



November 27, 2007

Thomas D. Seifert
Chairman, Board of Directors
Pasadena Center Operating Company

Dear Thomas,

It is with much regret that I submit my resignation as a Board Member for the Pasadena Center Operating Company. I have been given a wonderful opportunity out of state, one that would enable me to better provide for my family. Unfortunately, there has been more turn-over than normal at this position, but for a variety of different reasons. The turn-over is in no way a reflection of this great property, its tremendous employees, or the Davidson Hotel Company that manages it.

Pasadena is a wonderful city, and I am grateful that I had the opportunity to be involved in the community, and serve on a board with so many talented and caring individuals.

I will be in town for a few more weeks, so if there is anything you or the board needs, please do not hesitate to ask.

Respectfully,

A handwritten signature in black ink, appearing to read 'Clay R. Andrews'.

Clay R. Andrews
General Manager
Hilton Pasadena



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