









ROSE BOWL OPERATING COMPANY

ROSE BOWL STADIUM RENOVATION STRATEGIC PLAN

VOLUME II of III

MARKET ANALYSIS (MARKET SURVEY RESULTS)

PRELIMINARY DRAFT – SUBJECT TO REVISION

PRESENTED BY:



March 2, 2010

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I. Market Survey Results

VOLUME III – MARKET ANALYSIS (ADDITIONAL DUE DILIGENCE)

Appendix A – Historical Operating Characteristics

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Overview

Completed Nearly 3,000 Web-Based Surveys

✓ UCLA Donors/Season Ticket Holders	2,357
✓ Tournament of Roses Members	322
✓ Corporate Community	236
✓ Other	51
Total	2,966
Conducted Fan Intercept Surveys at Rose Bowl Game (January 1, 2010)	551

- Conducted Two Focus Groups with UCLA Donors/Season Ticket Holders
- Conducted Limited Number of One-on-One Telephone Interviews with Current UCLA Donors/Season Ticket Holders and Current Luxury Suite Holders

Key Assumptions – Premium Seating

> BSG Tested the Following Price Assumptions through Web-Based Surveys and Focus Groups

	Premium Seating - (1)			Lounge Memberships		
	Luxury Suites	Loge Boxes	Premium Club Level Seats	Veranda Club Level Seats	Field Level Lounge Memberships	Horizon Level Lounge Memberships
Annual Price						
High	\$85,000	\$25,000	\$4,500	\$3,000	\$2,000	\$2,000
Medium	\$70,000	\$20,000	\$4,000	\$2,500	\$1,500	\$1,500
Low	\$55,000	\$15,000	\$3,500	\$2,000	\$1,000	\$1,000

⁽¹⁾ Includes season ticket cost to UCLA football and right to purchase tickets to Rose Bowl Game, BCS National Championship Game, and other events.

Key Assumptions – PSLs

➤ BSG Tested the Following PSL Price Assumptions through Web-Based Surveys, Focus Groups, and Fan Intercept Surveys

	Personal Seat Licenses (PSLs)		
Annual Price			
High	\$10,000		
Medium - High	\$7,500		
Medium - Low	\$5,000		
Low	\$2,500		

(1) Does not include Rose Bowl Game ticket.

- A. Completed Surveys
- B. Luxury Suites
- C. Loge Boxes
- D. Premium Level Club Seats
- E. Veranda Level Club Seats
- F. Impact on Existing Seats
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- M. Prior Participation
- N. General Comments
- O. Focus Group Sessions
- P. Personal Seat Licenses (Web-Based Surveys)
- Q. Personal Seat Licenses (Fan Intercept Surveys)



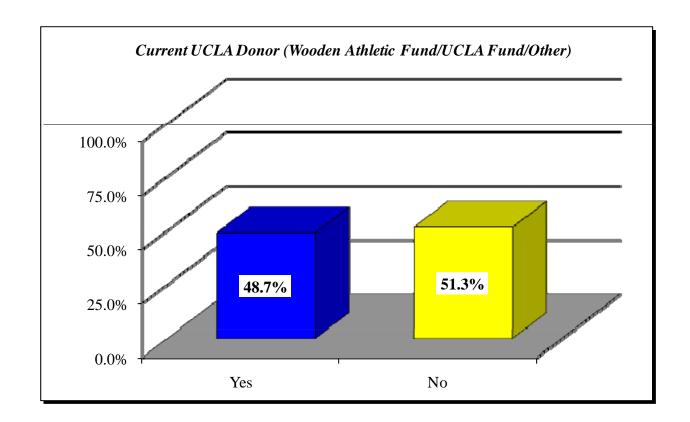
Completed Surveys

General Observations

- Approximately 49% (1,443) of Respondents are UCLA Donors (Wooden Athletic Fund/UCLA Fund/Other)
- > Approximately 80% (2,379) of Respondents are UCLA Football Full Season Ticket Holders
- Approximately 62% (1,464) of Season Ticket Holders have had Season Tickets for 11 Years or More
- > Approximately 68% (2,005) of Respondents Attend 5 or More UCLA Games Annually
- Approximately 99% (2,364) of Season Ticket Holders Primarily Utilize Tickets for Personal Use or for a Combination of Personal/Business Related Use (as Opposed to Primarily for Business Use)
- Respondents have an Average of 3.7 Season Tickets per Account

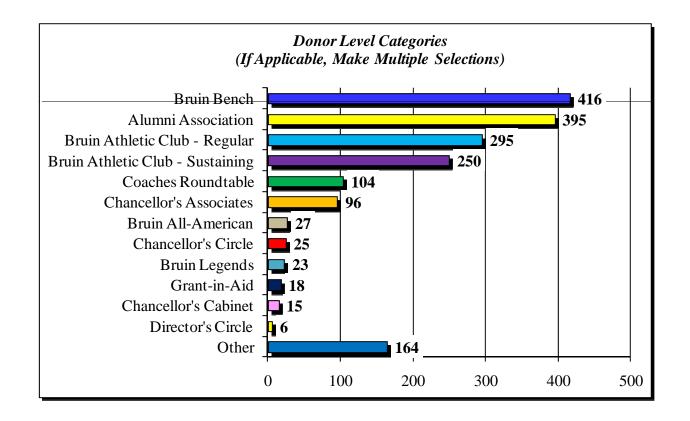
Completed Surveys

➤ Completed Surveys by UCLA Donor (Wooden Athletic Fund/UCLA Fund/Other)



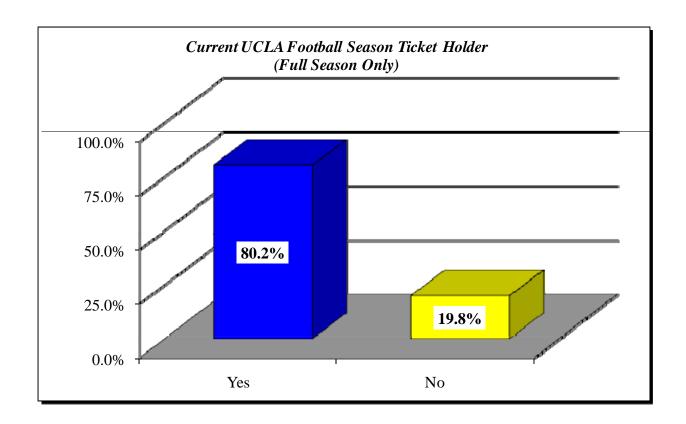
Completed Surveys

Completed Surveys by UCLA Donor Membership Levels (Please Note Donors May Belong to More than One Level):



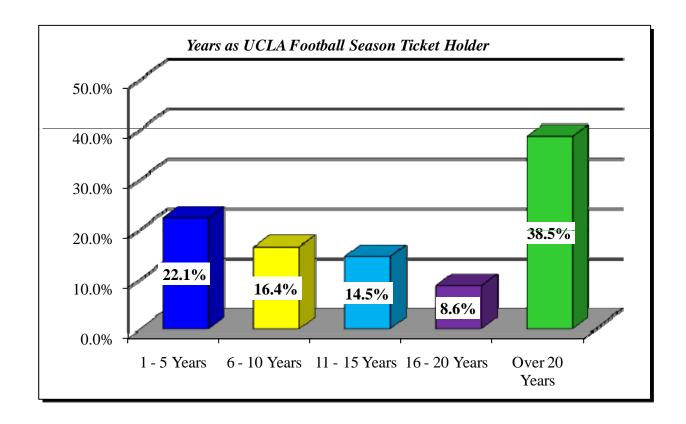
Completed Surveys

Distribution of Current UCLA Football Season Ticket Holders



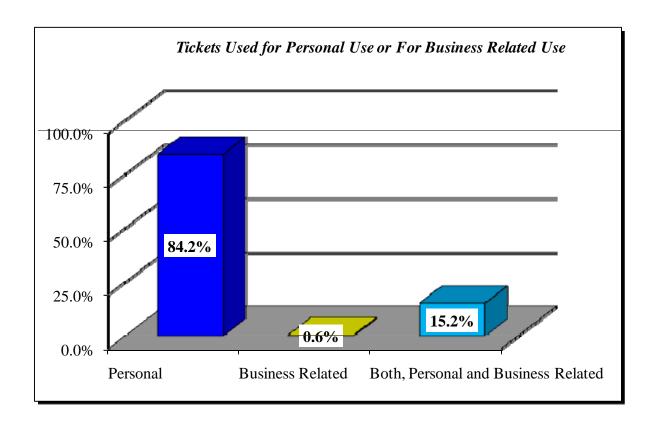
Completed Surveys

➤ Distribution of Current UCLA Football Season Ticket Holders by Number of Years



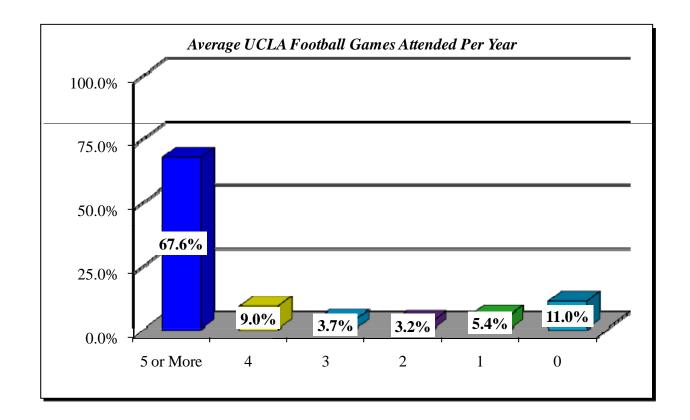
Completed Surveys

Primary Reasons for Tickets Usage



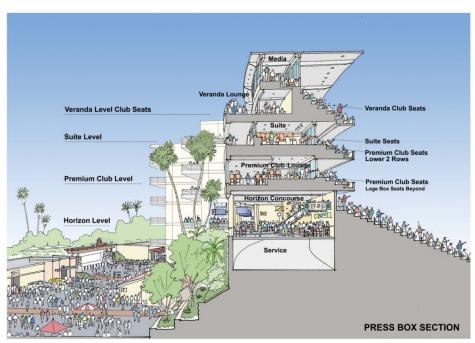
Completed Surveys

UCLA Football Games Attended Annually



Seating Categories

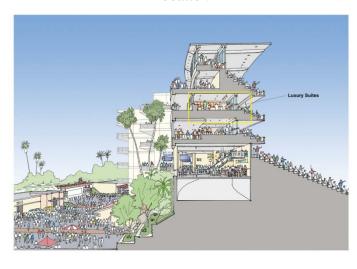
- ➤ BSG Evaluated Potential Demand and Pricing for Several Seating Categories and Lounges:
 - ✓ Premium Seating
 - Luxury Suites
 - Loge Boxes
 - Premium Club Level Seats
 - Veranda Club Level Seats
 - ✓ Lounge Memberships
 - Field Level Lounge
 - Horizon Level Lounge



Luxury Suites

- Typical/Traditional Amenities (Per Survey Description)
 - ✓ 12 to 16 Total Seats
 - ✓ Exclusive/Private Entrances
 - ✓ Exclusive Lounge Areas
 - ✓ Climate Control
 - ✓ Upscale Furnishings
 - ✓ Wider, Padded Comfortable Seats
 - ✓ Excellent Sight Lines
 - ✓ Television Monitors
 - ✓ Upscale Food and Catering Services
 - ✓ Ability to Purchase Alcohol
 - ✓ Concierge Service
 - ✓ Private Restrooms (Suite Level or In-Suite)
 - ✓ Wet Bar
 - ✓ Telephones
 - ✓ Ice Makers

Luxury Suite Location



Luxury Suite Seating Area Sample



Luxury Suites – Summary of Findings

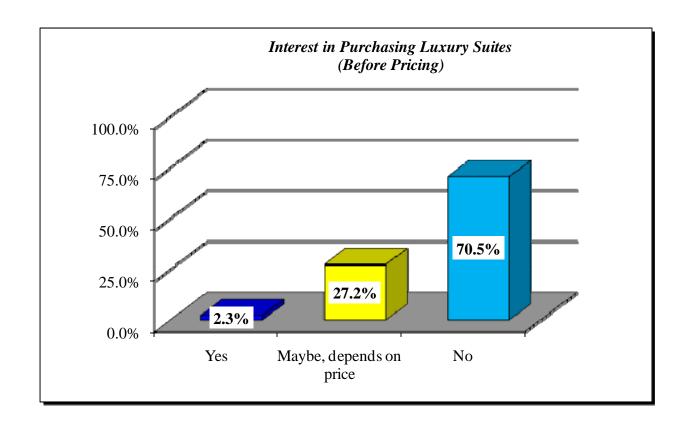
- Respondents were Asked if they Would Potentially be Interested in Leasing State-of-the-Art Luxury Suites at the Rose Bowl
- Respondents were Advised that Luxury Suite Included 14 Season Tickets to UCLA Football and Rights to Purchase Tickets to the Rose Bowl Game, BCS National Championship Game, and Other Events
- ➤ Interest in Purchasing Luxury Suites Before Pricing
 - ✓ Approximately 30% (874) of Respondents Indicated Some Interest
- Desired Seats Per Luxury Suite
 - ✓ Approximately 65% (564) of Respondents Prefer 10 or 12 Seats
- ➤ Interest at Various Price Points (Interest = Definitely Yes/Probably Yes/Maybe)
 - **✓** \$85,000 33% (285)
 - **✓** \$70,000 − 37% (321)
 - **✓** \$55,000 44% (386)

Luxury Suites – Summary of Findings

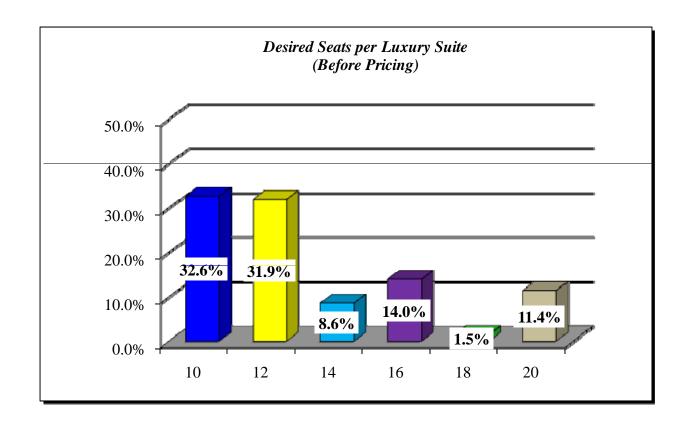
- ➤ Interest at Various Price Points (Interest = Definitely Yes/Probably Yes/Maybe)
 - ✓ Significant Increase in Demand at \$55,000 Level as Indicated by Definitely Yes/Probably Yes Respondents (6% to 18%)
- ➤ Interest in Suite Sharing or Co-Op Opportunities (Price Below Lowest Level)
 - ✓ Approximately 80% (389) of Respondents Interested in Suite Sharing
- ➤ Interest if Only UCLA Football were Included (Price Below Lowest Level)
 - ✓ Approximately 47% (231) of Respondents Interested in UCLA-Only Suite
- Commitment Term
 - ✓ Respondents Indicated a Preference for Shorter Commitment Terms (3 to 5 Years), but Some Demand Does Exists for Longer Commitment Terms (7 to 10 Years)

Please See Support Tables for Findings by Category

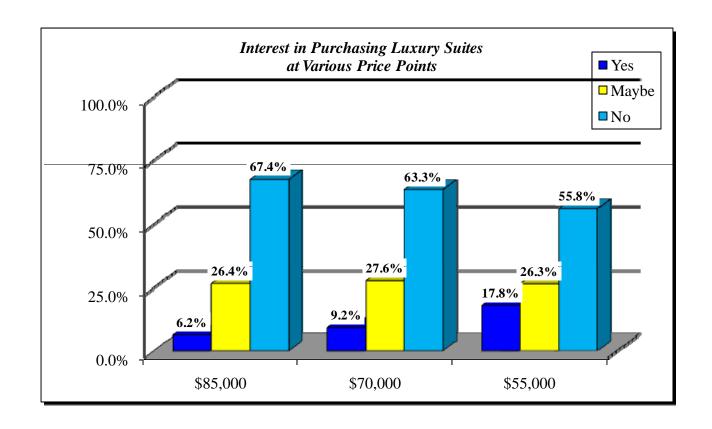
Luxury Suite Interest (Before Price) – Total (2,966)



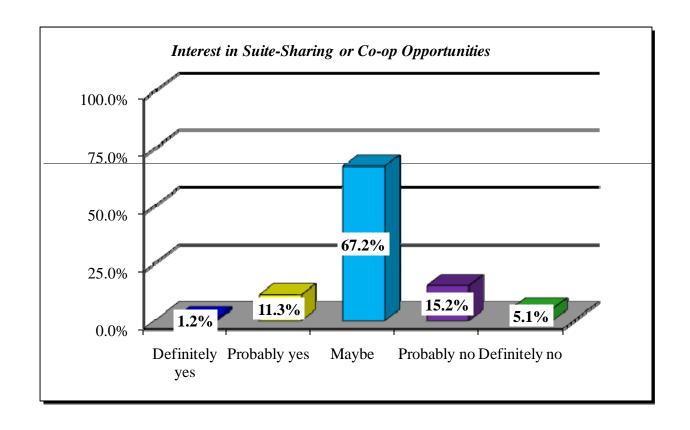
Desired Seats per Luxury Suite – Total (874)



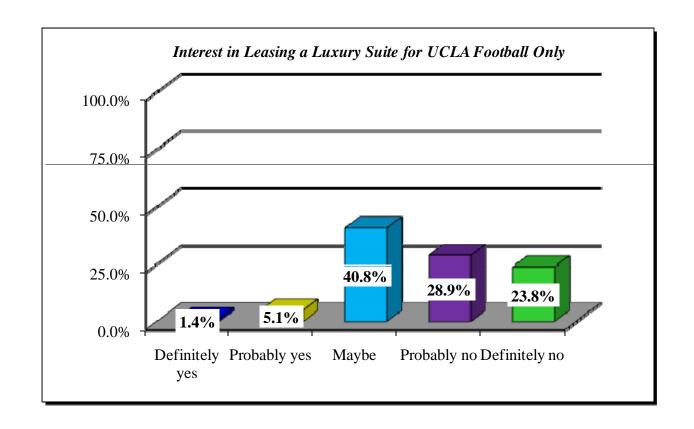
Interest Level at Various Price Points – Total (874)



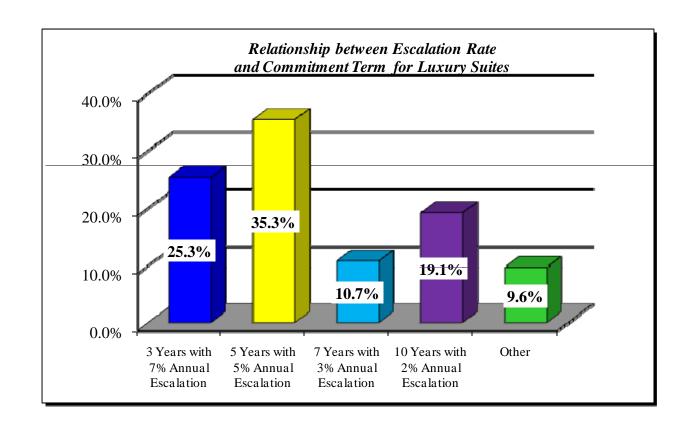
Interest in Suite Sharing or Co-op Opportunities – Total (488)



Interest in Luxury Suite for UCLA Football Only – <u>Total (488)</u>



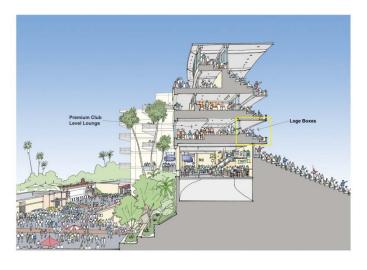
Impact of Escalation Rates on Length of Commitment Term – <u>Total</u>



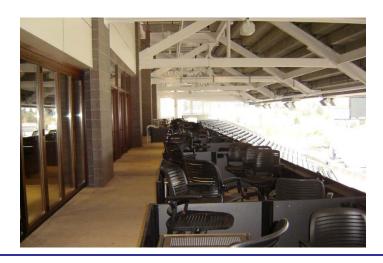
Loge Boxes

- > Typical/Traditional Amenities (Per Survey Description)
 - ✓ 4 to 6 Seats
 - ✓ Excellent sight lines
 - ✓ Exclusive/private entrances
 - ✓ Exclusive lounge areas
 - ✓ Wider, padded comfortable seats on wheels
 - ✓ Drink rails/counters
 - ✓ Television monitors
 - ✓ Waiter/waitress service
 - ✓ Upscale food and catering services
 - ✓ Ability to purchase alcohol in private lounge area
 - ✓ Preferred parking
 - ✓ Access to restricted area restrooms

Loge Box Location



Loge Box Seating Area Sample



Loge Boxes – Summary of Findings

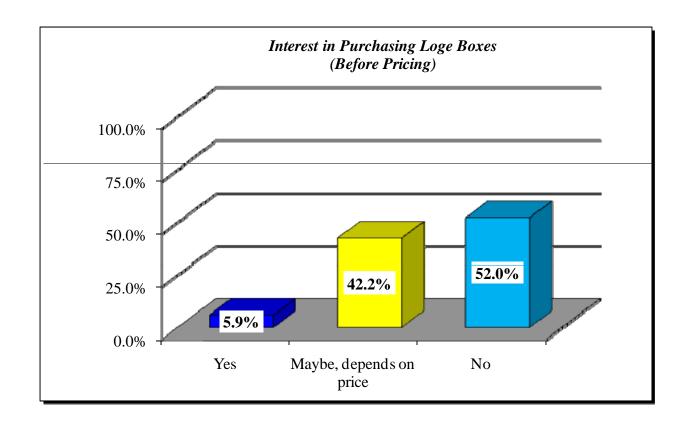
- Survey Respondents were Asked if they Would Potentially be Interested in Purchasing Loge Boxes at the Rose Bowl
- Survey Respondents were Advised that Loge Boxes Would Include Season Tickets to UCLA Football and the Right to Purchase Tickets to Rose Bowl Game, BCS Championship Game, and Other Events
- ➤ Interest in Purchasing Loge Box Before Pricing
 - ✓ Approximately 48% (1,425) of Respondents Indicated Some Interest
- ➤ Interest at Various Price Points (Interest = Definitely Yes/Probably Yes/Maybe)
 - ✓ \$25.000 32% (455)
 - **✓** \$20,000 35% (503)
 - ✓ \$15,000 48% (677)

Loge Boxes – Summary of Findings

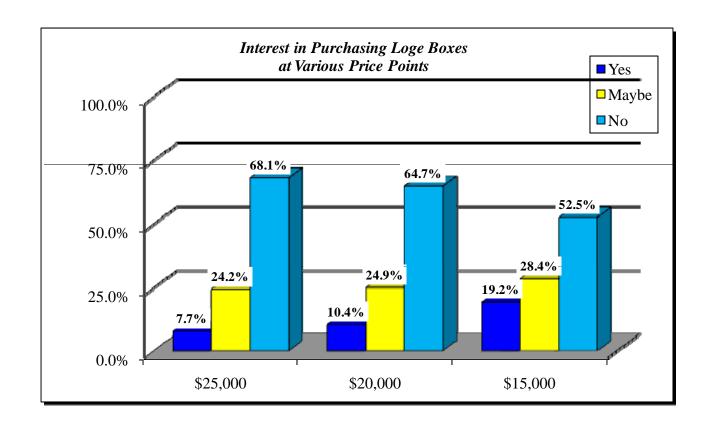
- ➤ Interest at Various Price Points (Interest = Definitely Yes/Probably Yes/Maybe)
 - ✓ Significant Increase in Demand at \$15,000 Level as Indicated by Definitely Yes/Probably Yes Respondents (8% to 19%)
- Commitment Term
 - ✓ Respondents Indicated a Preference for Shorter Commitment Terms (3 to 5 Years), but Some Demand Does Exists for Longer Commitment Terms (7 to 10 Years)

Please See Support Tables for Findings by Category

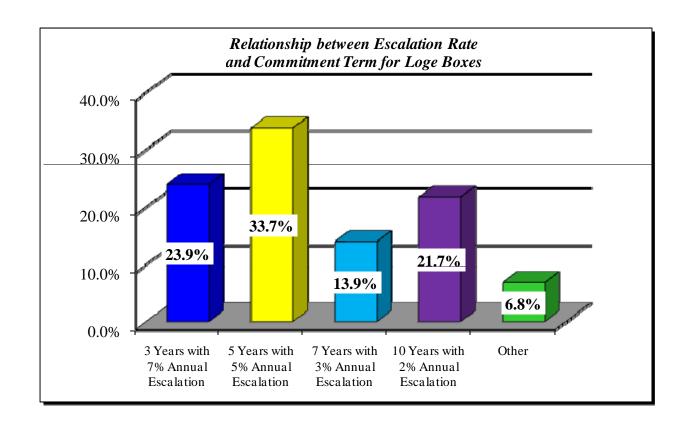
Loge Box Interest (Before Price) – <u>Total (2,966)</u>



Interest Level at Various Price Points – <u>Total (1,425)</u>



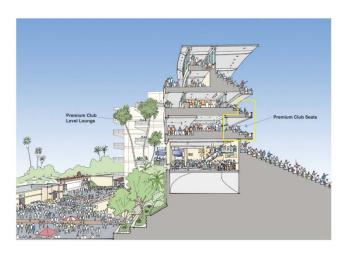
Impact of Escalation Rates on Length of Commitment Term – <u>Total</u>



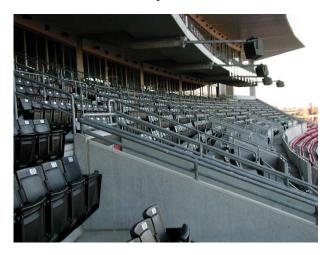
Premium Level Club Seats

- Typical/Traditional Amenities (Per Survey Description)
 - ✓ Exclusive lounge areas
 - ✓ Exclusive/private entrances
 - ✓ Climate controlled area
 - ✓ Wider, padded comfortable seats and cup holders
 - ✓ Television monitors
 - ✓ Upscale food services
 - ✓ Private concessions areas
 - ✓ Ability to purchase alcohol
 - ✓ Preferred parking
 - ✓ Access to restricted area restrooms

Premium Level Club Seats Location



Premium Level Club Seats Sample



Premium Level Club Seats – Summary of Findings

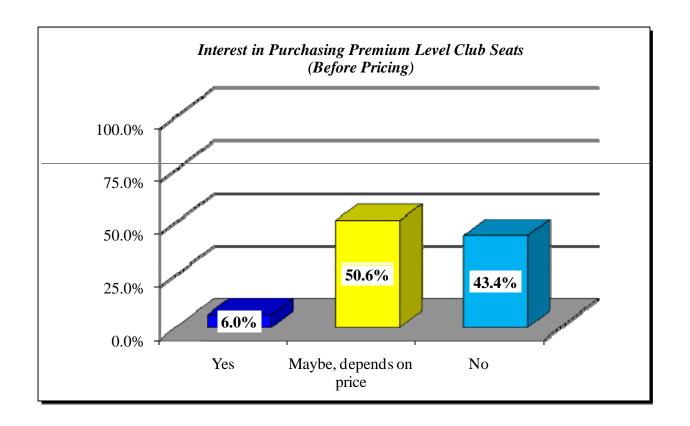
- Survey Respondents were Asked if they Would Potentially be Interested in Premium Level Club Seats at the Rose Bowl Stadium
- Survey Respondents were Advised that Premium Level Club Seats Would Include Season Tickets to UCLA Football and the Right to Purchase Tickets to Rose Bowl Game, BCS Championship Game, and Other Events
- ➤ Interest in Premium Level Club seats (Before Pricing)
 - ✓ Approximately 57% (1,680) of Respondents Indicated Some Interest
- ➤ Interest at Various Price Points (Interest = Definitely Yes/Probably Yes/Maybe)
 - **✓** \$4,500 − 36% (603)
 - **✓** \$4,000 39% (646)
 - **✓** \$3,500 48% (812)

Premium Level Club Seats – Summary of Findings

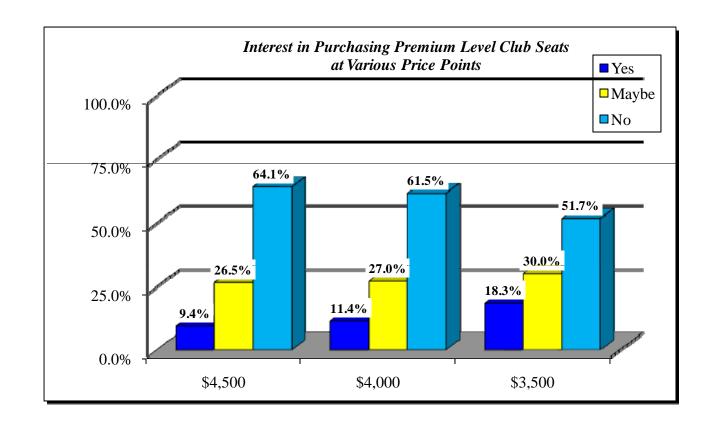
- ➤ Interest at Various Price Points (Interest = Definitely Yes/Probably Yes/Maybe)
 - ✓ Significant Increase in Demand at \$3,500 Level as Indicated by Definitely Yes/Probably Yes Respondents (9% to 18%)
- Number of Seats Likely Purchased
 - ✓ Respondents Indicated a Likely Purchase of 4.3 (\$4,500) to 3.6 (\$3,500) Premium Level Club Seats
- Commitment Term
 - ✓ Respondents Indicated a Preference for Shorter Commitment Terms (3 to 5 Years), but Some Demand Does Exists for Longer Commitment Terms (7 to 10 Years)

Please See Support Tables for Findings by Category

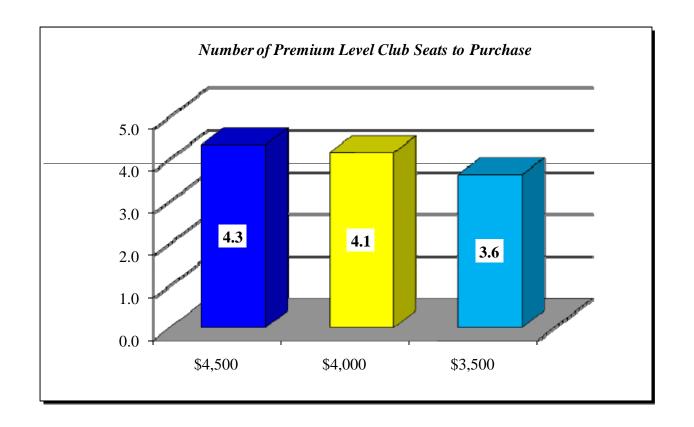
Premium Level Club Seats (Before Price) – Total (2,966)



Interest Level at Various Price Points – Total (1,680)

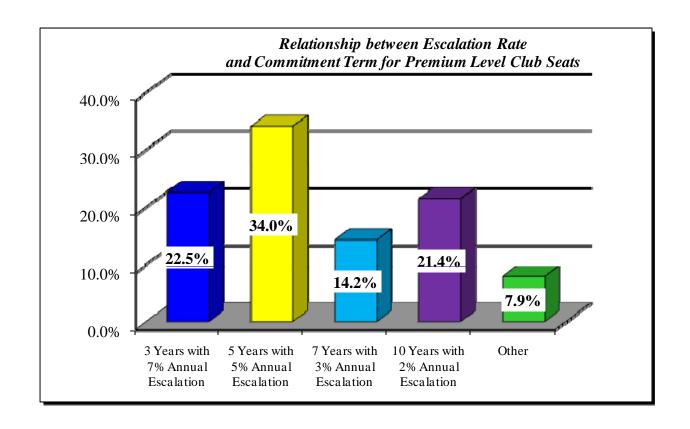


Number of Premium Level Club Seats – <u>Total</u>



D. Premium Level Club Seats

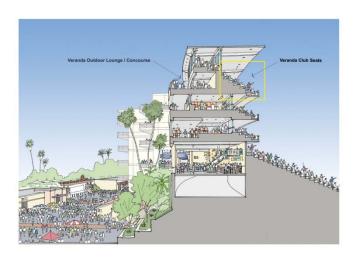
Impact of Escalation Rates on Length of Commitment Term – <u>Total</u>



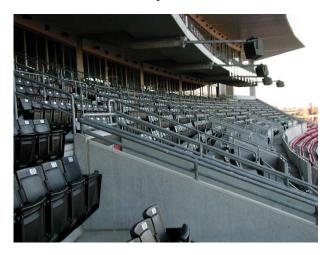
Veranda Level Club Seats

- Typical/Traditional Amenities (Per Survey Description)
 - ✓ Exclusive lounge areas
 - ✓ Exclusive/private entrances
 - ✓ Climate controlled area
 - ✓ Wider, padded comfortable seats and cup holders
 - ✓ Television monitors
 - ✓ Upscale food services
 - ✓ Private concessions areas
 - ✓ Ability to purchase alcohol
 - ✓ Preferred parking
 - ✓ Access to restricted area restrooms

Veranda Level Club Seats Location



Veranda Level Club Seats Sample



Veranda Level Club Seats – <u>Summary of Findings</u>

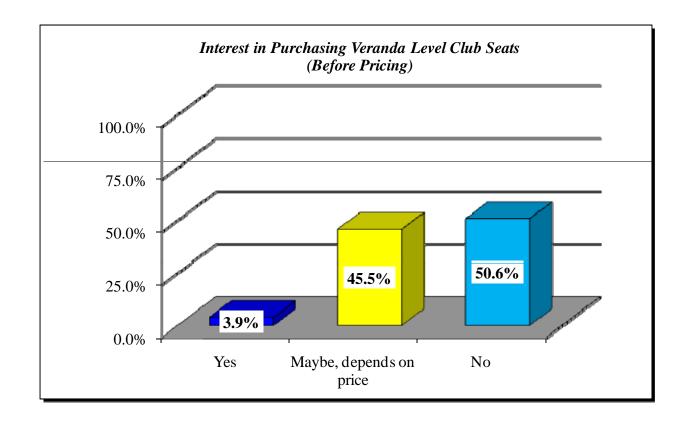
- Survey Respondents were Asked if they Would Potentially be Interested in Veranda Level Club Seats at the Rose Bowl Stadium
- Survey Respondents were Advised that Veranda Level Club Seats Would Include Season Tickets to UCLA Football and the Right to Purchase Tickets to Rose Bowl Game, BCS Championship Game, and Other Events
- ➤ Interest in Veranda Level Club seats (Before Pricing)
 - ✓ Approximately 49% (1,465) of Respondents Indicated Some Interest
- ➤ Interest at Various Price Points (Interest = Definitely Yes/Probably Yes/Maybe)
 - **✓** \$3,000 − 38% (552)
 - **✓** \$2,500 43% (627)
 - **✓** \$2,000 61% (891)

Veranda Level Club Seats – <u>Summary of Findings</u>

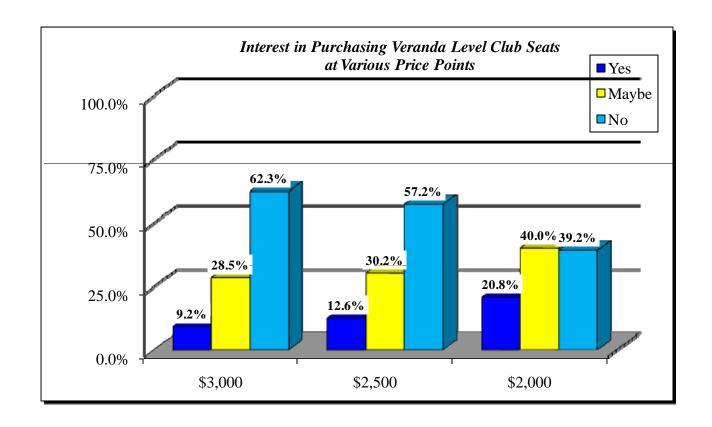
- ➤ Interest at Various Price Points (Interest = Definitely Yes/Probably Yes/Maybe)
 - ✓ Significant Increase in Demand at \$2,000 Level as Indicated by Definitely Yes/Probably Yes Respondents (9% to 21%)
- Number of Seats Likely Purchased
 - ✓ Respondents Indicated a Likely Purchase of 4.4 (\$3,000) to 3.5 (\$2,000) Veranda Level Club Seats
- Commitment Term
 - ✓ Respondents Indicated a Preference for Shorter Commitment Terms (3 to 5 Years), but Some Demand Does Exists for Longer Commitment Terms (7 to 10 Years)

Please See Support Tables for Findings by Category

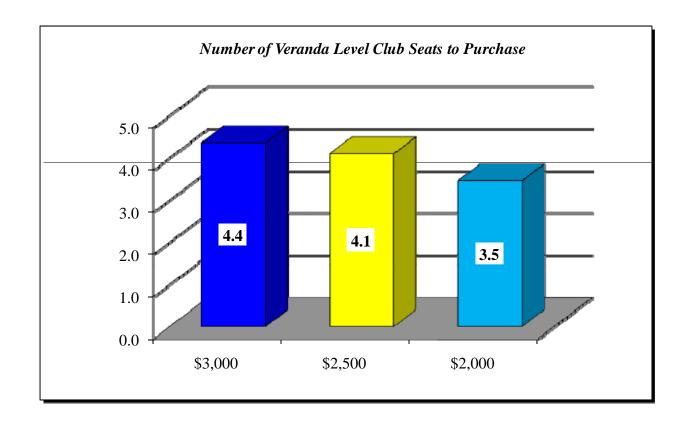
Veranda Level Club Seats (Before Price) – <u>Total (2,966)</u>



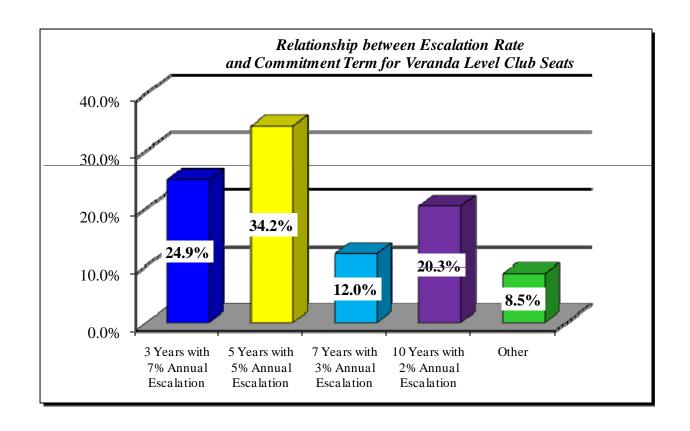
Interest Level at Various Price Points – Total (1,465)



Number of Veranda Level Club Seats – <u>Total</u>



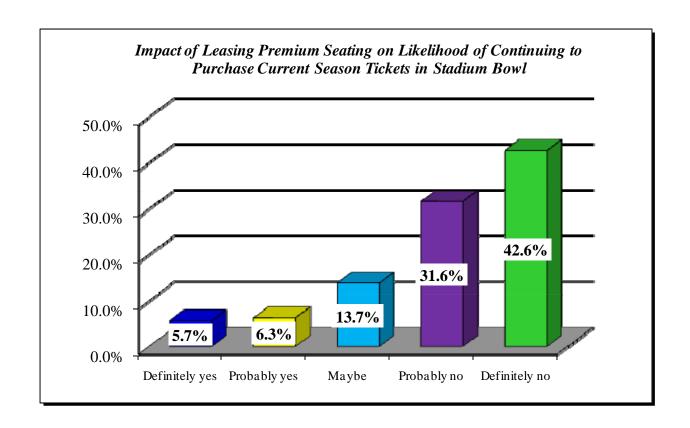
Impact of Escalation Rates on Length of Commitment Term – <u>Total</u>



F. Impact on Existing Seats

Impact on Existing Seats

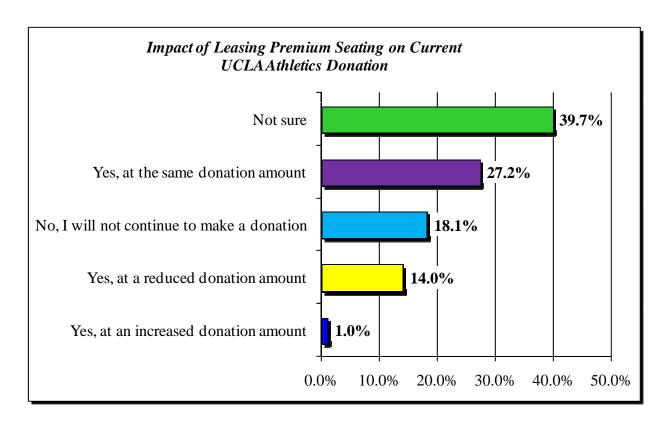
➤ Only 25% of Respondents Indicated that they Would Continue to Purchase their Current UCLA Football Season Tickets in the Stadium Bowl if they were to Lease New Premium Seating at the Rose Bowl



G. Impact on Current UCLA Donation

Impact on Current UCLA Donation

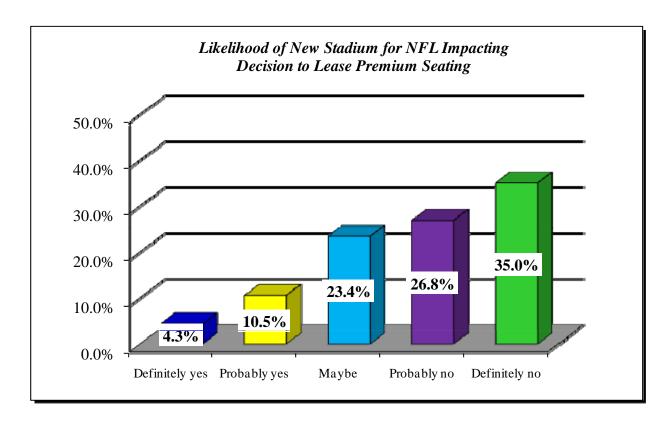
A Significant Number of Respondents were Not Sure what Impact Leasing Premium Seating Would have on their Current UCLA Athletics Donation – Only 18% Indicated they Would Not Continue to Make a Donation



H. Impact of New NFL Stadium

Impact of New NFL Stadium

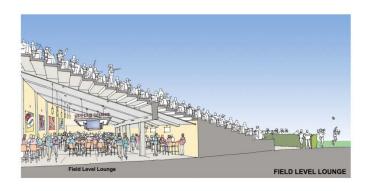
Respondents Generally Indicated that their Interest in Premium Seating Would Not Change if a New Football Stadium were Built for an NFL Franchise



Field Level Lounge

- Typical/Traditional Amenities (Per Survey Description)
 - ✓ Exclusive lounge areas
 - ✓ Exclusive/private entrances
 - ✓ Climate controlled area
 - ✓ Television monitors
 - ✓ Upscale food services
 - ✓ Private concessions areas
 - ✓ Ability to purchase alcohol
 - ✓ Access to restricted area restrooms

Field Level Lounge Location



Field Level Lounge Sample



Field Level Lounge – <u>Summary of Findings</u>

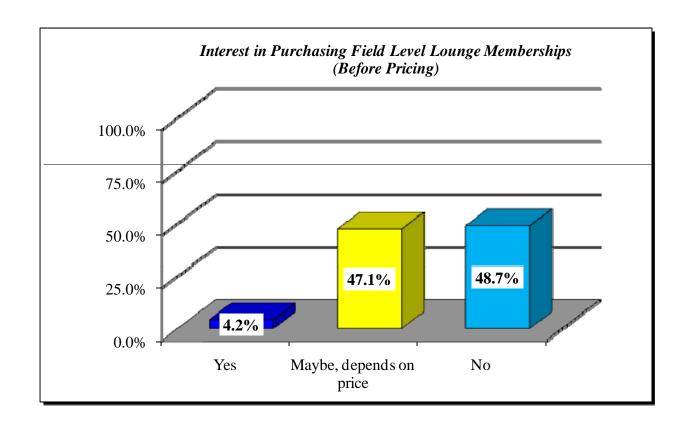
- Survey Respondents were Asked if they Would Potentially be Interested in Purchasing Field Level Lounge Memberships at the Rose Bowl Stadium
- > Survey Respondents were Advised that Field Level Lounges Would be Located Under the Seating Bowl and Would Not have Views of the Playing Field
- Survey Respondents were Advised that the Cost of Field Level Lounge Memberships Would be Separate and In-Addition to Season Ticket Costs and Donation Requirements
- ➤ Interest in Field Level Lounge Memberships (Before Pricing)
 - ✓ Approximately 51% (1,521) of Respondents Indicated Some Interest
- ➤ Interest at Various Price Points (Interest = Definitely Yes/Probably Yes/Maybe)
 - **✓** \$2,000 − 36% (541)
 - ✓ \$1,500 41% (618)
 - **✓** \$1,000 64% (966)

Field Level Lounge – <u>Summary of Findings</u>

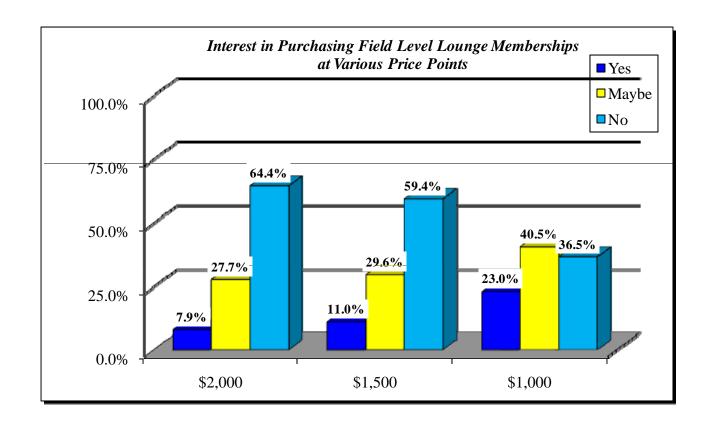
- ➤ Interest at Various Price Points (Interest = Definitely Yes/Probably Yes/Maybe)
 - ✓ Significant Increase in Demand at \$1,000 Level as Indicated by Definitely Yes/Probably Yes Respondents (8% to 23%)
- Number of Memberships Likely Purchased
 - ✓ Respondents Indicated a Likely Purchase of 3.7 (\$2,000) to 2.8 (\$1,000) Field Level Lounge Memberships

Please See Support Tables for Findings by Category

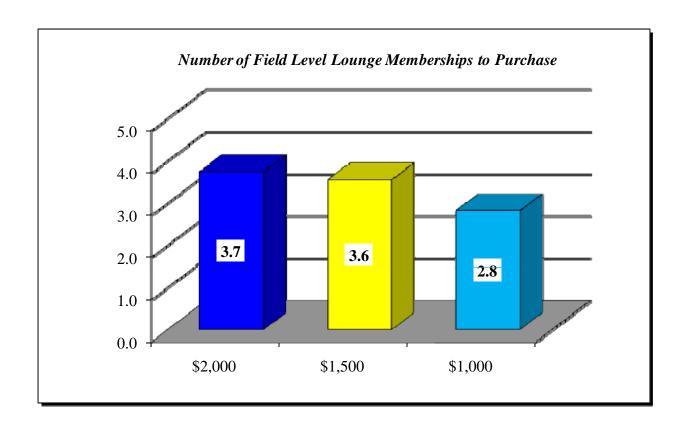
Field Level Lounge Membership (Before Price) – <u>Total (2,966)</u>



Interest Level at Various Price Points – Total (1,521)



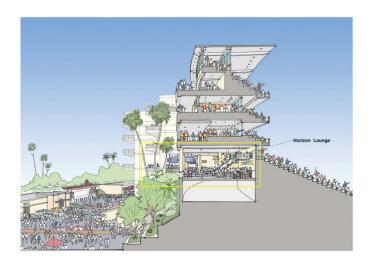
Number of Field Level Lounge Memberships – <u>Total</u>



Horizon Level Lounge

- Typical/Traditional Amenities (Per Survey Description)
 - ✓ Exclusive lounge areas
 - ✓ Exclusive/private entrances
 - ✓ Climate controlled area
 - ✓ Television monitors
 - ✓ Upscale food services
 - ✓ Private concessions areas
 - ✓ Ability to purchase alcohol
 - ✓ Access to restricted area restrooms

Horizon Level Lounge Location



Horizon Level Lounge – <u>Summary of Findings</u>

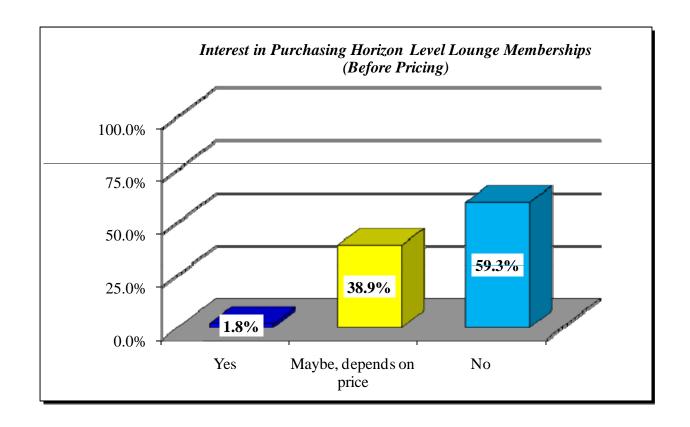
- Survey Respondents were Asked if they Would Potentially be Interested in Purchasing Horizon Level Lounge Memberships at the Rose Bowl Stadium
- Survey Respondents were Advised that Horizon Level Lounges Would be Located Directly Under the Press Box and Would Not have Views of the Playing Field
- Survey Respondents were Advised that the Cost of Horizon Level Lounge Memberships Would be Separate and In-Addition to Season Ticket Costs and Donation Requirements
- ➤ Interest in Horizon Level Lounge Memberships (Before Pricing)
 - ✓ Approximately 41% (1,206) of Respondents Indicated Some Interest
- Interest at Various Price Points (Interest = Definitely Yes/Probably Yes/Maybe)
 - **✓** \$2,000 34% (414)
 - **✓** \$1,500 40% (483)
 - **✓** \$1,000 61% (740)

Horizon Level Lounge – <u>Summary of Findings</u>

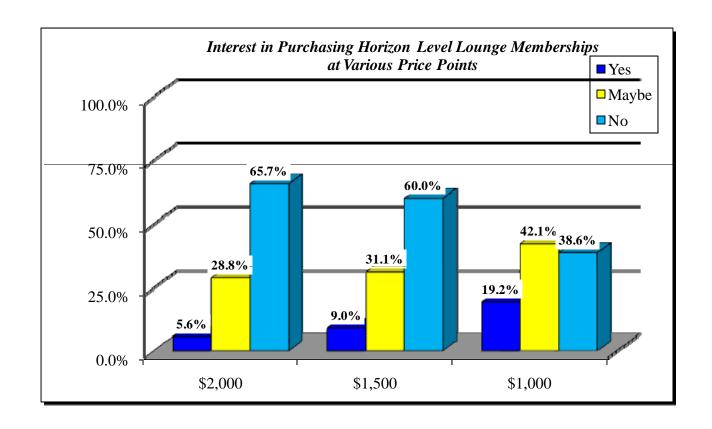
- ➤ Interest at Various Price Points (Interest = Definitely Yes/Probably Yes/Maybe)
 - ✓ Significant Increase in Demand at \$1,000 Level as Indicated by Definitely Yes/Probably Yes Respondents (6% to 19%)
- Number of Memberships Likely Purchased
 - ✓ Respondents Indicated a Likely Purchase of 4.1 (\$2,000) to 2.9 (\$1,000) Horizon Level Lounge Memberships

Please See Support Tables for Findings by Category

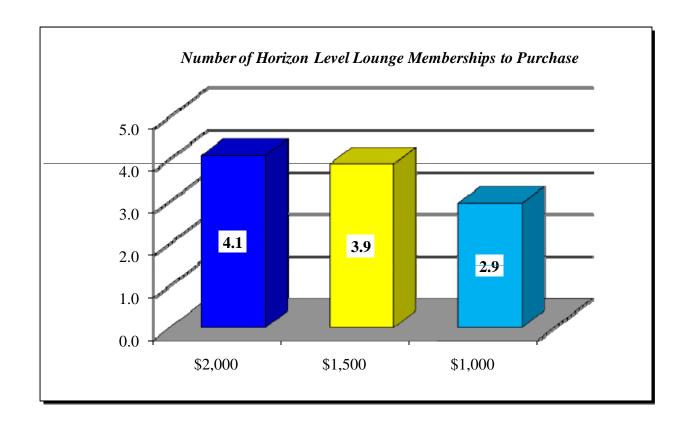
Horizon Level Lounge Membership (Before Price) – <u>Total (2,966)</u>



Interest Level at Various Price Points – Total (1,206)



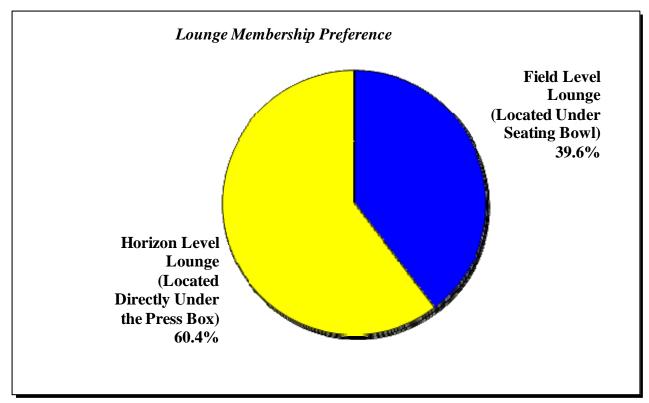
Number of Horizon Level Lounge Memberships – <u>Total</u>



K. Lounge Membership Preference

Lounge Membership Preference

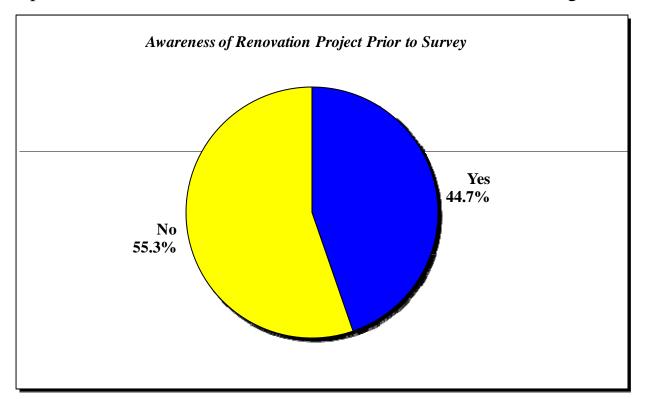
- Respondents Interested in Both Lounge Membership Concepts were Asked which Lounge Membership they Preferred, Assuming the Membership Price was Equal
- ➤ 60% of Interested Respondents Preferred the Horizon Level Lounge as Compared to the Field Level Lounge



L. Project Awareness

Project Awareness

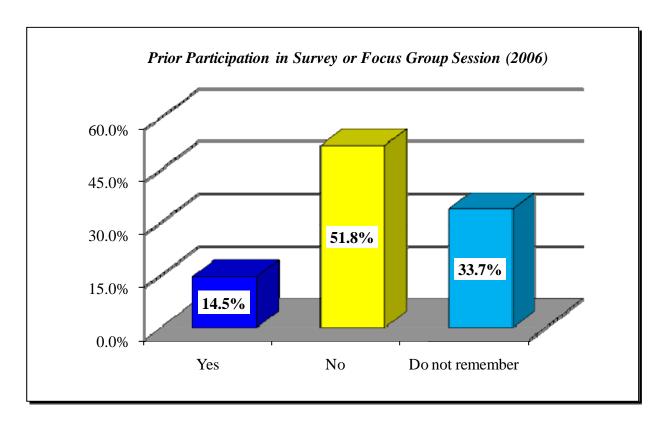
> 45% of Respondents were Aware a Renovation at the Rose Bowl was being Studied



M. Prior Participation

Prior Participation

Respondents were Asked if they had Previously Participated in a Rose Bowl Stadium Renovation Survey or Focus Group Session



N. General Comments

General Survey Comments – Summary of Findings

- ➤ 482 Respondents Provided Additional Comments to the Survey
- Common Topics Included:
 - ✓ Current Seats are Not Comfortable/Leg Room Improvements Needed
 - ✓ Concern Regarding Pricing Some Fans Out of Current Seats or Stadium
 - ✓ Concern Regarding Seat Displacement
 - ✓ Concern about Current Economy
 - ✓ Questions Regarding Handicap Accessible Seating
 - ✓ Support "Collegiate" Atmosphere
 - ✓ Appreciation of Obtaining Fan/Community Input
 - ✓ General Support of the Rose Bowl and History
 - ✓ Acknowledge Need for Improvements/Renovation

O. Focus Groups

Focus Groups – <u>Summary of Findings</u>

- > Two Focus Group Sessions Held with Current UCLA Donors/Football Season Ticket Holders
- General Comments
 - ✓ Recognize Need for Improvements and Desire Improvements (Concourse/Concessions/ Restrooms/Scoreboard/Sound System/Etc.)
 - ✓ Acknowledged Rose Bowl Experience has Improved Over the Years
- Premium Seating
 - ✓ Limited Feedback/Support
 - ✓ Ability to Re-Lease Premium Seating is Important
 - ✓ Rose Bowl Game Ticket Inclusion is Important
 - ✓ Veranda Club Seats Perception Issue (Location)
- Lounge Areas
 - ✓ Limited Support
 - ✓ Field Views Preferred, but Not Required
 - ✓ Varying Membership Levels Preferred (Inclusive/Non-Inclusive/Cover Charge/Guest Passes/Donor Levels/Etc.)

O. Focus Groups

Focus Groups – <u>Summary of Findings</u>

- > Impact on Donation
 - ✓ Mixed Reaction to Potential Impact on Donation Level; Generally Acknowledged Would Continue to Support UCLA
 - ✓ Acknowledged that Donors that also have Basketball Season Tickets Would Continue to Make Same Donation and Would Not be Affected
- > Ticket Prices
 - ✓ Generally Acknowledged that Price of Tickets is Reasonable
- Ticket Surcharge
 - ✓ Generally Supportive/Understood Potential Need for Ticket Surcharge (5%-10%)
 - ✓ Acknowledge Surcharge Spreads Cost of Renovation to Non-Donors
 - ✓ Interested in Years/Term of Surcharge
- Personal Seat Licenses Rose Bowl Game
 - ✓ Generally Not Interested Unless UCLA is Participating

Personal Seat Licenses – <u>Summary of Findings</u>

- Survey Respondents were Asked if they Would Potentially be Interested in Purchasing a Personal Seat License (PSL) for the <u>Rose Bowl Game Only</u>
- Survey Respondents were Advised that the PSL Would Provide Purchasers the Right to Purchase a Ticket to the Rose Bowl Game and Would Not Apply to UCLA Football Tickets, BCS National Championship Game, or Other Events
- Survey Respondents were Advised that the Cost of the Rose Bowl Game Ticket Would Not be Included in the PSL
- Survey Respondents were Advised that the Revenue Generated from PSLs Would be Used to Pay for a Portion of the Renovation Costs and Only be Offered on a Limited Basis
- ➤ Interest in PSLs (Initial Screening)
 - ✓ Approximately 26% (773) of Respondents Indicated Some Interest (After Initial Screening)
- Approximately 49% (375) of Interested Respondents Attend the Rose Bowl Game Every/Nearly Every Year or From Time to Time

Personal Seat Licenses – Summary of Findings

- Respondents Indicated that the Primary Reason for Not Attending the Rose Bowl Game More Often was Ticket Availability
- ➤ Interest in PSLs (Before Pricing)
 - ✓ Approximately 81% (625) of Screened Respondents Indicated Some Interest
- Respondents were Advised Seats Located Closer to the 50 Yard Line Would Require a Higher PSL Price
 - ✓ Respondents Preferred Seats Between the 40 and 50 Yard Line
- ➤ Respondents Generally Expected to have Rights to Seats for 10 or 20 Years Some Respondents Indicated a Preference for Lifetime Rights

Personal Seat Licenses – Summary of Findings

➤ Interest at Various Price Points (Interest = Definitely Yes/Probably Yes/Maybe)

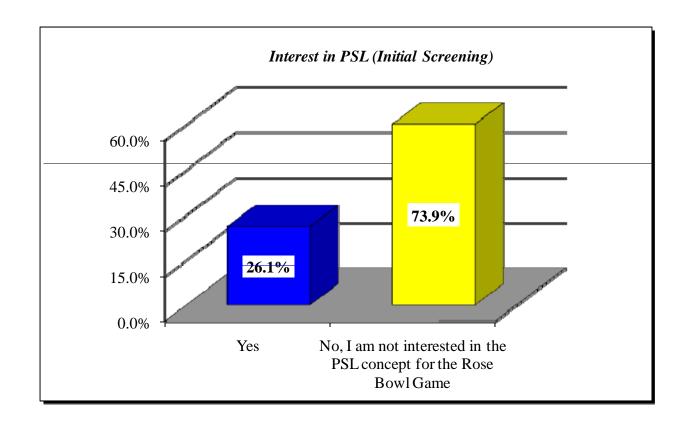
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✓ $10,000 − 27% (168)
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$$\checkmark$$
 \$5,000 – 56% (351)

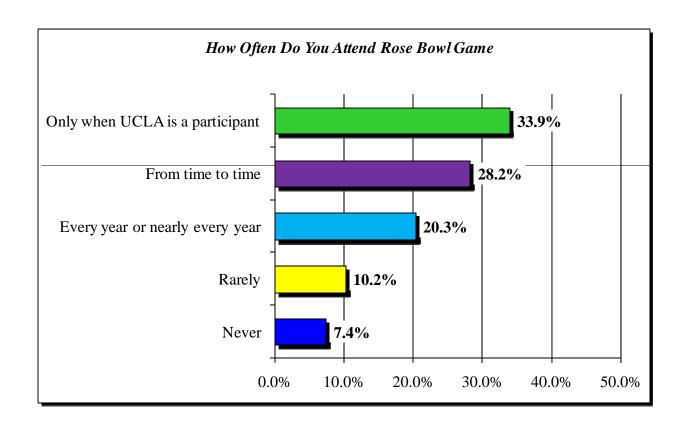
- ➤ Interest at Various Price Points (Interest = Definitely Yes/Probably Yes/Maybe)
 - ✓ Significant Increase in Demand at \$2,500 Level as Indicated by Definitely Yes/Probably Yes Respondents (5% to 40%)
- Number of Seats Likely Purchased
 - ✓ Respondents Indicated a Likely Purchase of 4.2 (\$10,000) to 3.0 (\$2,500) PSLs

Please See Support Tables for Findings by Category

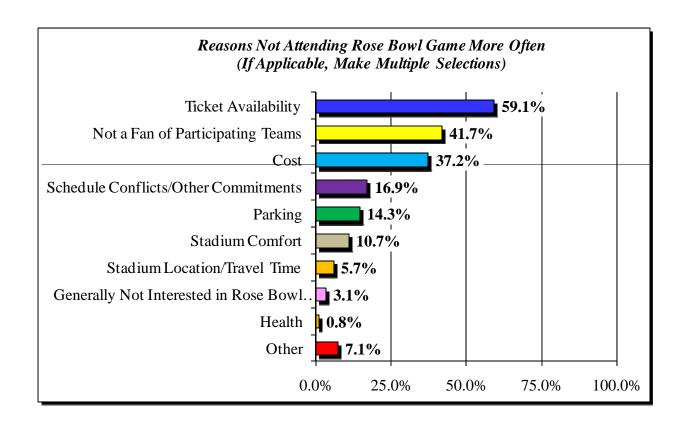
Rose Bowl Game PSLs (Initial Screening) – Total (2,966)



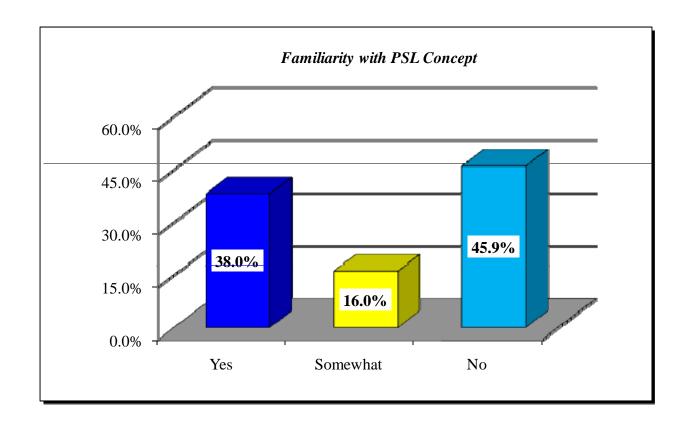
Rose Bowl Game Attendance – Total (773)



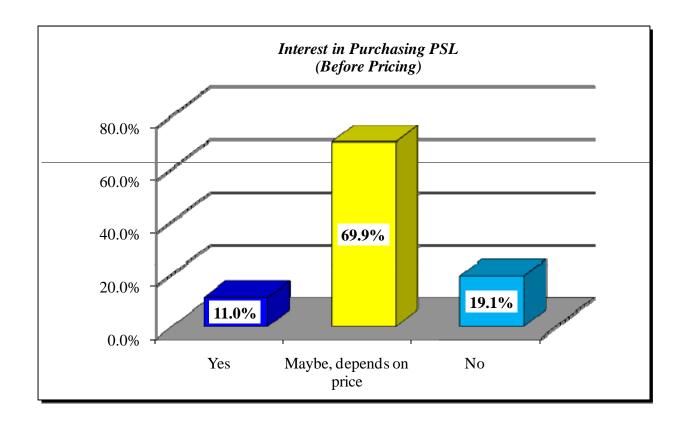
Reasons Not Attending Rose Bowl Game More Often – Total



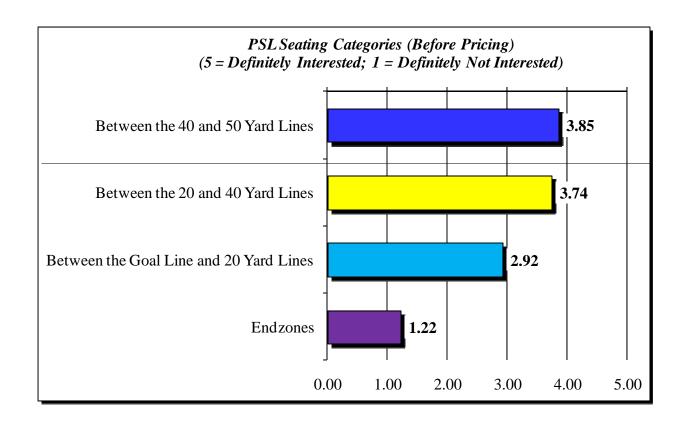
Familiarity with PSL Concept – Total (773)



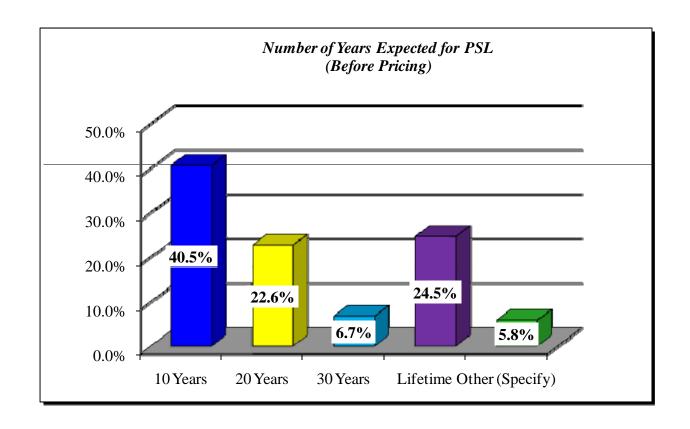
Rose Bowl Game PSLs (Before Pricing) – Total (773)



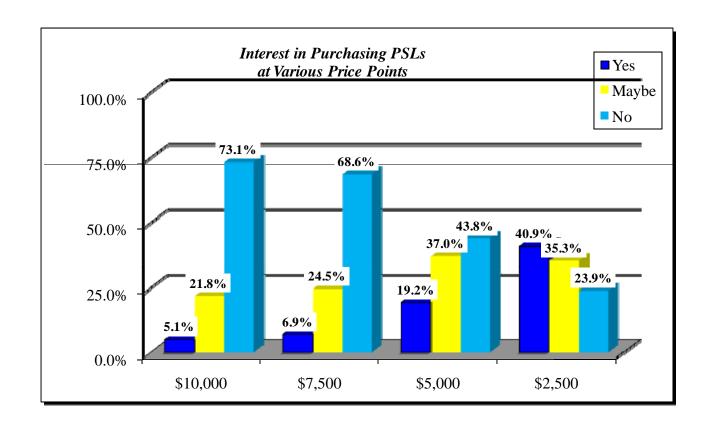
Preferred Seat Location – Total (624)



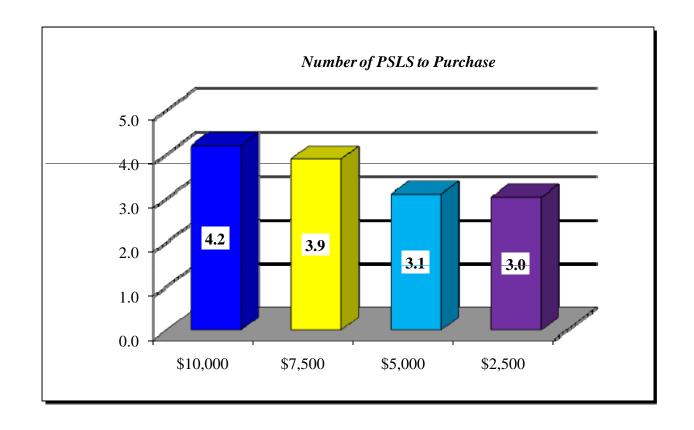
Expected PSL Term Length – <u>Total (624)</u>



Interest Level at Various Price Points – Total (624)



Number of $PSLs - \underline{Total}$



Fan Intercept Surveys – Summary of Findings

- Fan Intercept Surveys were Completed at the 2010 Rose Bowl Game
- Survey Respondents were Asked if they Would Potentially be Interested in Purchasing a Personal Seat License (PSL) for the <u>Rose Bowl Game Only</u>
- Survey Respondents were Advised that the PSL Would Provide Purchasers the Right to Purchase a Ticket to the Rose Bowl Game and Would Not Apply to UCLA Football Tickets, BCS National Championship Game, or Other Events
- > Survey Respondents were Advised that the Cost of the Rose Bowl Game Ticket Would Not be Included in the PSL
- Survey Respondents were Advised that the Revenue Generated from PSLs Would be Used to Pay for a Portion of the Renovation Costs and Only be Offered on a Limited Basis

Fan Intercept Surveys – Summary of Findings

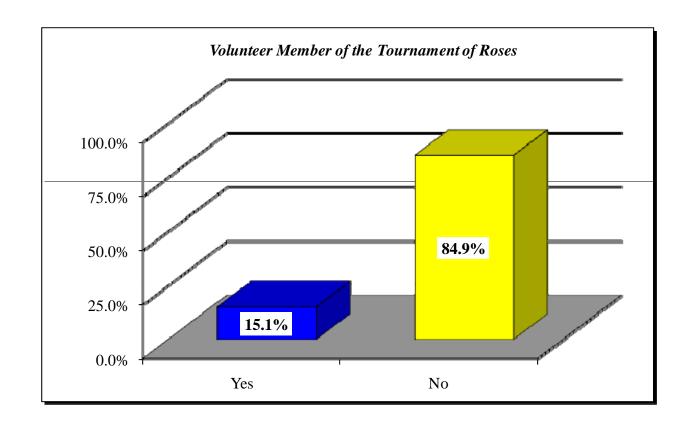
- Approximately 19% (102) of Respondents were Attending the Rose Bowl Game as a Fan of the Rose Bowl Game, Not Specifically as a Fan of Participating Teams
- Approximately 18% (96) of Respondents Attend the Rose Bowl Game Regardless of Which Teams are Participating
 - ✓ Note: Respondents Who Indicated they Attend Only as a Fan of The Ohio State Buckeyes or Oregon Ducks were Screened-Out from Survey
- > Approximately 29% (94) of Respondents had Some Familiarity with the PSL Concept
- Interest in PSLs (Before Pricing)
 - ✓ Approximately 30% (95) of Respondents Indicated Some Interest
- Respondents were Advised Seats Located Closer to the 50 Yard Line Would Require a Higher PSL Price
 - ✓ Respondents Preferred Seats Between the 40 and 50 Yard Line

Fan Intercept Surveys – <u>Summary of Findings</u>

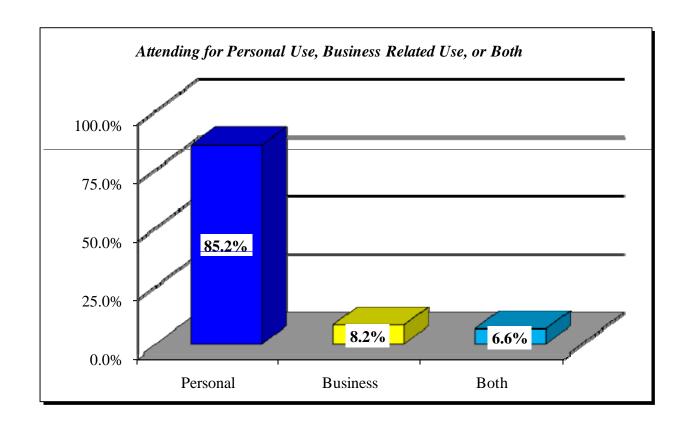
- ➤ Respondents Generally Expected to have Rights to Seats for 10 to 20 Years Some Respondents Indicated a Preference for Lifetime Rights
- ➤ Interest at Various Price Points (Interest = Definitely Yes/Probably Yes/Maybe)
 - **✓** \$10,000 41% (40)
 - **✓** \$7,500 − 41% (40)
 - **✓** \$5,000 66% (65)
 - **✓** \$2,500 72% (68)
- Interest at Various Price Points (Interest = Definitely Yes/Probably Yes/Maybe)
 - ✓ Significant Increase in Demand at \$2,500 Level as Indicated by Definitely Yes/Probably Yes Respondents (13% to 51%)
- Number of Seats Likely Purchased
 - ✓ Respondents Indicated a Likely Purchase of 2.7 (\$10,000) to 2.3 (\$2,500) PSLs

Please See Support Tables for Findings by Category

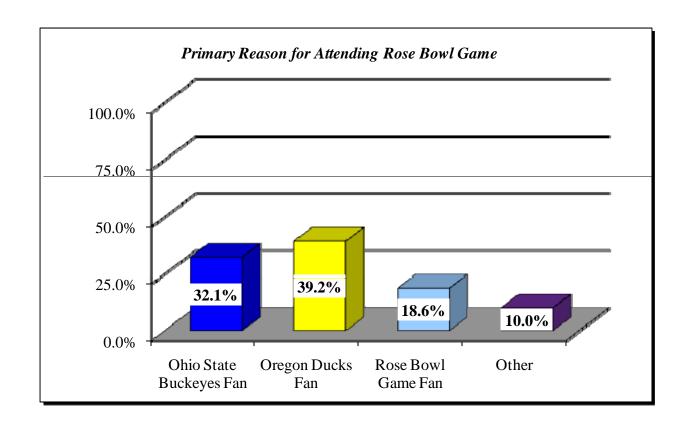
Tournament of Roses Members (551)



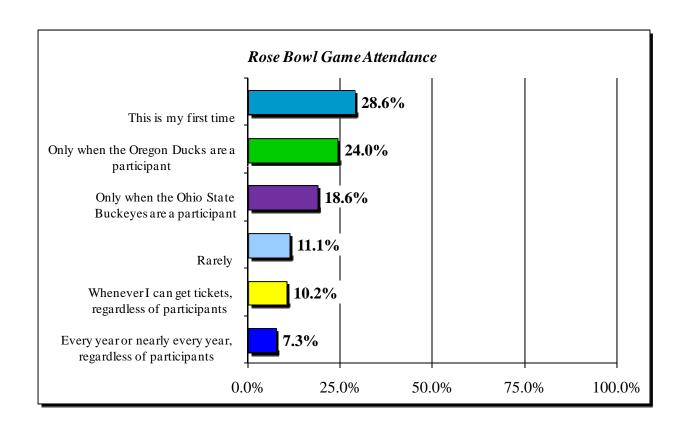
Rose Bowl Game Attendance (551)



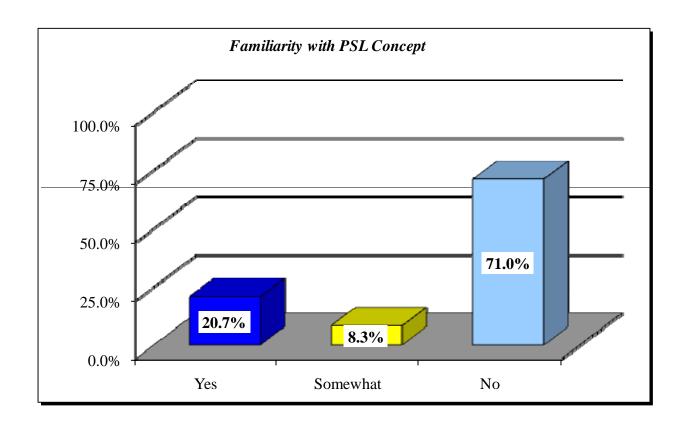
Rose Bowl Game Attendance (551)



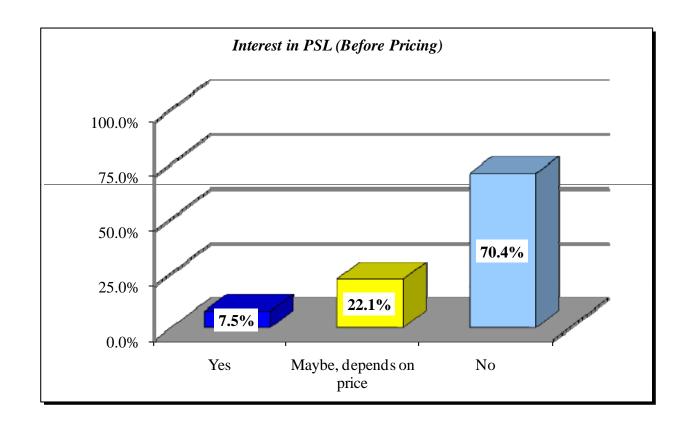
Rose Bowl Game Attendance (551)



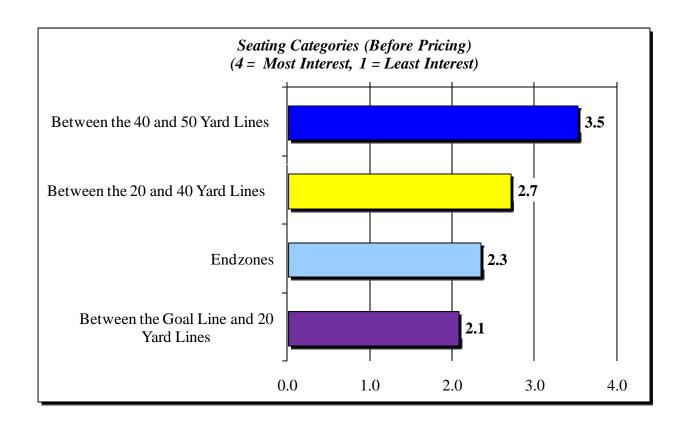
Familiarity with PSL Concept (324)



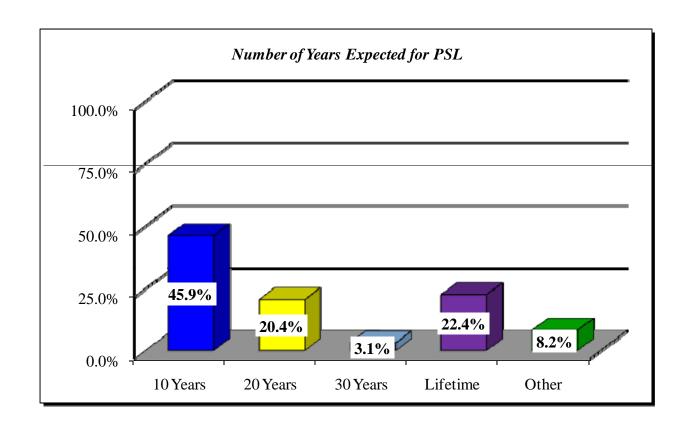
Rose Bowl Game PSLs (Before Pricing) (321)



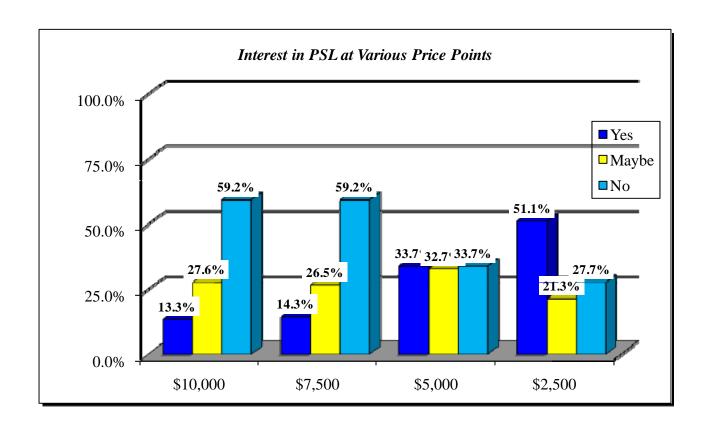
Preferred Seat Location



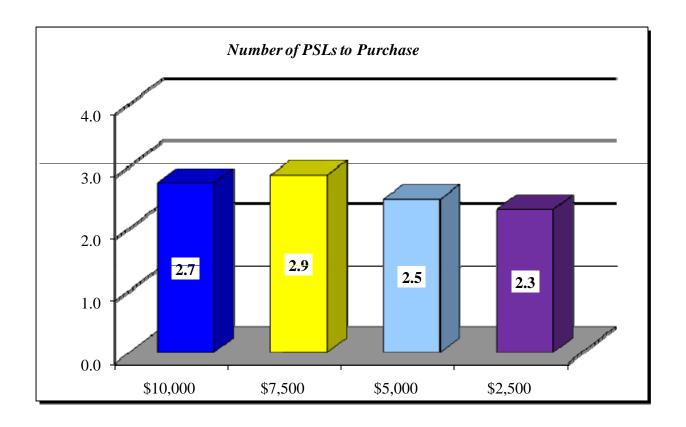
Expected PSL Term Length (98)



Interest Level at Various Price Points (98)



Number of PSLs



Project Awareness

