	Robinson Park - Implement Master Plan Phase II	15,895,000	1,000,000	1,000,000 General Fund
1	Parks and Landscaping Total Appropriations:	ins:	3,040,000	
a	Parks and Landscaping - Landscape Projects			
	Tree Replacement/Planting - Citywide	1,000,000	350,000	250,000 State Environmental Enhancement Mitigation Grant 2010-11
				100,000 Green Trees for the Golden State Grant
	Parks and Landscaping - Landscape Projects Total Appropriations:	ins:	350,000	
Z	Arroyo Projects - Hahamongna			
×	Implement Master Plan - Habitat Restoration - Phases I and II (77508)	620,000	100,000	100,000 State Environmental Enhancement Mitigation Grant 2010-11
				• • > • > • 1

Page 3 of 5

			t B	
	Recommended FY 2012	1	2016 Capital Improvement Program	ent Program
1		Total Estimated Cost	FY 2012 Recommended	Funding Detail
	Arroyo Projects - Hahamongna Total Appropriations:		100,000	
M	Water System			
-	Fire Protection System Improvements (1019)	6,868,718	1,000,000	1,000,000 Water Bond
7	Meters and Services (1002)	9,479,671	2,500,000	2,500,000 CIC Funding
З	Distribution Mains (1001)	18,788,713	1,000,000	1,000,000 Water Bond
4	Miscellaneous Water System Improvements (1006)	2,400,533	500,000	500,000 CIC Funding
5	Upgrade Well Pumps, Booster Pumps, Switchgears and Meters (1020)	6,219,412	300,000	300,000 Water Bond
٢	Arroyo Spreading Basins and Intake Structures (1040)	4,522,870	800,000	60,000 CIC Funding
				440,000 Federal Emergency Management Agency 300,000 Proposition 84
11	Reservoir Improvements (1037)	6,571,543	300,000	
14	Geographic Information System - Water and Power Department (1009)	1,003,903	100,000	100,000 Water Fund
. 16	Customer Information System (1011)	4,178,553	1,000,000	1,000,000 Water Fund
17	Sunset Perchlorate Treatment Plant (1062)	3,455,898	1,000,000	1,000,000 Water Bond
19	Customer Driven Meters and Services (1003)	6,503,614	1,500,000	1,500,000 Aid to Construction (Water)
	Water System Total Appropriations	:Su	10,000,000	
Ξ	Electric System			
—	Services from Utility Underground System Private Property Vaults (3001)	16,068,679	2,800,000	2,800,000 Aid to Construction (Power)
.2	Services from Public Right-Of-Way (3023)	8,377,473	1,400,000	1,400,000 Aid to Construction (Power)
ŝ	Distribution System Expansion (3002)	4,430,220	750,000	750,000 Power Fund
5	Wood Utility Pole Replacement/Reinforcement Program (3117)	3,268,620	600,000	600,000 Power Fund
٢	Switchgear Upgrades for Power System Facilities (3090)	28,221,330	4,700,000	4,700,000 Power Fund
8	Substation Oil Containment (3128)	1,400,452	300,000	300,000 Power Fund
6	Customer Load Research Program (3109)	1,107,736	150,000	150,000 Power Fund
13	Supervisory Control and Data Acquisition System Expansion (3073)	3,797,499	100,000	100,000 Power Fund
17	Cable Replacement and Testing (3137)	11,569,190	1,000,000	1,000,000 Power Fund
21	Substation Capacitor Banks (3015)	4,072,110	1,000,000	1,000,000 Power Fund
26	B-3 Renewals, Replacements, and Improvements (3148)	1,817,657	300,000	300,000 Power Fund
		Page 4 of 5	f 5	

	Exhibit B Recommended FY 2012 - 2016 Capital Improvement Program	Exhibit B 012 - 2016 Capit	t B ipital Improver	nent Program	
		Total Estimated	FY 2012		
		Cost	Recommended	Funding Detail	
31	Power Supply Integrated Resource Planning and Design (3160)	893,502	50,000	50,000 Power Fund	
32	Distribution Capacity and Reliability Sustaining Program (3161)	23,737,871	3,500,000	3,500,000 Power Fund	
35	Power Meter Installation and Replacement Program (3173)	2,233,314	600,000	600,000 Power Fund	
37	Water and Power Warehouse Modernization (3175)	4,491,466	1,000,000	1,000,000 Power Fund	
39	Azusa Hydro - Renewals and Replacements (3179)	1,932,408	200,000	200,000 Power Fund	
40	Power Production Facility Improvements (3180)	1,447,773	300,000	300,000 Power Fund	
41	Substation and Dispatch Facilities Improvements (3181)	1,635,362	450,000	450,000 Power Fund	
42	GT-1 and GT-2 Renewals, Replacements, and Improvements (3182)	705,735	200,000	200,000 Power Fund	
43	Replacement and Upgrade of Electric Equipment and Facilities (3185)	12,294,573	2,500,000	2,500,000 Power Fund	
44	GT-3 and GT-4 Renewals, Replacements, and Improvements (3186)	3,092,875	350,000	350,000 Power Fund	
46	Santa Anita Substation Upgrade (3189)	474,842	50,000	50,000 Power Fund	
47	Power Transmission Program (3190)	1,580,134	120,000	120,000 Power Fund	
49	Local Generation Repowering Project - Phase II (3194)	121,752,430	26,500,000	26,500,000 Power Bond	
50	4 kV Distribution System Conversion (3191)	32,467,763	3,200,000	3,200,000 Power Fund	
51	Distribution System Automation and Smart Grid (3192)	19,783,847	1,500,000	1,500,000 Power Fund	
56	Distribution Capacitor Banks (3012)	1,560,000	50,000	50,000 Power Fund	
57	Outage Management System (3201)	1,150,000	100,000	100,000 Power Fund	
58	Demand Side Management (3202)	1,150,000	100,000	100,000 Power Fund	
	Electric System Total Appropriations:	ions:	53,870,000		
Te	Technology Projects				·
5	Department of Information Technology (DOIT) Equipment (71127)	7,522,269	777,000	277,000 Computing and Communication Fund 500,000 General Fund	
4	Virtual Desktop Infrastructure	750,000	300,000	300,000 General Fund	
5	City Fiber Network Expansion	300,000	75,000	75,000 Telecommunication Fund	
9	Data Center Consolidation	500,000	50,000	50,000 Computing and Communication Fund	
	Technology Projects Total Appropriations:	ions:	1,202,000		
	Grand Total Appropriations:	ions:	154,606,400		

Page 5 of 5

# EXHIBIT C

## EXHIBIT C

## Summary of Changes by Fund and Department

Department	Agenda Report Item Number	City Manager Recommended Budget	Proposed Budget Revisions (Net Impact)	Budget Propose for Adoption
General Fund (Fund 101)	, <u>, , , , , , , , , , , , , , , , , , </u>	x		
Appropriations				
City Attorney	8	6,223,493	(60,000)	6,163,493
City Clerk	9	1,566,116	133,500	1,699,616
City Manager	6 and 7	3,181,490	(66,676)	3,114,814
Fire	12	39,583,083	(110,823)	39,472,260
Fire Human Resources	22	2,805,122	(115,288)	2,689,834
	21 and 22	8,975,895	46,835	9,022,730
Human Services & Recreation	21 and 22 16	8,559,939	(136,066)	8,423,873
Planning	11, 19 and 24		· · · ·	51,881,077
Non-Departmental		51,318,809	562,268	
Multiple Departments	2	NA	(75,000)	(75,000)
Multiple Departments	3	NA	(78,750)	(78,750)
All Other General Fund Departments		93,394,303	0	93,394,303
Total General Fund Appropriations		215,608,250	100,000	215,708,250
Revenues		5 000 000	50.000	5 000 000
Emergency Medical Aid Response Fee	23	5,036,382	50,000	5,086,382
Business License Tax	23	5,700,000	50,000	5,750,000
All Other General Fund Revenues		200,138,386	0	200,138,386
Total General Fund Revenues		210,874,768	100,000	210,974,768
eneral Fund Surplus/(Deficit)		(4,733,482)	0	(4,733,482)
eneral Fund Projects Fund (Fund 105) Housing	20	144,969	(4,762)	140,207
ew Years Day General Fund Events (Fund 106)				
Fire	13	0	61,245	61,245
Water & Power	14	0	22,913	22,913
ommunity Development Block Grant Fund (Fund 2				
Housing	20	2,705,026	(215,555)	2,489,471
Revenues	19 and 20	2,958,633	(178,523)	2,780,110
ental Assistance Programs Fund (Fund 220)				
Housing	20	13,142,230	(202,189)	12,940,041
Revenues	20	13,180,203	(170,905)	13,009,298
ome Investment Partnership Fund (Fund 221)			(aa aa-)	
Housing	20	1,455,142	(29,223)	1,425,919
Revenues	20	1,264,243	(32,470)	1,231,773
nergency Shelter Grant (ESG) Fund (Fund 224) Housing	20	97,474	1,974	99,448
Revenues	20	97,412	1,974	99,386
ght and Power Fund (Fund 401)				
Water & Power	15	192,415,206	(107,339)	192,307,867

## EXHIBIT C

## Summary of Changes by Fund and Department

14,749,747 0 10,677,858 8,306,204	(235,639) 151,483 105,730 800,000	14,514,108 151,483 10,783,588 9,106,204
10,677,858 8,306,204	105,730	10,783,588
8,306,204		
	800,000	9,106,204
004 040		
201,219	54,000	255,219
4,554,133	111,467	4,665,600
3,288,757	492,787	3,781,544
10,306,797	20,713	10,327,510
17,759,024	1,195,000	18,954,024
800,000 0 0 154,206,400	(800,000) 100,000 300,000 0	0 100,000 300,000 154,206,400
	10,306,797 17,759,024 800,000 0 154,206,400	10,306,797       20,713         17,759,024       1,195,000         800,000       (800,000)         0       100,000         0       300,000