

ROSE BOWL OPERATING COMPANY

ROSE BOWL STADIUM RENOVATION STRATEGIC PLAN

VOLUME II of IV

MARKET ANALYSIS (MARKET SURVEY RESULTS)

PRELIMINARY DRAFT – SUBJECT TO REVISION

PRESENTED BY:



May 2, 2010

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Terms and Conditions (See Volume I)

Overview

Completed Nearly 3,000 Web-Based Surveys	
✓ UCLA Donors/Season Ticket Holders	2,357
✓ Tournament of Roses Members	322
 ✓ Corporate Community 	236
✓ Other	51
Total	2,966
Conducted Fan Intercept Surveys at Rose Bowl Game (January 1, 2010)	551
Conducted Two Focus Groups with UCLA Donors/Season Ticket Holders	

Conducted Limited Number of One-on-One Telephone Interviews with Current UCLA Donors/Season Ticket Holders and Current Luxury Suite Holders

Overview

- Approximately 60% of Surveys Accessed were Completed
- The Percentage of Surveys Completed Compared to the Number of Surveys Distributed is Quite High Relative to Industry Standards

✓	UCLA Donors/Season Ticket Holders	29%
✓	Tournament of Roses Members	25%
✓	LA Sports and Entertainment Commission/LA Sports Council	22%
\checkmark	Corporate	5%

Completion Rates Demonstrates Significant Interest in the Project, Particularly Given the Length of the Survey

Market Survey Topics

- BSG Evaluated Potential Demand and Pricing for Several Seating Categories
 - ✓ Luxury Suites
 - ✓ Loge Boxes
 - ✓ Premium Club Level Seats
 - ✓ Veranda Club Level Seats
- BSG Evaluated Potential Demand and Pricing for Membership Lounges
 - ✓ Field Level Lounge Memberships
 - ✓ Horizon Level Lounge Memberships
- BSG Evaluated Potential Demand and Pricing for Personal Seat Licenses (PSLs)
- Previous Market Study Included Additional Topics Regarding Stadium Characteristics, Improvements Desired, Etc.

Premium Seating – Key Assumptions

> BSG Tested the Following Price Assumptions through Web-Based Surveys and Focus Groups

		Premium	Lounge Memberships			
	Luxury Suites	Loge Boxes	Premium Club Level Seats	Veranda Club Level Seats	Field Level Lounge Memberships	Horizon Level Lounge Memberships
Annual Price						
High	\$85,000	\$25,000	\$4,500	\$3,000	\$2,000	\$2,000
Medium Low	\$70,000 \$55,000	\$20,000 \$15,000	\$4,000 \$3,500	\$2,500 \$2,000	\$1,500 \$1,000	\$1,500 \$1,000

(1) Includes season ticket cost to UCLA football and right to purchase tickets to Rose Bowl Game, BCS National Championship Game, and other events.

Personal Seat Licenses (PSLs) – Key Pricing Assumptions

- BSG Evaluated the Potential Demand for PSLs for a Limited Number of Seats for the Rose Bowl Game as a Potential Funding Mechanism
- BSG Tested the Following Price Assumptions through Web-Based Surveys, Focus Groups, and Intercept Surveys
- Respondents were Advised that PSL Applies to Rose Bowl Game Only Not UCLA Football, BCS Championship Game, or Other Events

	Personal Seat Licenes (PSLs)
Annual Price	
High	\$10,000
Medium - High	\$7,500
Medium - Low	\$5,000
Low	\$2,500

(1) Does not include Rose Bowl Game ticket.

- A. Completed Surveys
- B. Luxury Suites
- C. Loge Boxes
- D. Premium Level Club Seats
- E. Veranda Level Club Seats
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- L. Project Awareness
- M. Prior Participation
- N. General Comments
- O. Focus Group Sessions
- P. Personal Seat Licenses (Web-Based Surveys)
- Q. Personal Seat Licenses (Fan Intercept Surveys)

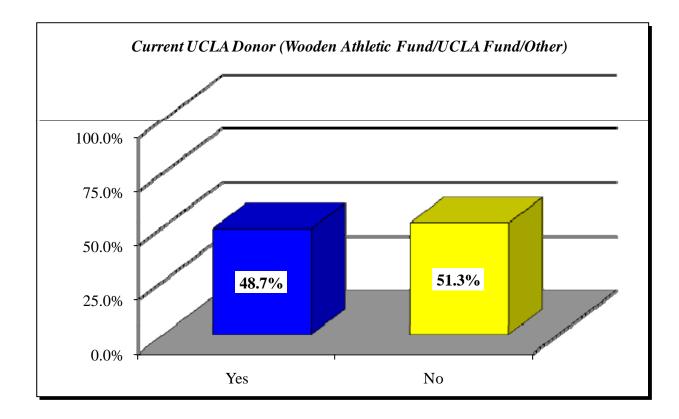


General Observations

- Approximately 49% (1,443) of Respondents are UCLA Donors (Wooden Athletic Fund/UCLA Fund/Other)
- > Approximately 80% (2,379) of Respondents are UCLA Football Full Season Ticket Holders
- Approximately 62% (1,464) of Season Ticket Holders have had Season Tickets for 11 Years or More
- > Approximately 68% (2,005) of Respondents Attend 5 or More UCLA Games Annually
- Approximately 99% (2,364) of Season Ticket Holders Primarily Utilize Tickets for Personal Use or for a Combination of Personal/Business Related Use (as Opposed to Primarily for Business Use)
- Respondents have an Average of 3.7 Season Tickets per Account
- Consideration Given to Potential Impact of Duplicate Reponses from Multiple Sources (Corporate Base) and Sharing/Co-op Interest

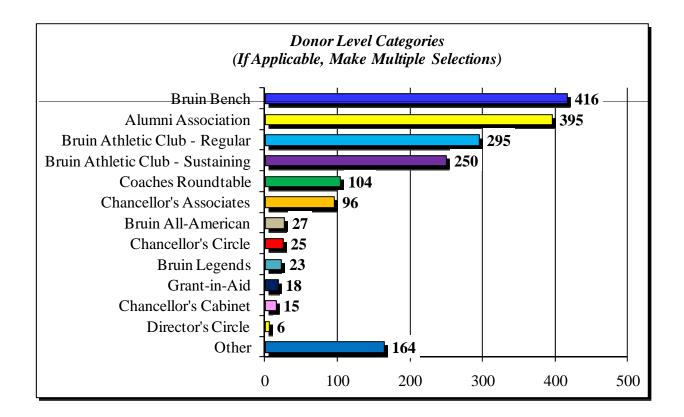
Completed Surveys

Completed Surveys by UCLA Donor (Wooden Athletic Fund/UCLA Fund/Other)



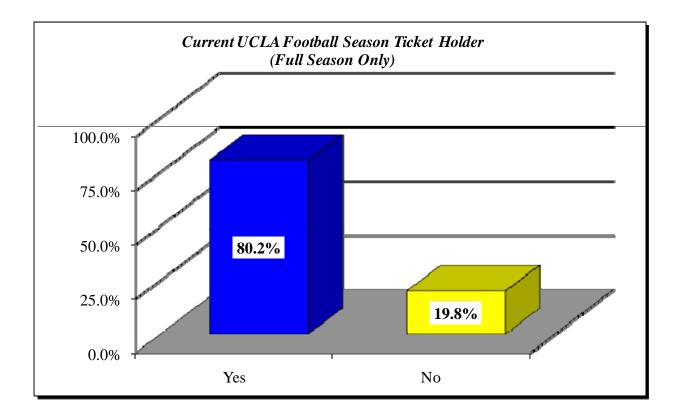
Completed Surveys

Completed Surveys by UCLA Donor Membership Levels (Please Note Donors May Belong to More than One Level)



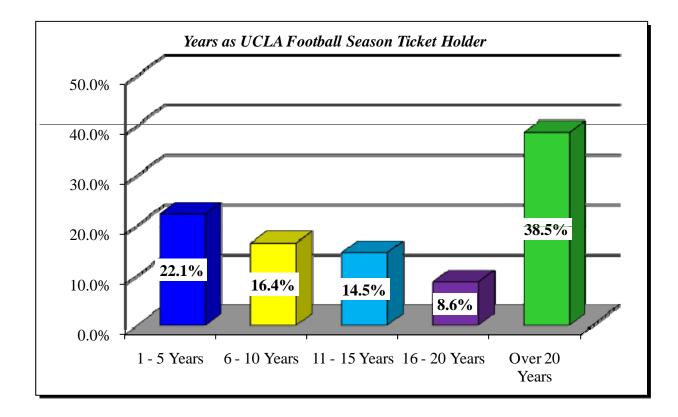
Completed Surveys

> Distribution of Current UCLA Football Season Ticket Holders



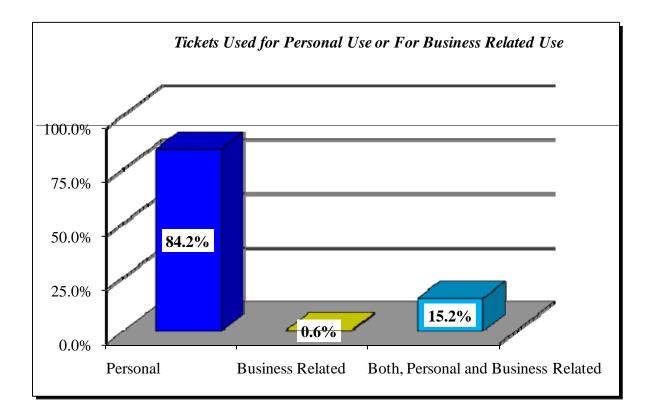
Completed Surveys

Distribution of Current UCLA Football Season Ticket Holders by Number of Years



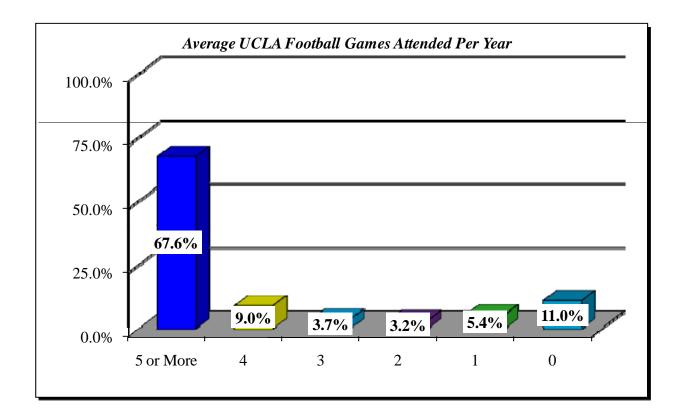
Completed Surveys

Primary Reasons for Tickets Usage



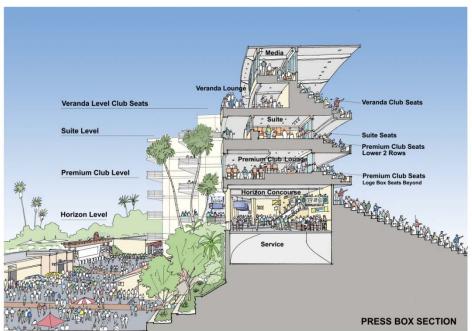
Completed Surveys

UCLA Football Games Attended Annually



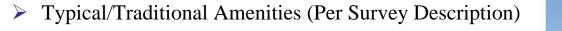
Seating Categories

- BSG Evaluated Potential Demand and Pricing for Several Seating Categories and Lounges
 - ✓ Premium Seating
 - Luxury Suites
 - Loge Boxes
 - Premium Club Level Seats
 - Veranda Club Level Seats
 - ✓ Lounge Memberships
 - Field Level Lounge
 - Horizon Level Lounge



Luxury Suites

Luxury Suite Location



- ✓ 12 to 16 Total Seats
- ✓ Exclusive/Private Entrances
- ✓ Exclusive Lounge Areas
- ✓ Climate Control
- ✓ Upscale Furnishings
- ✓ Wider, Padded Comfortable Seats
- ✓ Excellent Sight Lines
- ✓ Television Monitors
- ✓ Upscale Food and Catering Services
- ✓ Ability to Purchase Alcohol
- ✓ Concierge Service
- ✓ Private Restrooms (Suite Level or In-Suite)
- ✓ Wet Bar
- ✓ Telephones
- ✓ Ice Makers

Luxury Suite Seating Area Sample Luxury Suite Lounge Area Sample

All the states





Luxury Suites – <u>Summary of Findings</u>

- Respondents were Asked if they Would Potentially be Interested in Leasing State-of-the-Art Luxury Suites at the Rose Bowl
- Respondents were Advised that Luxury Suite Included 14 Season Tickets to UCLA Football and Rights to Purchase Tickets to the Rose Bowl Game, BCS National Championship Game, and Other Events
- Interest in Purchasing Luxury Suites Before Pricing
 - ✓ Approximately 30% (874) of Respondents Indicated Some Interest
- Desired Seats Per Luxury Suite
 - ✓ Approximately 65% (564) of Respondents Prefer 10 or 12 Seats
- Interest at Various Price Points (Interest = Definitely Yes/Probably Yes/Maybe)
 - ✓ \$85,000 33% (285)
 - ✓ \$70,000 37% (321)
 - ✓ \$55,000 44% (386)

Luxury Suites – <u>Summary of Findings</u>

Interest at Various Price Points (Interest = Definitely Yes/Probably Yes/Maybe)

- ✓ Significant Increase in Demand at \$55,000 Level as Indicated by Definitely Yes/Probably Yes Respondents (6% to 18%)
- Interest in Suite Sharing or Co-Op Opportunities (Price Below Lowest Level)

✓ Approximately 80% (389) of Respondents Interested in Suite Sharing

- Interest if Only UCLA Football were Included (Price Below Lowest Level)
 - ✓ Approximately 47% (231) of Respondents Interested in UCLA-Only Suite

Commitment Term

✓ Respondents Indicated a Preference for Shorter Commitment Terms (3 to 5 Years), but Some Demand Does Exists for Longer Commitment Terms (7 to 10 Years)

Please See Support Tables for Findings by Category

Luxury Suite Interest

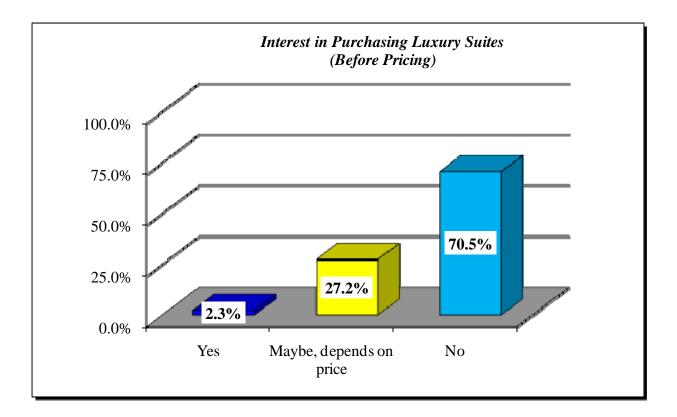
Survey Respondents were Asked if they Would Potentially be Interested in Leasing a State-of-the-Art Luxury Suite at the Rose Bowl

	Luxury Suites						
Total Respondents	2,966						
		Definite	ely Yes	Probab	ly Yes	Tot	tal
Annual Price - (1)		%	#	%	#	%	#
Respondents with Some Interest (Before Pricing)	874						
% of Respondents with Some Interest (Before Pricing)	29.5%						
High	\$85,000	1.3%	11	4.9%	43	6.2%	54
Medium	\$70,000	1.3%	11	7.9%	69	9.2%	80
Low	\$55,000	1.3%	11	16.6%	145	17.8%	156

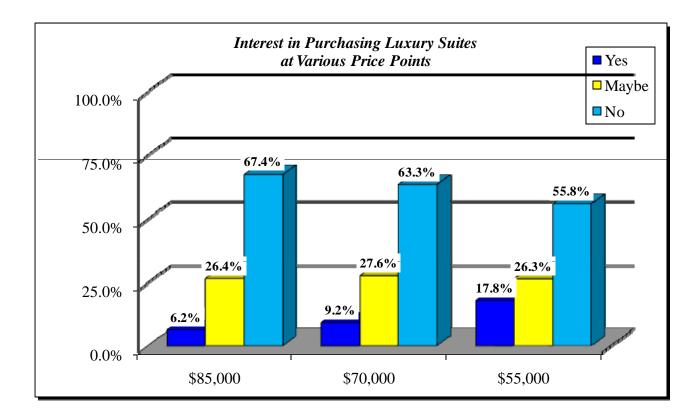
(1) Includes season ticket cost to UCLA football and right to purchase tickets to Rose Bowl Game, BCS National Championship Game, and other events.

Please See Support Tables for Detail

Luxury Suite Interest (Before Price) – <u>Total (2,966)</u>



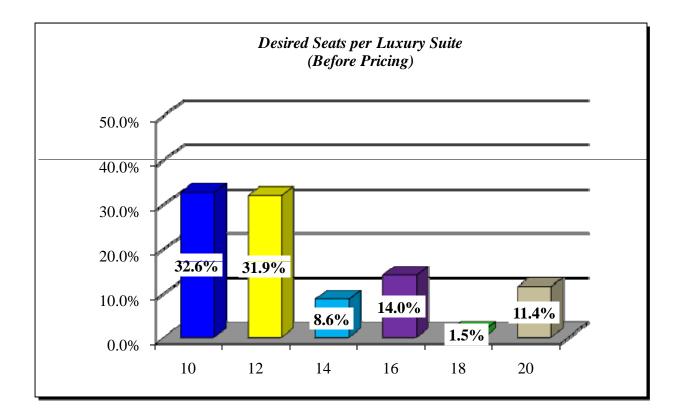
Interest Level at Various Price Points – <u>Total (874)</u>



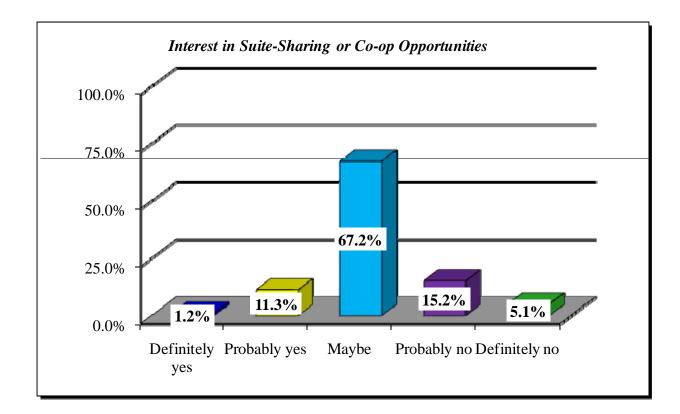
LUXUF	RY SUITES								
U	CLA								
Total Respondents	2,357								
		Definite	ely Yes	Probab	ly Yes	Total			
Annual Price - (1)		%	#	%	#	%	#		
Respondents with Some Interest (Before Pricing)	657								
% of Respondents with Some Interest (Before Pricing)	27.9%								
High	\$85,000	1.1%	7	2.9%	19	4.0%	26		
Medium	\$70,000	1.1%	7	5.3%	35	6.4%	42		
Low	\$55,000	1.1%	7	12.8%	84	13.9%	91		
Согро	rate Base								
Total Respondents	236								
1		Definitely Yes		Probably Yes		Total			
Annual Price - (1)		%	#	%	#	%	#		
Respondents with Some Interest (Before Pricing)	99								
% of Respondents with Some Interest (Before Pricing)	41.9%								
High	\$85,000	2.0%	2	12.1%	12	14.1%	14		
Medium	\$70,000	2.0%	2	15.2%	15	17.2%	17		
Low	\$55,000	2.0%	2	30.3%	30	32.3%	32		
Tournam	ent of Roses								
Total Respondents	322								
				Definitely Yes		Probably Yes		Total	
Annual Price - (1)		%	#	%	#	%	#		
Respondents with Some Interest (Before Pricing)	105								
% of Respondents with Some Interest (Before Pricing)	32.6%								
High	\$85,000	1.9%	2	10.5%	11	12.4%	13		
Medium	\$70,000	1.9%	2	15.2%	16	17.1%	18		
Low	\$55,000	1.9%	2	26.7%	28	28.6%	30		

(1) Includes season ticket cost to UCLA football and right to purchase tickets to Rose Bowl Game, BCS National Championship Game, and other events.

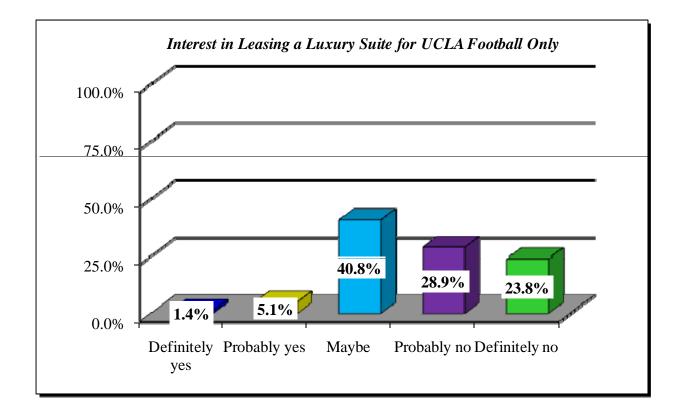
Desired Seats per Luxury Suite – <u>Total (874)</u>



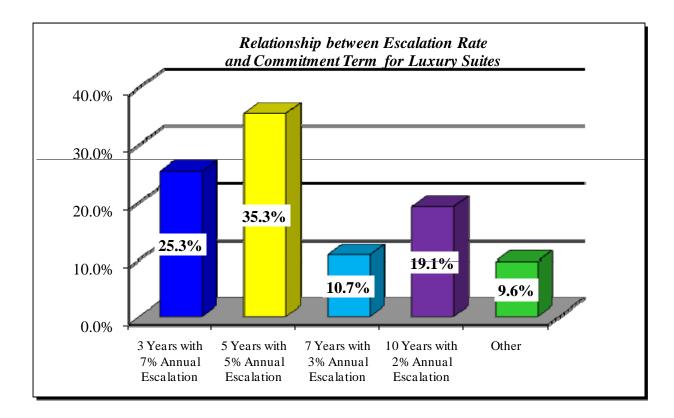
Interest in Suite Sharing or Co-op Opportunities – Total (488)



Interest in Luxury Suite for UCLA Football Only – <u>Total (488)</u>



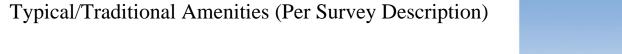
Impact of Escalation Rates on Length of Commitment Term – Total



Loge Boxes

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Loge Box Location



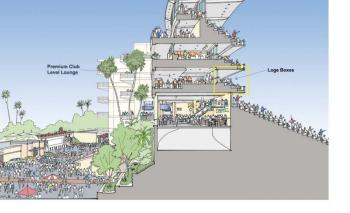
- \checkmark 4 to 6 Seats
- ✓ Excellent sight lines
- ✓ Exclusive/private entrances
- ✓ Exclusive lounge areas
- ✓ Ability to purchase alcohol in private lounge area
- \checkmark Wider, padded comfortable seats on wheels
- ✓ Drink rails/counters
- ✓ Television monitors
- ✓ Waiter/waitress service
- ✓ Upscale food and catering services
- ✓ Preferred parking
- ✓ Access to restricted area restrooms

Loge Box Seating Area Sample



Loge Box Lounge Area





Loge Boxes – <u>Summary of Findings</u>

- Survey Respondents were Asked if they Would Potentially be Interested in Purchasing Loge Boxes at the Rose Bowl
- Survey Respondents were Advised that Loge Boxes Would Include Season Tickets to UCLA Football and the Right to Purchase Tickets to Rose Bowl Game, BCS Championship Game, and Other Events
- Interest in Purchasing Loge Box Before Pricing
 - ✓ Approximately 48% (1,425) of Respondents Indicated Some Interest
- Interest at Various Price Points (Interest = Definitely Yes/Probably Yes/Maybe)
 - ✓ \$25,000 32% (455)
 - ✓ \$20,000 35% (503)
 - ✓ \$15,000 48% (677)

Loge Boxes – <u>Summary of Findings</u>

- Interest at Various Price Points (Interest = Definitely Yes/Probably Yes/Maybe)
 - ✓ Significant Increase in Demand at \$15,000 Level as Indicated by Definitely Yes/Probably Yes Respondents (8% to 19%)
- Commitment Term
 - ✓ Respondents Indicated a Preference for Shorter Commitment Terms (3 to 5 Years), but Some Demand Does Exists for Longer Commitment Terms (7 to 10 Years)

Please See Support Tables for Findings by Category

Loge Box Interest

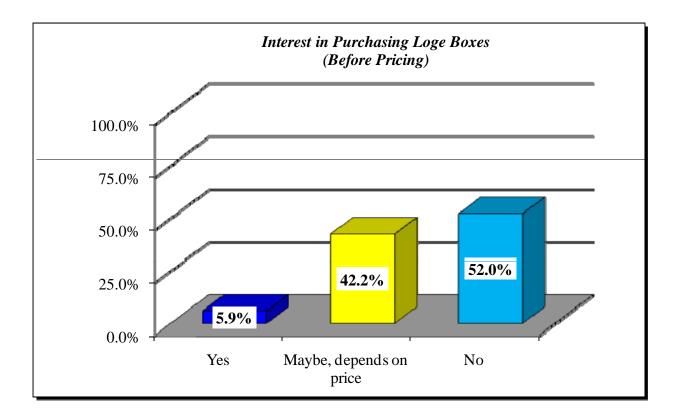
Survey Respondents were Asked if they Would Potentially be Interested in Leasing a Loge Box at the Rose Bowl

	Loge Boxes						
Total Respondents	2,966						
		Definitely Yes		Probably Yes		Total	
Annual Price - (1)		%	#	%	#	%	#
Respondents with Some Interest (Before Pricing)	1,425						
% of Respondents with Some Interest (Before Pricing)	48.0%						
High	\$25,000	1.2%	17	6.5%	93	7.7%	110
Medium	\$20,000	1.3%	19	9.1%	129	10.4%	148
Low	\$15,000	1.4%	20	17.8%	253	19.2%	273

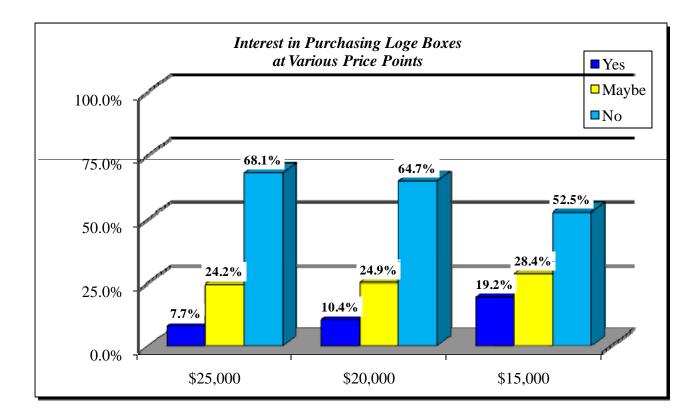
(1) Includes season ticket cost to UCLA football and right to purchase tickets to Rose Bowl Game, BCS National Championship Game, and other events.

Please See Support Tables for Detail

Loge Box Interest (Before Price) – <u>Total (2,966)</u>



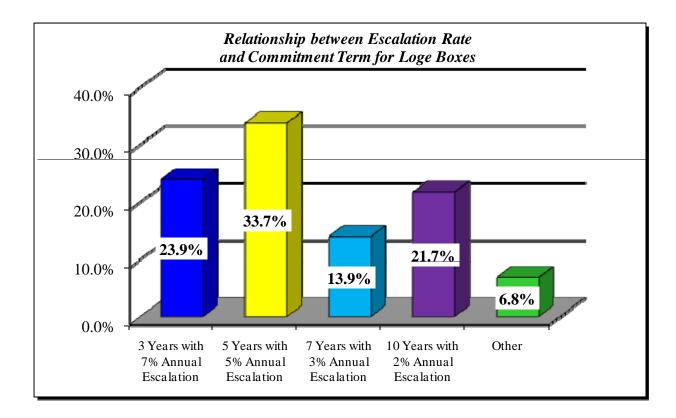
Interest Level at Various Price Points – <u>Total (1,425)</u>



LOGI	E BOXES						
U	JCLA						
Total Respondents	2,357						
		Definite	ely Yes	Probab	ly Yes	Total	
Annual Price - (1)		%	#	%	#	%	#
Respondents with Some Interest (Before Pricing)	1,145						
% of Respondents with Some Interest (Before Pricing)	48.6%						
High	\$25,000	1.0%	12	5.0%	57	6.0%	69
Medium	\$20,000	1.2%	14	7.0%	80	8.2%	94
Low	\$15,000	1.3%	15	14.5%	166	15.8%	181
Согро	rate Base						
Total Respondents	236						
		Definitely Yes		Probably Yes		Total	
Annual Price - (1)		%	#	%	#	%	#
Respondents with Some Interest (Before Pricing)	127						
% of Respondents with Some Interest (Before Pricing)	53.8%						
High	\$25,000	1.6%	2	11.8%	15	13.4%	17
Medium	\$20,000	1.6%	2	18.1%	23	19.7%	25
Low	\$15,000	1.6%	2	33.9%	43	35.4%	45
Tournam	ent of Roses						
Total Respondents	322						
-		Definitely Yes		Probably Yes		Total	
Annual Price - (1)		%	#	%	#	%	#
Respondents with Some Interest (Before Pricing)	137						
% of Respondents with Some Interest (Before Pricing)	42.5%						
High	\$25,000	2.2%	3	13.9%	19	16.1%	22
Medium	\$20,000	2.2%	3	16.8%	23	19.0%	26
Low	\$15,000	2.2%	3	29.9%	41	32.1%	44

(1) Includes season ticket cost to UCLA football and right to purchase tickets to Rose Bowl Game, BCS National Championship Game, and other events.

Impact of Escalation Rates on Length of Commitment Term – Total



Premium Level Club Seats

Premium Level Club Seats Location

Premium Club Seats

Typical/Traditional Amenities (Per Survey Description)

- ✓ Exclusive lounge areas
- ✓ Exclusive/private entrances
- ✓ Climate controlled area
- \checkmark Wider, padded comfortable seats and cup holders
- ✓ Television monitors
- ✓ Upscale food services
- \checkmark Private concessions areas
- ✓ Ability to purchase alcohol
- ✓ Preferred parking
- ✓ Access to restricted area restrooms

Premium Level Club Seats Sample



Premium Level Club Lounge Sample



Premium Level Club Seats – <u>Summary of Findings</u>

- Survey Respondents were Asked if they Would Potentially be Interested in Premium Level Club Seats at the Rose Bowl Stadium
- Survey Respondents were Advised that Premium Level Club Seats Would Include Season Tickets to UCLA Football and the Right to Purchase Tickets to Rose Bowl Game, BCS Championship Game, and Other Events
- Interest in Premium Level Club seats (Before Pricing)
 - ✓ Approximately 57% (1,680) of Respondents Indicated Some Interest
- Interest at Various Price Points (Interest = Definitely Yes/Probably Yes/Maybe)
 - ✓ \$4,500 36% (603)
 ✓ \$4,000 39% (646)
 ✓ \$3,500 48% (812)

Premium Level Club Seats – <u>Summary of Findings</u>

- Interest at Various Price Points (Interest = Definitely Yes/Probably Yes/Maybe)
 - ✓ Significant Increase in Demand at \$3,500 Level as Indicated by Definitely Yes/Probably Yes Respondents (9% to 18%)
- Number of Seats Likely Purchased
 - ✓ Respondents Indicated a Likely Purchase of 4.3 (\$4,500) to 3.6 (\$3,500) Premium Level Club Seats
- Commitment Term
 - ✓ Respondents Indicated a Preference for Shorter Commitment Terms (3 to 5 Years), but Some Demand Does Exists for Longer Commitment Terms (7 to 10 Years)

Please See Support Tables for Findings by Category

Premium Level Club Seats Interest

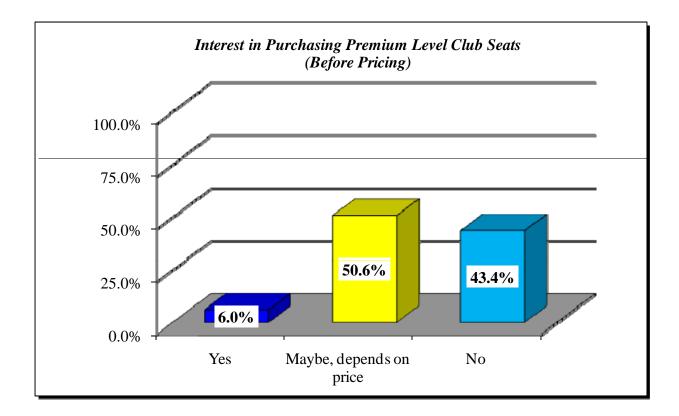
Survey Respondents were Asked if they Would Potentially be Interested in Leasing Premium Club Level Seats at the Rose Bowl

Premium Level Club Seats							
Total Respondents	2,966						
		Definite	ely Yes	Probab	ly Yes	Tot	tal
Annual Price - (1)		%	#	%	#	%	#
Respondents with Some Interest (Before Pricing)	1,680						
% of Respondents with Some Interest (Before Pricing)	56.6%						
High	\$4,500	2.1%	36	7.3%	122	9.4%	158
Medium	\$4,000	2.2%	37	9.2%	155	11.4%	192
Low	\$3,500	2.3%	39	16.0%	269	18.3%	308

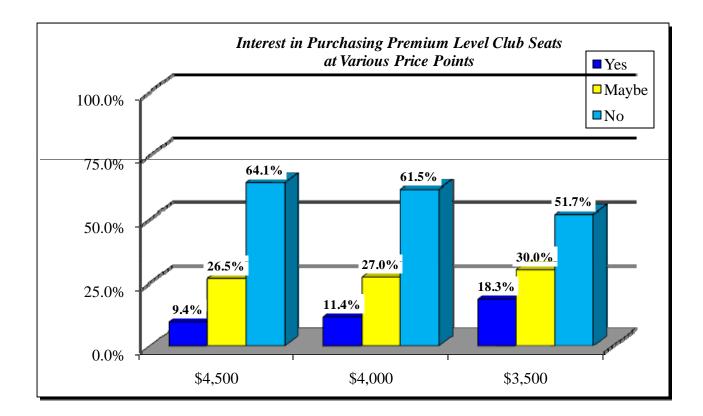
(1) Includes season ticket cost to UCLA football and right to purchase tickets to Rose Bowl Game, BCS National Championship Game, and other events.

Please See Support Tables for Detail

Premium Level Club Seats (Before Price) – <u>Total (2,966)</u>



Interest Level at Various Price Points – <u>Total (1,680)</u>

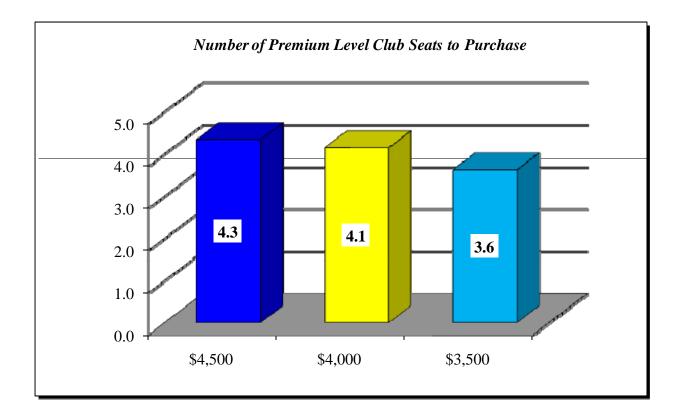


U	CLA						
Total Respondents	2,357						
		Definite	ely Yes	Probab	ly Yes	Total	
Annual Price - (1)		%	#	%	#	%	#
Respondents with Some Interest (Before Pricing)	1,368						
% of Respondents with Some Interest (Before Pricing)	58.0%						
High	\$4,500	1.9%	26	6.1%	83	8.0%	109
Medium	\$4,000	2.0%	27	7.8%	107	9.8%	134
Low	\$3,500	2.0%	28	14.0%	191	16.0%	219
Согро	rate Base						
Total Respondents	236						
		Definitely Yes		Probab	ly Yes	Total	
Annual Price - (1)		%	#	%	#	%	#
Respondents with Some Interest (Before Pricing)	129						
% of Respondents with Some Interest (Before Pricing)	54.7%						
High	\$4,500	3.9%	5	14.0%	18	17.8%	23
Medium	\$4,000	3.9%	5	17.8%	23	21.7%	28
Low	\$3,500	3.9%	5	30.2%	39	34.1%	44
Tourname	ent of Roses						
Total Respondents	322						
-		Definitely Yes		Probably Yes		Total	
Annual Price - (1)		%	#	%	#	%	#
Respondents with Some Interest (Before Pricing)	162						
% of Respondents with Some Interest (Before Pricing)	50.3%						
High	\$4,500	3.1%	5	11.7%	19	14.8%	24
Medium	\$4,000	3.1%	5	14.2%	23	17.3%	28
Low	\$3,500	3.7%	6	22.8%	37	26.5%	43

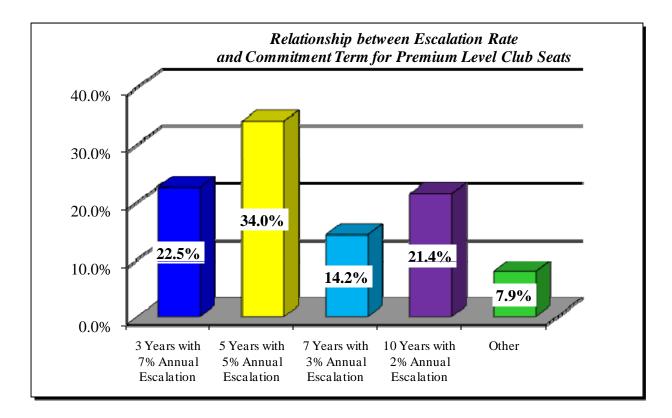
PREMIUM LEVEL CLUB SEATS

(1) Includes season ticket cost to UCLA football and right to purchase tickets to Rose Bowl Game, BCS National Championship Game, and other events.

Number of Premium Level Club Seats – <u>Total</u>



Impact of Escalation Rates on Length of Commitment Term – Total

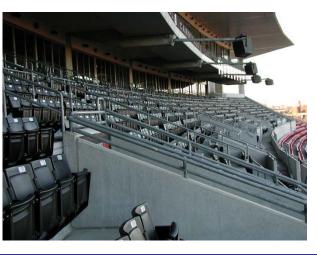


Veranda Level Club Seats

Veranda Level Club Seats Location

Veranda Club Seate

Veranda Level Club Seats Sample



> Typical/Traditional Amenities (Per Survey Description)

- ✓ Exclusive lounge areas
- ✓ Exclusive/private entrances
- ✓ Climate controlled area
- ✓ Wider, padded comfortable seats and cup holders
- ✓ Television monitors
- ✓ Upscale food services
- \checkmark Private concessions areas
- ✓ Ability to purchase alcohol
- ✓ Preferred parking
- ✓ Access to restricted area restrooms

Veranda Level Club Seats – <u>Summary of Findings</u>

- Survey Respondents were Asked if they Would Potentially be Interested in Veranda Level Club Seats at the Rose Bowl Stadium
- Survey Respondents were Advised that Veranda Level Club Seats Would Include Season Tickets to UCLA Football and the Right to Purchase Tickets to Rose Bowl Game, BCS Championship Game, and Other Events
- Interest in Veranda Level Club Seats (Before Pricing)
 - ✓ Approximately 49% (1,465) of Respondents Indicated Some Interest
- Interest at Various Price Points (Interest = Definitely Yes/Probably Yes/Maybe)
 - ✓ \$3,000 38% (552)
 - ✓ \$2,500 43% (627)
 - ✓ \$2,000 61% (891)

Veranda Level Club Seats – <u>Summary of Findings</u>

- Interest at Various Price Points (Interest = Definitely Yes/Probably Yes/Maybe)
 - ✓ Significant Increase in Demand at \$2,000 Level as Indicated by Definitely Yes/Probably Yes Respondents (9% to 21%)
- Number of Seats Likely Purchased
 - ✓ Respondents Indicated a Likely Purchase of 4.4 (\$3,000) to 3.5 (\$2,000) Veranda Level Club Seats
- Commitment Term
 - ✓ Respondents Indicated a Preference for Shorter Commitment Terms (3 to 5 Years), but Some Demand Does Exists for Longer Commitment Terms (7 to 10 Years)

Please See Support Tables for Findings by Category

Veranda Level Club Seats Interest

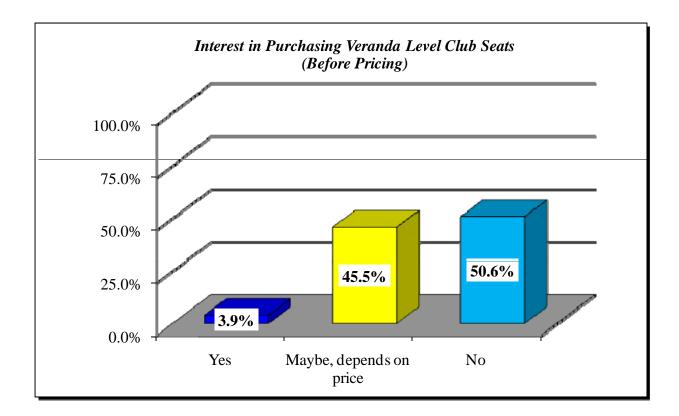
Survey Respondents were Asked if they Would Potentially be Interested in Leasing Veranda Club Level Seats at the Rose Bowl

Veranda Level Club Seats							
Total Respondents	2,966						
		Definite	ely Yes	Probab	ly Yes	Tot	tal
Annual Price - (1)		%	#	%	#	%	#
Respondents with Some Interest (Before Pricing)	1,465						
% of Respondents with Some Interest (Before Pricing)	49.4%						
High	\$3,000	1.8%	26	7.4%	109	9.2%	135
Medium	\$2,500	1.9%	28	10.6%	156	12.6%	184
Low	\$2,000	2.1%	31	18.7%	274	20.8%	305

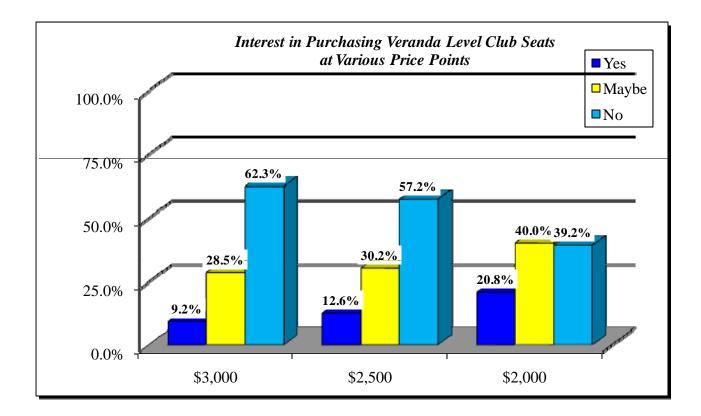
(1) Includes season ticket cost to UCLA football and right to purchase tickets to Rose Bowl Game, BCS National Championship Game, and other events.

Please See Support Tables for Detail

Veranda Level Club Seats (Before Price) – <u>Total (2,966)</u>



Interest Level at Various Price Points – <u>Total (1,465)</u>

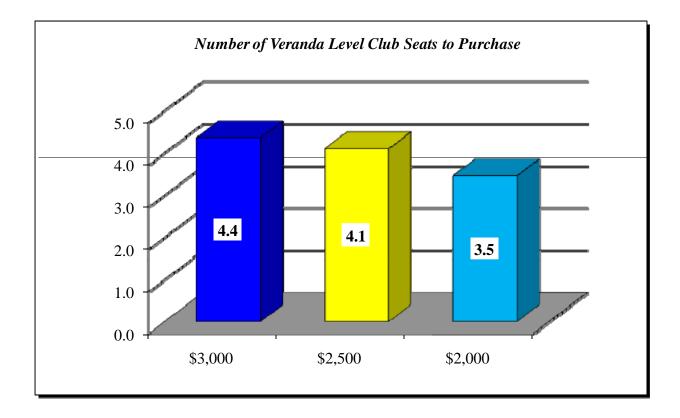


VERANDA LEVEL CLUB SEATS

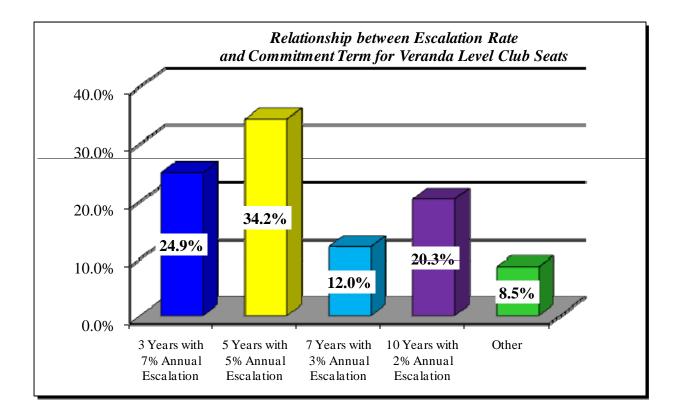
U	CLA						
Total Respondents	2,357						
		Definite	ely Yes	Probab	ly Yes	Tot	tal
Annual Price - (1)		%	#	%	#	%	#
Respondents with Some Interest (Before Pricing)	1,196						
% of Respondents with Some Interest (Before Pricing)	50.7%						
High	\$3,000	1.6%	19	6.7%	80	8.3%	99
Medium	\$2,500	1.7%	20	9.8%	117	11.5%	137
Low	\$2,000	1.9%	23	17.1%	204	19.0%	227
Согро	rate Base						
Total Respondents	236						
-		Definitely Yes		Probab	ly Yes	Total	
Annual Price - (1)		%	#	%	#	%	#
Respondents with Some Interest (Before Pricing)	117						
% of Respondents with Some Interest (Before Pricing)	49.6%						
High	\$3,000	4.3%	5	8.5%	10	12.8%	15
Medium	\$2,500	5.1%	6	12.0%	14	17.1%	20
Low	\$2,000	5.1%	6	23.1%	27	28.2%	33
Tourname	ent of Roses						
Total Respondents	322						
		Definitely Yes		Probably Yes		Total	
Annual Price - (1)		%	#	%	#	%	#
Respondents with Some Interest (Before Pricing)	137						
% of Respondents with Some Interest (Before Pricing)	42.5%						
High	\$3,000	1.5%	2	12.4%	17	13.9%	19
Medium	\$2,500	1.5%	2	16.8%	23	18.2%	25
Low	\$2,000	1.5%	2	29.2%	40	30.7%	42

(1) Includes season ticket cost to UCLA football and right to purchase tickets to Rose Bowl Game, BCS National Championship Game, and other events.

Number of Veranda Level Club Seats – <u>Total</u>



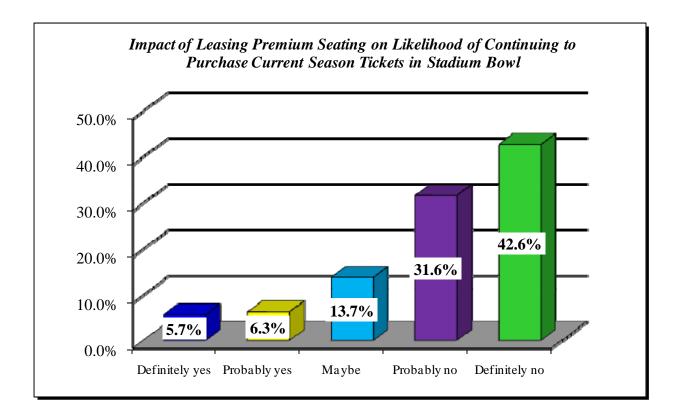
Impact of Escalation Rates on Length of Commitment Term – Total



F. Impact on Existing Seats

Impact on Existing Seats

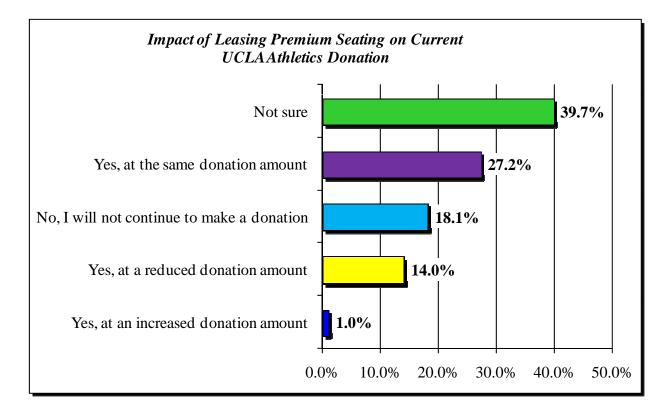
Only 25% of Respondents Indicated that they Would Continue to Purchase their Current UCLA Football Season Tickets in the Stadium Bowl if they were to Lease New Premium Seating at the Rose Bowl



G. Impact on Current UCLA Donation

Impact on Current UCLA Donation

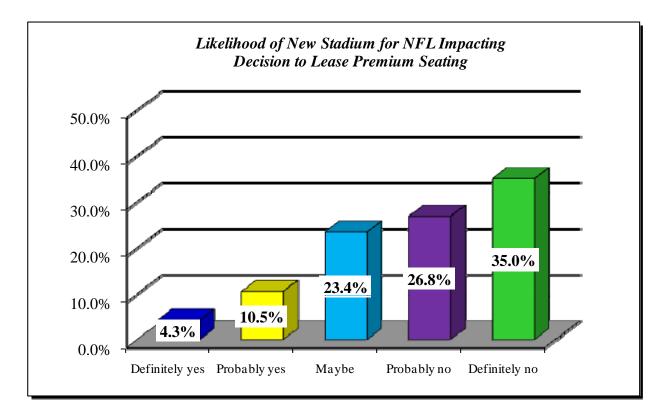
A Significant Number of Respondents were Not Sure what Impact Leasing Premium Seating Would have on their Current UCLA Athletics Donation – Only 18% Indicated they Would Not Continue to Make a Donation



H. Impact of New NFL Stadium

Impact of New NFL Stadium

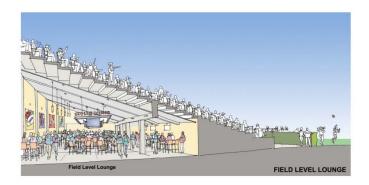
Respondents Generally Indicated that their Interest in Premium Seating Would Not Change if a New Football Stadium were Built for an NFL Franchise (Consideration Should Be Given to Impact on Advertising/Sponsorships)



Field Level Lounge

- Typical/Traditional Amenities (Per Survey Description)
 - ✓ Exclusive lounge areas
 - ✓ Exclusive/private entrances
 - \checkmark Climate controlled area
 - ✓ Television monitors
 - ✓ Upscale food services
 - \checkmark Private concessions areas
 - ✓ Ability to purchase alcohol
 - ✓ Access to restricted area restrooms

Field Level Lounge Location



Field Level Lounge Sample



Field Level Lounge – <u>Summary of Findings</u>

- Survey Respondents were Asked if they Would Potentially be Interested in Purchasing Field Level Lounge Memberships at the Rose Bowl Stadium
- Survey Respondents were Advised that Field Level Lounges Would be Located Under the Seating Bowl and Would Not have Views of the Playing Field
- Survey Respondents were Advised that the Cost of Field Level Lounge Memberships Would be Separate and In-Addition to Season Ticket Costs and Donation Requirements
- Interest in Field Level Lounge Memberships (Before Pricing)

✓ Approximately 51% (1,521) of Respondents Indicated Some Interest

- Interest at Various Price Points (Interest = Definitely Yes/Probably Yes/Maybe)
 - ✓ \$2,000 36% (541)
 ✓ \$1,500 41% (618)
 - ✓ \$1,000 64% (966)

Field Level Lounge – <u>Summary of Findings</u>

Interest at Various Price Points (Interest = Definitely Yes/Probably Yes/Maybe)

- ✓ Significant Increase in Demand at \$1,000 Level as Indicated by Definitely Yes/Probably Yes Respondents (8% to 23%)
- Number of Memberships Likely Purchased
 - ✓ Respondents Indicated a Likely Purchase of 3.7 (\$2,000) to 2.8 (\$1,000) Field Level Lounge Memberships

Please See Support Tables for Findings by Category

Field Level Lounge Membership Interest

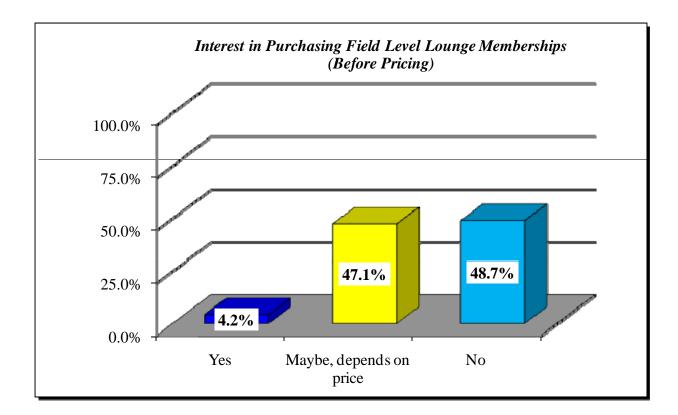
Survey Respondents were Asked if they Would Potentially be Interested Purchasing a Field Level Lounge Membership at the Rose Bowl

Field Level Lounge Memberships							
Total Respondents	2,966						
		Definite	ely Yes	Probab	ly Yes	Tot	tal
Annual Price		%	#	%	#	%	#
Respondents with Some Interest (Before Pricing)	1,521						
% of Respondents with Some Interest (Before Pricing)	51.3%						
High	\$2,000	1.4%	21	6.5%	99	7.9%	120
Medium	\$1,500	1.5%	23	9.5%	145	11.0%	168
Low	\$1,000	1.9%	29	21.1%	321	23.0%	350

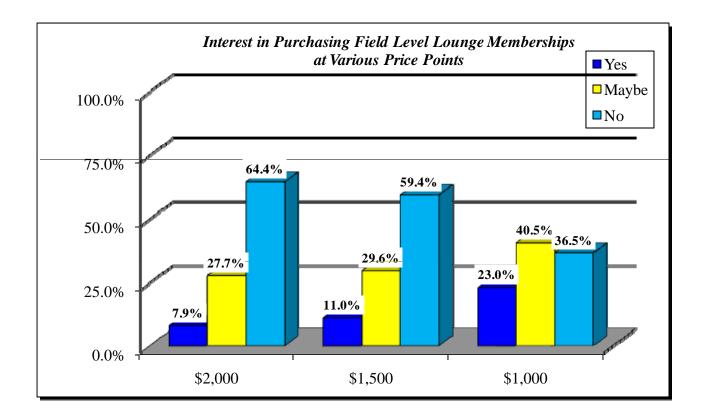
Interested Respondents Generally Indicated that they Would Purchase Approximately 3 to 4 Memberships

Please See Support Tables for Detail

Field Level Lounge Membership (Before Price) – <u>Total (2,966)</u>



Interest Level at Various Price Points – <u>Total (1,521)</u>

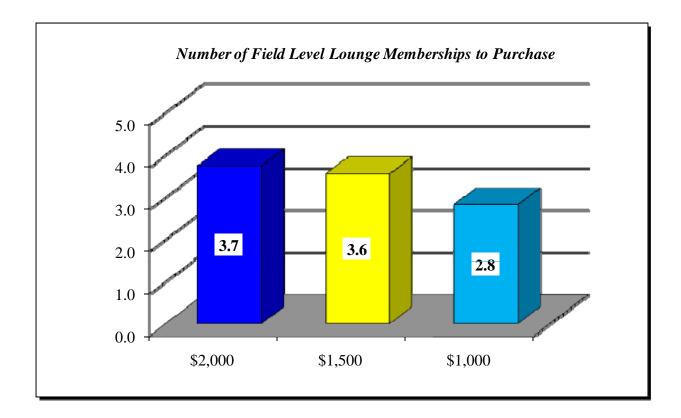


U	CLA						
Total Respondents	2,357						
		Definite	ely Yes	Probab	ly Yes	To	tal
Annual Price		%	#	%	#	%	#
Respondents with Some Interest (Before Pricing)	1,269						
% of Respondents with Some Interest (Before Pricing)	53.8%						
High	\$2,000	1.3%	17	5.8%	73	7.1%	90
Medium	\$1,500	1.3%	17	8.6%	109	9.9%	126
Low	\$1,000	1.8%	23	19.2%	244	21.0%	267
Согро	ate Base						
Total Respondents	236						
		Definitely Yes		Probab	ly Yes	Tot	tal
Annual Price		%	#	%	#	%	#
Respondents with Some Interest (Before Pricing)	103						
% of Respondents with Some Interest (Before Pricing)	43.6%						
High	\$2,000	2.9%	3	8.7%	9	11.7%	12
Medium	\$1,500	4.9%	5	12.6%	13	17.5%	18
Low	\$1,000	4.9%	5	30.1%	31	35.0%	36
Tourname	ent of Roses						
Total Respondents	322						
		Definite	ely Yes	Probab	ly Yes	Tot	tal
Annual Price		%	#	%	#	%	#
Respondents with Some Interest (Before Pricing)	131						
% of Respondents with Some Interest (Before Pricing)	40.7%						
High	\$2,000	0.8%	1	10.7%	14	11.5%	15
Medium	\$1,500	0.8%	1	15.3%	20	16.0%	21
Low	\$1,000	0.8%	1	31.3%	41	32.1%	42

FIELD LEVEL LOUNGE MEMBERSHIPS

Preliminary Draft – Subject to Revision

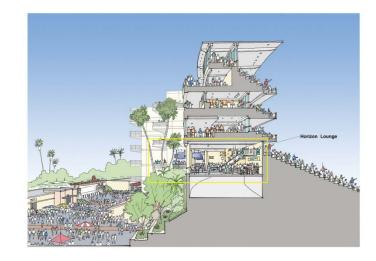
Number of Field Level Lounge Memberships – <u>Total</u>



Horizon Level Lounge

- Typical/Traditional Amenities (Per Survey Description)
 - ✓ Exclusive lounge areas
 - ✓ Exclusive/private entrances
 - \checkmark Climate controlled area
 - ✓ Television monitors
 - ✓ Upscale food services
 - \checkmark Private concessions areas
 - ✓ Ability to purchase alcohol
 - \checkmark Access to restricted area restrooms

Horizon Level Lounge Location



Horizon Level Lounge – <u>Summary of Findings</u>

- Survey Respondents were Asked if they Would Potentially be Interested in Purchasing Horizon Level Lounge Memberships at the Rose Bowl Stadium
- Survey Respondents were Advised that Horizon Level Lounges Would be Located Directly Under the Press Box and Would Not have Views of the Playing Field
- Survey Respondents were Advised that the Cost of Horizon Level Lounge Memberships Would be Separate and In-Addition to Season Ticket Costs and Donation Requirements
- Interest in Horizon Level Lounge Memberships (Before Pricing)

✓ Approximately 41% (1,206) of Respondents Indicated Some Interest

- Interest at Various Price Points (Interest = Definitely Yes/Probably Yes/Maybe)
 - ✓ \$2,000 34% (414)
 - ✓ \$1,500 40% (483)
 - ✓ \$1,000 61% (740)

Horizon Level Lounge – <u>Summary of Findings</u>

Interest at Various Price Points (Interest = Definitely Yes/Probably Yes/Maybe)

 ✓ Significant Increase in Demand at \$1,000 Level as Indicated by Definitely Yes/Probably Yes Respondents (6% to 19%)

Number of Memberships Likely Purchased

✓ Respondents Indicated a Likely Purchase of 4.1 (\$2,000) to 2.9 (\$1,000) Horizon Level Lounge Memberships

Please See Support Tables for Findings by Category

Horizon Level Lounge Membership Interest

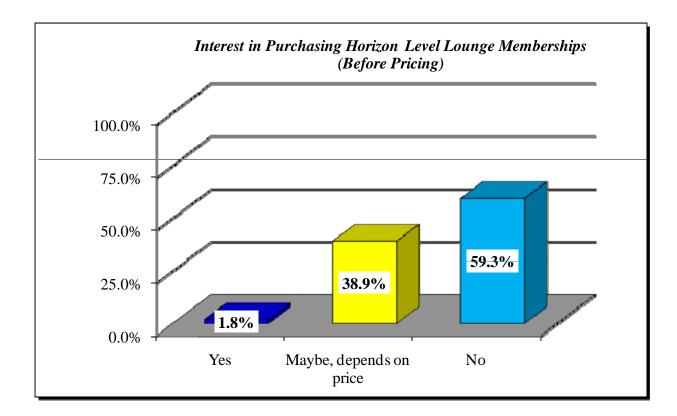
Survey Respondents were Asked if they Would Potentially be Interested Purchasing a Horizon Level Lounge Membership at the Rose Bowl

Horizon Level Lounge Memberships							
Total Respondents	2,966						
		Definite	Definitely Yes		Probably Yes		tal
Annual Price		%	#	%	#	%	#
Respondents with Some Interest (Before Pricing)	1,206						
% of Respondents with Some Interest (Before Pricing)	40.7%						
High	\$2,000	1.2%	15	4.3%	52	5.6%	67
Medium	\$1,500	1.4%	17	7.5%	91	9.0%	108
Low	\$1,000	1.7%	20	17.6%	212	19.2%	232

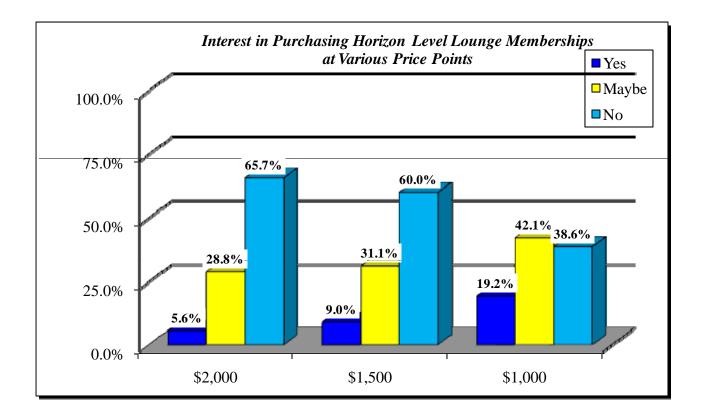
Interested Respondents Generally Indicated that they Would Purchase Approximately 3 to 4 Memberships

Please See Support Tables for Detail

Horizon Level Lounge Membership (Before Price) – <u>Total (2,966)</u>



Interest Level at Various Price Points – <u>Total (1,206)</u>



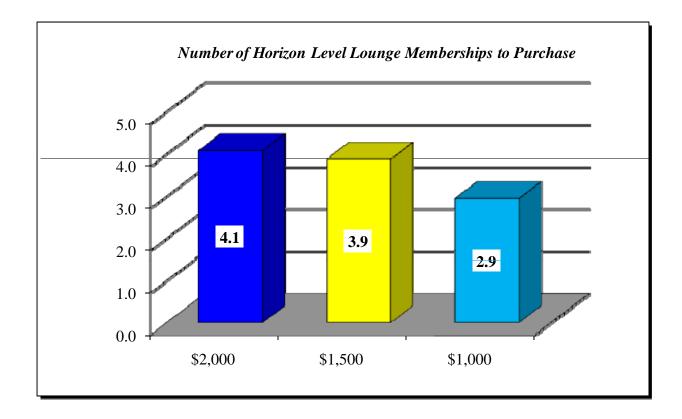
U	CLA						
Total Respondents	2,357	Definite	alv Ves	Probab	lv Ves	Tot	hal
Annual Price		%	#	%	#	%	#
Respondents with Some Interest (Before Pricing)	993						
% of Respondents with Some Interest (Before Pricing)	42.1%						
High	\$2,000	1.3%	13	3.6%	36	4.9%	49
Medium	\$1,500	1.4%	14	6.3%	63	7.8%	77
Low	\$1,000	1.7%	17	15.8%	157	17.5%	174
Согро	rate Base						
Total Respondents	236						
	230	Definitely Yes		Probab	lv Yes	Tot	tal
Annual Price		%	#	%	#	%	#
Respondents with Some Interest (Before Pricing)	96						
% of Respondents with Some Interest (Before Pricing)	40.7%						
High	\$2,000	2.1%	2	6.3%	6	8.3%	8
Medium	\$1,500	3.1%	3	10.4%	10	13.5%	13
Low	\$1,000	3.1%	3	28.1%	27	31.3%	30
Tourname	ent of Roses						
Total Respondents	322						
	522	Definitely Yes		Probab	lv Yes	Total	
Annual Price		%	#	%	#	%	#
Respondents with Some Interest (Before Pricing)	104						
% of Respondents with Some Interest (Before Pricing)	32.3%						
High	\$2,000	0.0%	0	7.7%	8	7.7%	8
Medium	\$1,500	0.0%	0	15.4%	16	15.4%	16
Low	\$1,000	0.0%	0	25.0%	26	25.0%	26

HORIZON LEVEL LOUNGE MEMBERSHIPS

Preliminary Draft – Subject to Revision

J. Horizon Level Lounge

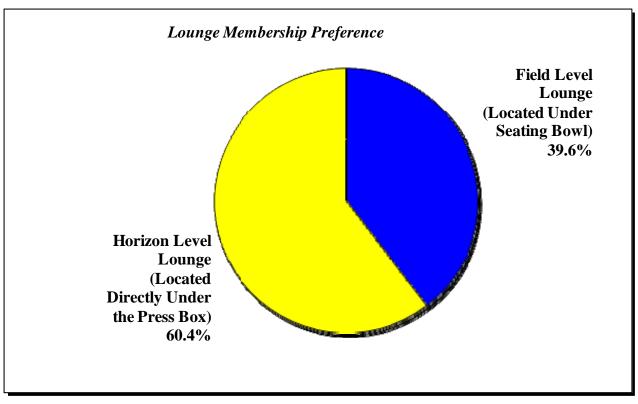
Number of Horizon Level Lounge Memberships – <u>Total</u>



K. Lounge Membership Preference

Lounge Membership Preference

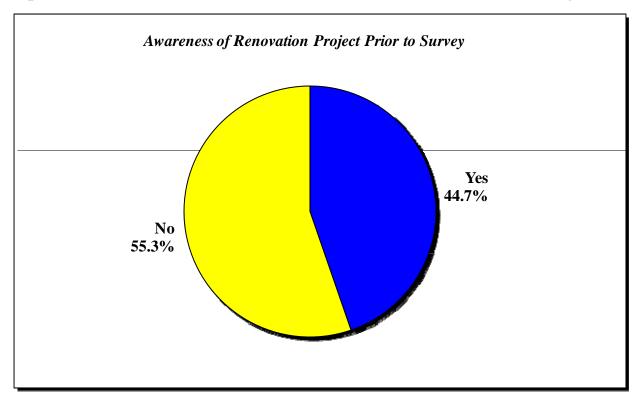
- Respondents Interested in Both Lounge Membership Concepts were Asked which Lounge Membership they Preferred, Assuming the Membership Price was Equal
- 60% of Interested Respondents Preferred the Horizon Level Lounge as Compared to the Field Level Lounge



L. Project Awareness

Project Awareness

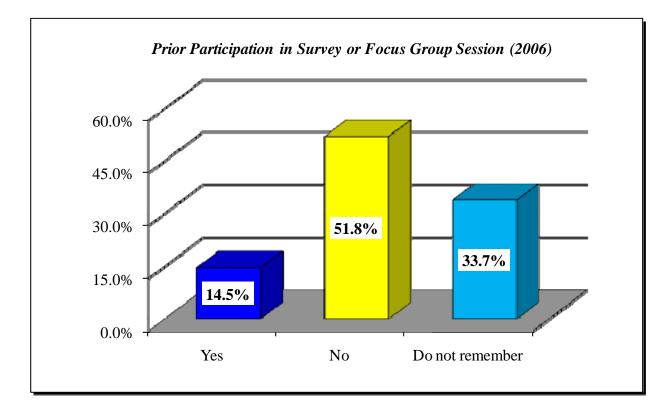
> 45% of Respondents were Aware a Renovation at the Rose Bowl was being Studied



M. Prior Participation

Prior Participation

Respondents were Asked if they had Previously Participated in a Rose Bowl Stadium Renovation Survey or Focus Group Session



N. General Comments

General Survey Comments – <u>Summary of Findings</u>

- 482 Respondents Provided Additional Comments to the Survey
- Common Topics Included
 - ✓ Current Seats are Not Comfortable/Leg Room Improvements Needed
 - ✓ Concern Regarding Pricing Some Fans Out of Current Seats or Stadium
 - ✓ Concern Regarding Seat Displacement
 - ✓ Concern About Current Economy
 - ✓ Questions Regarding Handicap Accessible Seating
 - ✓ Support "Collegiate" Atmosphere
 - ✓ Appreciation of Obtaining Fan/Community Input
 - ✓ General Support of the Rose Bowl and History
 - ✓ Acknowledge Need for Improvements/Renovation

O. Focus Groups

Focus Groups – <u>Summary of Findings</u>

- > Two Focus Group Sessions Held with Current UCLA Donors/Football Season Ticket Holders
- General Comments
 - ✓ Recognize Need for Improvements and Desire Improvements (Concourse/Concessions/ Restrooms/Scoreboard/Sound System/Etc.)
 - ✓ Acknowledged Rose Bowl Experience has Improved Over the Years
 - ✓ Seating is Uncomfortable Existing Seating Preferred Over Benches
- Premium Seating
 - ✓ Limited Feedback/Support
 - ✓ Ability to Re-Lease Premium Seating is Important
 - ✓ Rose Bowl Game Ticket Inclusion is Important
 - ✓ Veranda Club Seats Perception Issue (Location)
- Lounge Areas
 - ✓ Limited Support
 - ✓ Field Views Preferred, but Not Required
 - ✓ Varying Membership Levels Preferred (Inclusive/Non-Inclusive/Cover Charge/Guest Passes/Donor Levels/Etc.)

O. Focus Groups

Focus Groups – <u>Summary of Findings</u>

- Impact on Donation
 - ✓ Mixed Reaction to Potential Impact on Donation Level; Generally Acknowledged Would Continue to Support UCLA
 - ✓ Acknowledged that Donors that also have Basketball Season Tickets Would Continue to Make Same Donation and Would Not be Affected
- > Ticket Prices
 - ✓ Generally Acknowledged that Price of Tickets is Reasonable

Ticket Surcharge

- ✓ Generally Supportive/Understood Potential Need for Ticket Surcharge (5%-10%)
- ✓ Acknowledged Surcharge Spreads Cost of Renovation to Non-Donors
- ✓ Interested in Years/Term of Surcharge
- Personal Seat Licenses Rose Bowl Game
 - ✓ Generally Not Interested Unless UCLA is Participating

Personal Seat Licenses – <u>Summary of Findings</u>

- Survey Respondents were Asked if they Would Potentially be Interested in Purchasing a Personal Seat License (PSL) for the <u>Rose Bowl Game Only</u>
- Survey Respondents were Advised that the PSL Would Provide Purchasers the Right to Purchase a Ticket to the Rose Bowl Game and Would Not Apply to UCLA Football Tickets, BCS National Championship Game, or Other Events
- Survey Respondents were Advised that the Cost of the Rose Bowl Game Ticket Would Not be Included in the PSL
- Survey Respondents were Advised that the Revenue Generated from PSLs Would be Used to Pay for a Portion of the Renovation Costs and Only be Offered on a Limited Basis
- Interest in PSLs (Initial Screening Before Pricing)

✓ Approximately 26% (773) of Respondents Indicated Some Interest

Approximately 49% (375) of Interested Respondents Attend the Rose Bowl Game Every/Nearly Every Year or From Time to Time

Personal Seat Licenses – <u>Summary of Findings</u>

- Respondents Indicated that the Primary Reason for Not Attending the Rose Bowl Game More Often was Ticket Availability
- > Approximately 54% of Respondents were Familiar or Somewhat Familiar with the PSL Concept
- Interest in PSLs (Secondary Screening Before Pricing)
 - ✓ Approximately 81% (624 of 773) of <u>Screened</u> Respondents Indicated Some Interest
- Interest in PSLs (Secondary Screening Before Pricing)
 - ✓ Approximately 21% (624 of 2,966) of <u>Total</u> Respondents Indicated Some Interest
- Respondents were Advised Seats Located Closer to the 50 Yard Line Would Require a Higher PSL Price

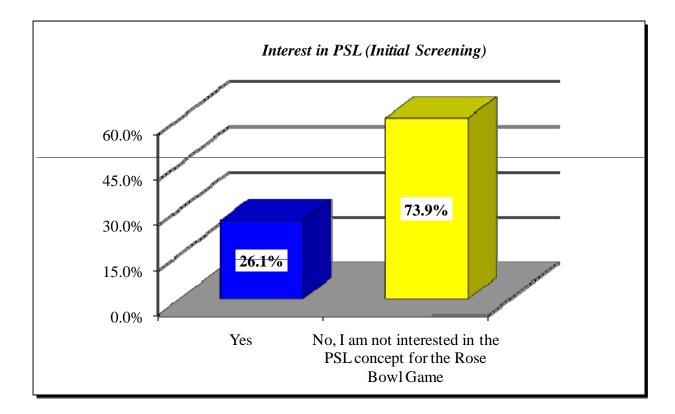
✓ Respondents Preferred Seats Between the 40 and 50 Yard Line

Personal Seat Licenses – <u>Summary of Findings</u>

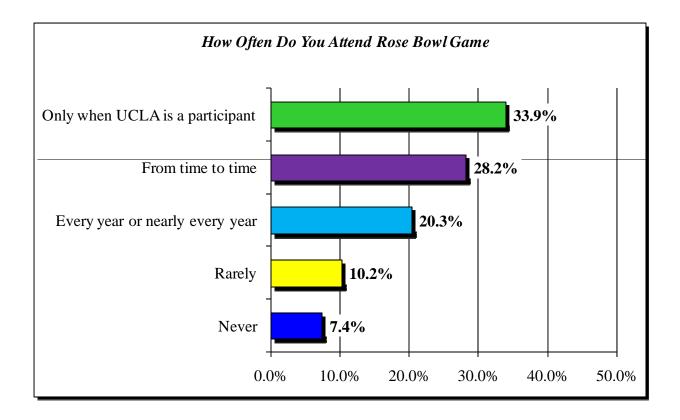
- Respondents Generally Expected to have Rights to Seats for 10 or 20 Years Some Respondents Indicated a Preference for Lifetime Rights Interest at Various Price Points (Interest = Definitely Yes/Probably Yes/Maybe)
 - ✓ \$10,000 27% (168)
 - ✓ \$7,500 31% (196)
 - ✓ \$5,000 56% (351)
 - ✓ \$2,500 76% (475)
- Interest at Various Price Points (Interest = Definitely Yes/Probably Yes/Maybe)
 - ✓ Significant Increase in Demand at \$2,500 Level as Indicated by Definitely Yes/Probably Yes Respondents (5% to 40%)
- Number of Seats Likely Purchased
 - ✓ Respondents Indicated a Likely Purchase of 4.2 (\$10,000) to 3.0 (\$2,500) PSLs

Please See Support Tables for Findings by Category

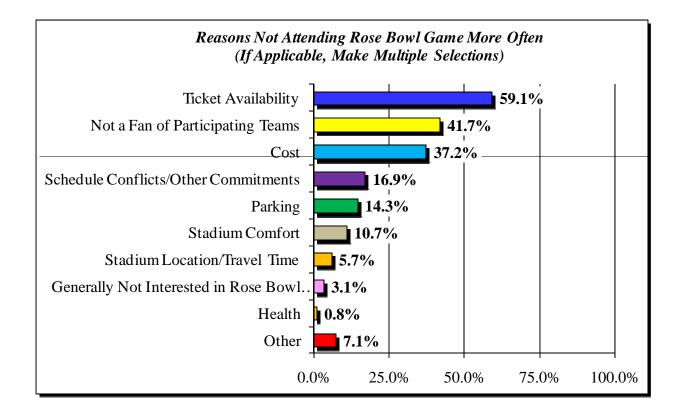
Rose Bowl Game PSLs (Initial Screening) – <u>Total (2,966)</u>



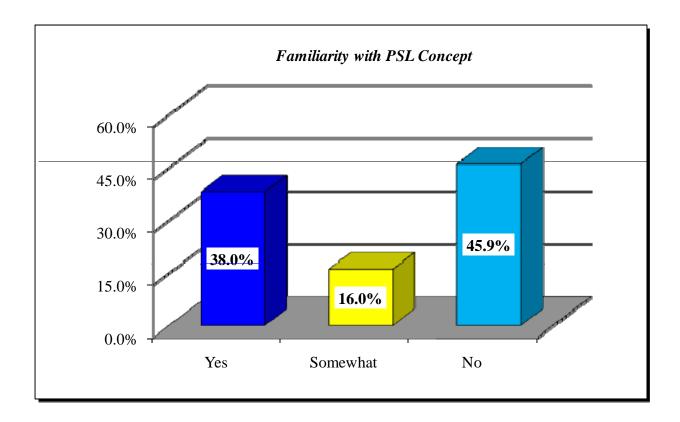
Rose Bowl Game Attendance – <u>Total (773)</u>



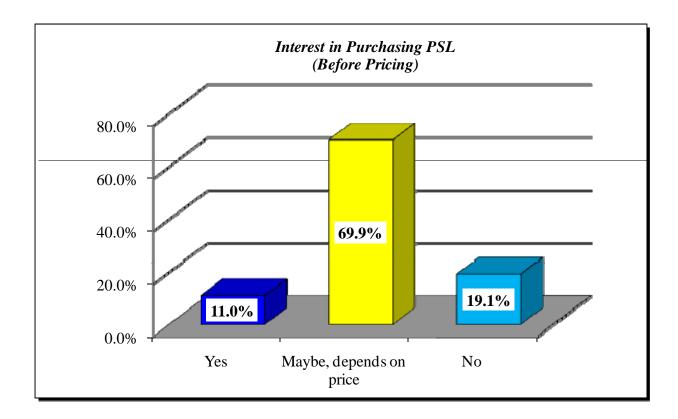
Reasons Not Attending Rose Bowl Game More Often – Total



Familiarity with PSL Concept – <u>Total (773)</u>



Rose Bowl Game PSLs (Before Pricing) – Total (773)



PSL Interest

Survey Respondents were Asked if they Would Potentially be Interested in Purchasing a PSL for the Rose Bowl Game Only (Secondary Screening)

✓ Web-Based Surveys

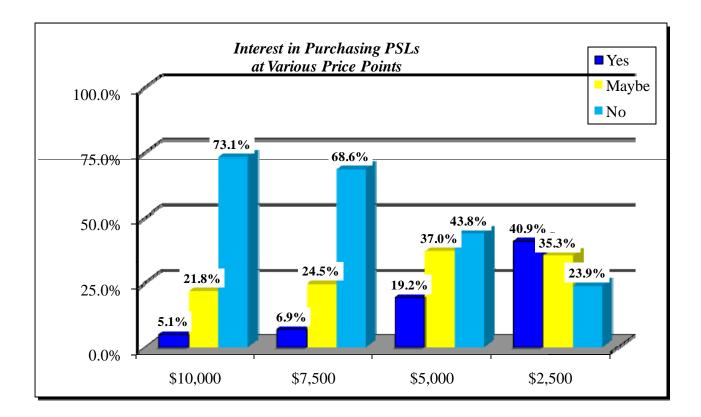
PSL - Rose Bowl Game Only							
Total Respondents	2,966						
		Definitely Yes		Probably Yes		Total	
Annual Price - (1)		%	#	%	#	%	#
Respondents with Some Interest (Before Pricing)	624						
% of Respondents with Some Interest (Before Pricing)	21.0%						
High	\$10,000	0.6%	4	4.5%	28	5.1%	32
Medium - High	\$7,500	0.8%	5	6.1%	38	6.9%	43
Medium - Low	\$5,000	1.1%	7	18.1%	113	19.2%	120
Low	\$2,500	2.2%	14	38.6%	241	40.9%	255

(1) Does not include Rose Bowl Game ticket cost.

Moderate to Strong Demand from Corporate Community – Interested Respondents Generally Indicated that they Would Purchase Approximately 3 to 4 PSLs

Please See Support Tables for Detail

Interest Level at Various Price Points – <u>Total (624)</u>

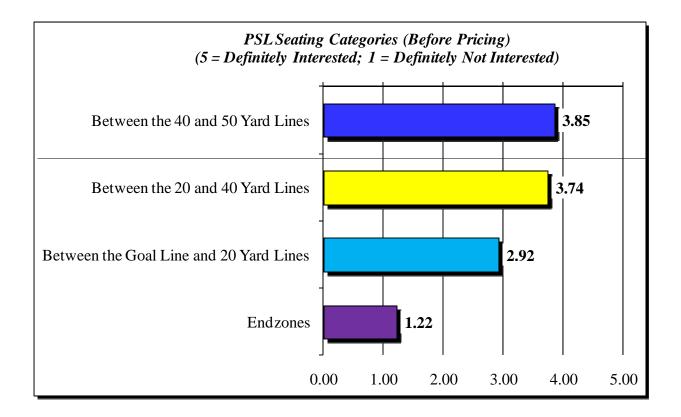


U	CLA							
Total Respondents	2,357							
		Definitely Yes		Probably Yes		Total		
Annual Price - (1)		%	#	%	#	%	#	
Respondents with Some Interest (Before Pricing)	478							
% of Respondents with Some Interest (Before Pricing)	20.3%							
High	\$10,000	0.6%	3	3.1%	15	3.8%	18	
Medium - High	\$7,500	0.8%	4	4.6%	22	5.4%	26	
Medium - Low	\$5,000	1.0%	5	16.7%	80	17.8%	85	
Low	\$2,500	2.1%	10	37.7%	180	39.7%	190	
Согро	rate Base							
Total Respondents	236							
		Definitely Yes Pro		Probab	Probably Yes		Total	
Annual Price - (1)		%	#	%	#	%	#	
Respondents with Some Interest (Before Pricing)	45							
% of Respondents with Some Interest (Before Pricing)	19.1%							
High	\$10,000	2.2%	1	15.6%	7	17.8%	8	
Medium - High	\$7,500	2.2%	1	20.0%	9	22.2%	10	
Medium - Low	\$5,000	2.2%	1	31.1%	14	33.3%	15	
Low	\$2,500	2.2%	1	48.9%	22	51.1%	23	
Tournam	ent of Roses							
Total Respondents	322							
	Definitely Yes		ely Yes	Probably Yes		Total		
Annual Price - (1)		%	#	%	#	%	#	
Respondents with Some Interest (Before Pricing)	87							
% of Respondents with Some Interest (Before Pricing)	27.0%							
High	\$10,000	0.0%	0	5.7%	5	5.7%	5	
Medium - High	\$7,500	0.0%	0	6.9%	6	6.9%	6	
Medium - Low	\$5,000	1.1%	1	17.2%	15	18.4%	16	
Low	\$2,500	3.4%	3	34.5%	30	37.9%	33	

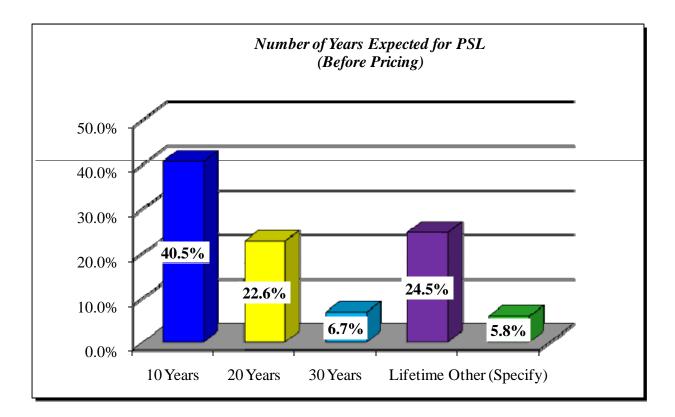
PERSONAL SEAT LICENSES - ROSE BOWL GAME

(1) Does not include Rose Bowl Game ticket cost.

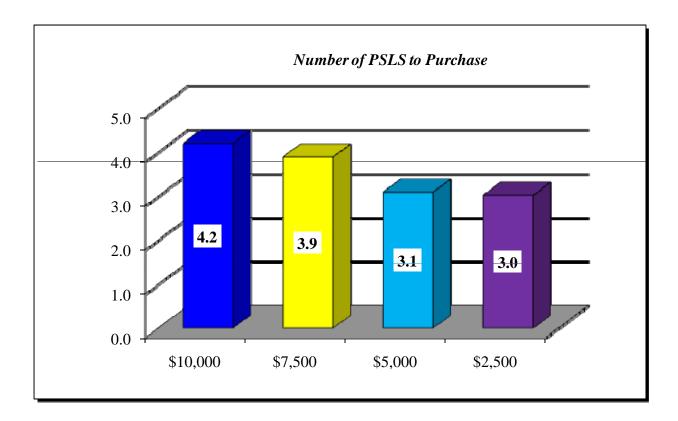
Preferred Seat Location – <u>Total (624)</u>



Expected PSL Term Length – <u>Total (624)</u>



Number of PSLs – <u>Total</u>



Fan Intercept Surveys – <u>Summary of Findings</u>

- ➢ Fan Intercept Surveys were Completed at the 2010 Rose Bowl Game
- Survey Respondents were Asked if they Would Potentially be Interested in Purchasing a Personal Seat License (PSL) for the <u>Rose Bowl Game Only</u>
- Survey Respondents were Advised that the PSL Would Provide Purchasers the Right to Purchase a Ticket to the Rose Bowl Game and Would Not Apply to UCLA Football Tickets, BCS National Championship Game, or Other Events
- Survey Respondents were Advised that the Cost of the Rose Bowl Game Ticket Would Not be Included in the PSL
- Survey Respondents were Advised that the Revenue Generated from PSLs Would be Used to Pay for a Portion of the Renovation Costs and Only be Offered on a Limited Basis

Fan Intercept Surveys – <u>Summary of Findings</u>

- Approximately 19% (102) of Respondents were Attending the Rose Bowl Game as a Fan of the Rose Bowl Game, Not Specifically as a Fan of Participating Teams
- Interest in PSLs (Initial Screening Before Pricing)
 - ✓ Respondents that Indicated They Only Attended Because Ohio State University/University of Oregon Participated were Screened Out of Survey (Limited Number Continued to Answer Pricing Questions – Some Indicated Purchasing Interest)
- > Approximately 29% (94) of Respondents had Some Familiarity with the PSL Concept
- Interest in PSLs (Secondary Screening Before Pricing)
 - ✓ Approximately 30% (98 of 324) of <u>Screened</u> Respondents Indicated Some Interest
- Interest in PSLs (Secondary Screening Before Pricing)
 - ✓ Approximately 18% (98 of 551) of <u>Total</u> Respondents Indicated Some Interest

Fan Intercept Surveys – <u>Summary of Findings</u>

- Respondents were Advised Seats Located Closer to the 50 Yard Line Would Require a Higher PSL Price
 - ✓ Respondents Preferred Seats Between the 40 and 50 Yard Line
- Respondents Generally Expected to have Rights to Seats for 10 to 20 Years Some Respondents Indicated a Preference for Lifetime Rights (Interest = Definitely Yes/Probably Yes/Maybe)
 - ✓ \$10,000 41% (40)
 - ✓ \$7,500 41% (40)
 - ✓ \$5,000 66% (65)
 - ✓ \$2,500 69% (68)
- Interest at Various Price Points (Interest = Definitely Yes/Probably Yes/Maybe)
 - ✓ Significant Increase in Demand at \$2,500 Level as Indicated by Definitely Yes/Probably Yes Respondents (13% to 49%)

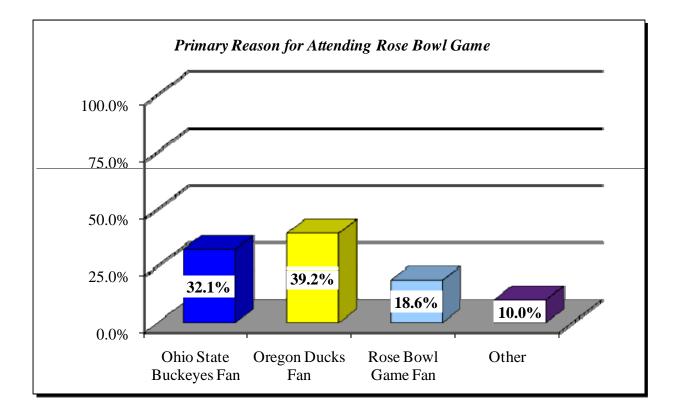
Fan Intercept Surveys – <u>Summary of Findings</u>

Number of Seats Likely Purchased

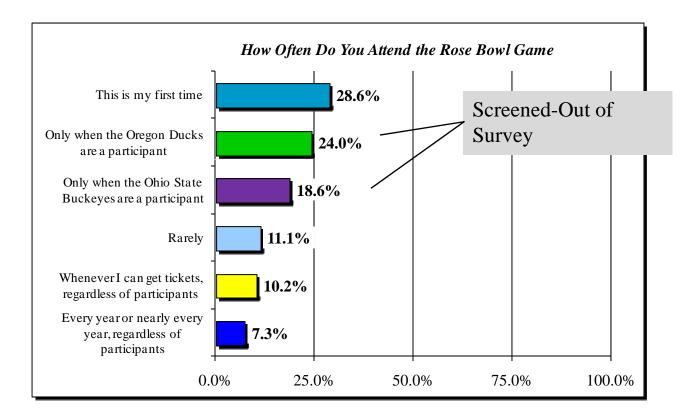
✓ Respondents Indicated a Likely Purchase of 2.7 (\$10,000) to 2.3 (\$2,500) PSLs

Please See Support Tables for Findings by Category

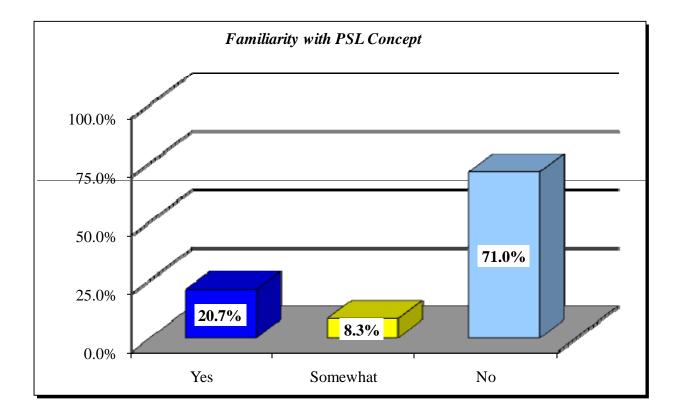
Rose Bowl Game Attendance (551)



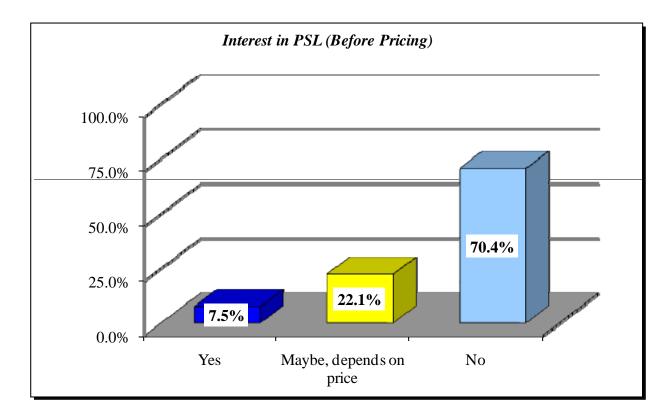
Rose Bowl Game Attendance (551)



Familiarity with PSL Concept (324)



Rose Bowl Game PSLs (Before Pricing) (324)



PSL Interest

Survey Respondents were Asked if they Would Potentially be Interested in Purchasing a PSL for the Rose Bowl Game Only (Secondary Screening)

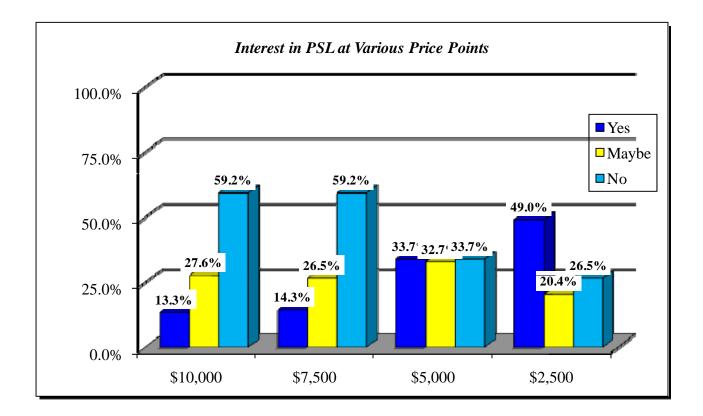
✓ Fan Intercept Surveys

PSL - Rose Bowl Game Only							
Total Respondents	551						
		Definitely Yes		Probably Yes		Total	
Annual Price - (1)		%	#	%	#	%	#
Respondents with Some Interest (Before Pricing)	98						
% of Respondents with Some Interest (Before Pricing)	17.8%						
High	\$10,000	5.1%	5	8.2%	8	13.3%	13
Medium - High	\$7,500	5.1%	5	9.2%	9	14.3%	14
Medium - Low	\$5,000	7.1%	7	26.5%	26	33.7%	33
Low	\$2,500	10.2%	10	38.8%	38	49.0%	48
Low	\$2,500	10.2%	10	38.8%	38	49.0%	

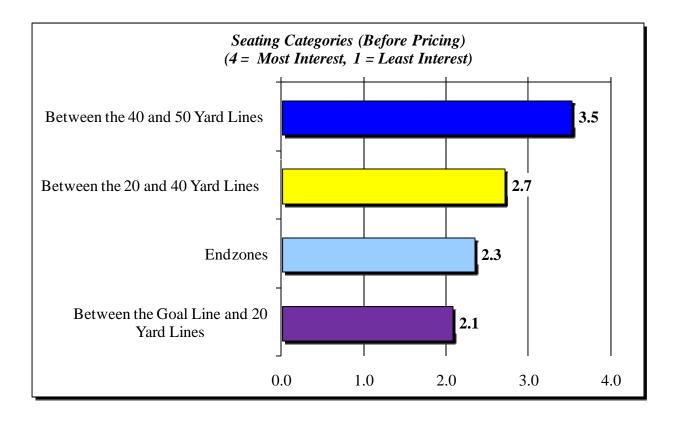
(1) Does not include Rose Bowl Game ticket cost.

Please See Support Tables for Detail

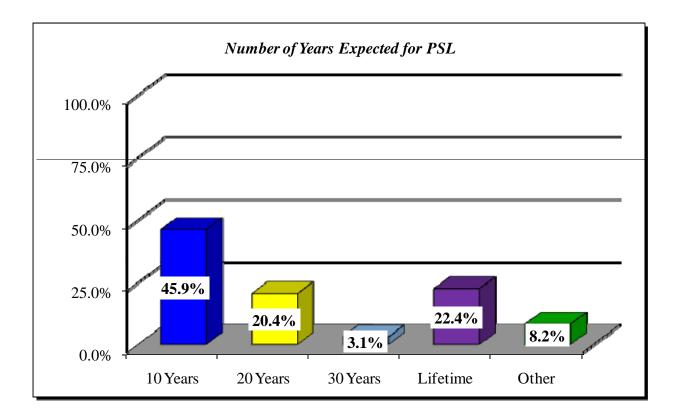
Interest Level at Various Price Points (98)



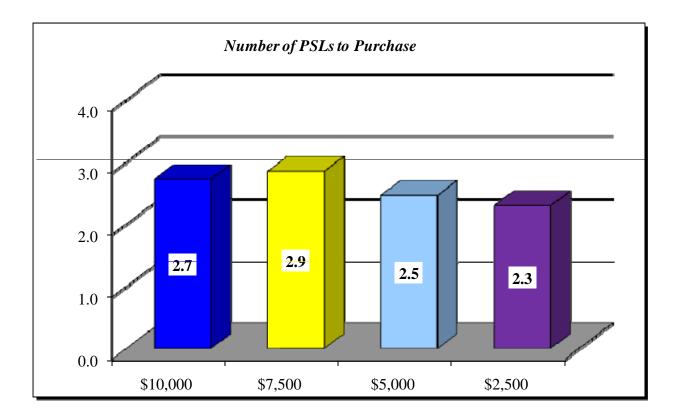
Preferred Seat Location



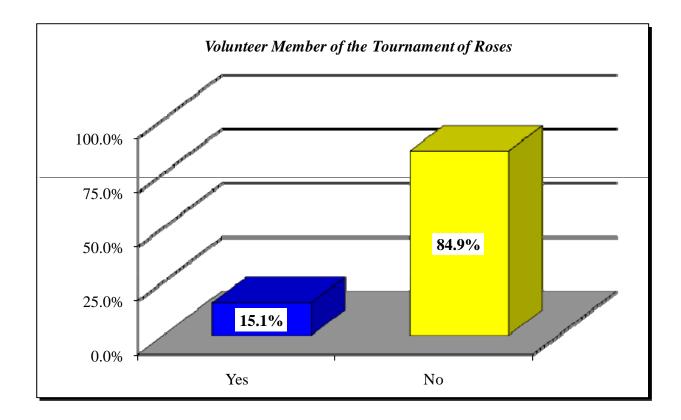
Expected PSL Term Length (98)



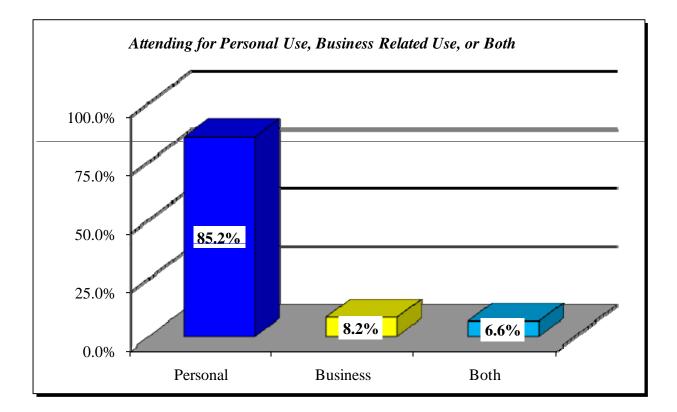
Number of PSLs



Tournament of Roses Members (551)



Rose Bowl Game Attendance (551)



Project Awareness

