# ROSE BOWL OPERATING COMPANY (A Component Unit of the City of Pasadena, California)

Basic Financial Statements

Year ended June 30, 2006

# **Conrad Government Services Division**



# ROSE BOWL OPERATING COMPANY (A Component Unit of the City of Pasadena, California)

# **Basic Financial Statements**

Year ended June 30, 2006

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## Mayer Hoffman McCann P.C.

An Independent CPA Firm

#### **Conrad Government Services Division**

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The Board of Directors
Rose Bowl Operating Company

#### **INDEPENDENT AUDITORS' REPORT**

We have audited the accompanying basic financial statements for the Rose Bowl Operating Company (the Company) as of and for the year ended June 30, 2006 as listed in the table of contents. These basic financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these basic financial statements based on our audit. The prior year financial information has been derived from the Company's 2005 financial statements which were audited by Conrad and Associates, L.L.P., who merged with Mayer Hoffman McCann P.C. as of January 1, 2006, and whose report dated September 16, 2005, expressed an unqualified opinion on those statements.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the basic financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the basic financial statements referred to above present fairly, in all material respects, the financial position of the Rose Bowl Operating Company as of June 30, 2006 and the results of its operations and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The information identified in the accompanying table of contents as management's discussion and analysis is not a required part of the basic financial statements, but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation on the supplementary information. However, we did not audit the information and do not express an opinion on it.

In accordance with Government Auditing Standards, we have also issued a report dated September 15, 2006 on our consideration of the Company's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in assessing the results of our audit.

Maya Hollina Mclana P.C.

Irvine, California September 15, 2006

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

As management of the Rose Bowl Operating Company (RBOC), we offer readers of the RBOC's financial statements this narrative overview and analysis of the financial activities of the RBOC for the fiscal year ended June 30, 2006.

#### FINANCIAL HIGHLIGHTS:

The assets of the RBOC exceeded its liabilities at the close of the most recent fiscal year by \$23,233,662 (net assets). Of this amount, \$2,254,029 is unrestricted net assets of which \$841,563 are further designated for the golf course master plan, capital improvements, fleet replacement and the "Strategic Plan". Still another \$470,000 of this \$2,254,029 is currently set aide with the intention of making future payments on bond debt. The balance of these unrestricted net assets may be used to meet RBOC's ongoing obligations.

The RBOC's net assets increased by \$3,254,505 over the previous fiscal year.

The RBOC's total debt increased by \$14,635,839 during the current fiscal year. The key factor in this increase was the issuance of a new bond to refund the old 1991 and 1996 bonds and to fund the construction of the new locker rooms & media center.

#### OVERVIEW OF THE FINANCIAL STATEMENTS:

This discussion and analysis is intended to serve as an introduction to the RBOC's basic financial statements. The RBOC's financial statements consist of two components: 1) fund financial statements and 2) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

#### FUND FINANCIAL STATEMENTS

The statement of net assets presents information on all of the RBOC's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the RBOC is improving or deteriorating.

The statement of revenues, expenses, and changes in net assets presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows.

## NOTES TO THE FINANCIAL STATEMENTS

The notes provide additional information that is essential to a full understanding of the data provided in the financial statements. The notes to the financial statements can be found on pages 11-27 of this report.

#### FINANCIAL ANALYSIS

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. In the case of the RBOC, assets exceeded liabilities by \$23,233,662 at the close of the most recent fiscal year.

By far the largest portion of the RBOC's net assets (90 percent) reflects its investment in capital assets (e.g., buildings & improvements, machinery and equipment), less any related debt used to acquire those assets that is still outstanding. The RBOC uses these capital assets to provide services to citizens; consequently, these assets are *not* available for future spending. Although the RBOC's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt may be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

#### Rose Bowl Operating Company's Net Assets

	June 30, 2006	June 30, 2005
Current and other assets Capital assets Total assets	\$ 24,064,799 <u>40,118,426</u> <u>64,183,225</u>	\$ 6,627,701 <u>37,720,406</u> <u>44,348,107</u>
Long-term liabilities outstanding Other liabilities Total liabilities	36,847,551 4,102,012 40,949,563	20,448,569 3,920,381 24,368,950
Net assets: Invested in capital assets, net of related debt Restricted Unrestricted:	20,979,633	17,593,833
Designated Undesignated Total net assets	1,311,563 <u>942,466</u> \$23,233,662	1,848,926 536,398 \$19,979,157

At the end of the current fiscal year, the RBOC is able to report positive balances in all categories of net assets. The same situation held true for the prior fiscal year.

The RBOC's net assets increased by \$3,254,505 during the current fiscal year. About 32 percent of this increase represents the degree to which increases in ongoing revenues have outstripped similar increases in ongoing expenses. The remainder of this growth largely reflects an increase in investment income and other non-operating revenue including capital contributions from the Tournament of Roses Association and the City of Pasadena.

Operating activities increased the RBOC's net assets by \$1,090,616, thereby accounting for 32 percent of the total growth in the net assets of the RBOC. Key elements of this increase are as follows:

Rose Bowl Operating Company Statement of Revenues, Expenses, and Changes in Net Assets

	June 30, 2006	June 30, 2005
Revenues:		
Green fees and other golf revenues	\$2,127,329	\$1,858,230
Parking revenue	591,588	921,631
Advertising revenue	717,941	497,840
Television revenue	106,879	122,714
Facility rentals & Admission Tax	3,628,023	3,455,371
Concessions	878,647	790,545
Pro Shop	93,396	98,235
Restaurant	385,210	348,629
Cost recoveries	1,360,761	1,668,135
Investment earnings	264,637	136,815
Other non-operating revenues	409,911	359,809
Capital Contributions	2,651,076	
Transfers from the City		273,137
Parking Settlement Revenue		337,000
Miscellaneous		45,501
Total revenue	13,215,398	10,913,592
Expenses:		
Salaries and benefits	1,822,933	1,741,817
General and administrative	2,120,202	1,895,344
Depreciation	1,896,785	1,878,028
Events	2,959,238	3,253,716
Interest expense	1,066,282	628,736
Transfers to the City		
Pre-expansion expenses		<u> 181,838</u>
Total expenses	9,865,440	9,579,479

Increase in net assets	3,349,958	1,334,113
Net assets at beginning of year	<u>19,883,704</u>	18,645,044
Net assets at end of year	<u>\$23,233,662</u>	\$19,979,157

There was an overall increase of \$82,943 in total operating revenues for the most recent fiscal year due partially to the 10-2 UCLA season, the BCS National Championship / Rose Bowl Game, the ESPN Party, the Mexico vs. Venezuela soccer match, no rain-outs on the Flea Market and increased revenue from both the golf course and the restaurant.

# CAPITAL ASSET AND DEBT ADMINISTRATION

Capital assets.

The RBOC's investment in capital assets for its activities as of June 30, 2006, amounts to \$40,118,426 (net of accumulated depreciation). This investment in capital assets includes buildings & improvements and machinery & equipment. The total increase in the RBOC's investment in capital assets for the current fiscal year was almost 6.4 percent.

Major capital asset events during the current fiscal year included the following:

- New Tee Boxes Course # 1 (golf course): \$481,775
- Major Maintenance, Year 4: \$382,620
- Locker Rooms: \$2,690,138

# Rose Bowl Operating Company's Capital Assets

	June 30, 2006	June 30, 2005
Buildings and improvements	\$48,639,793	\$46,631,942
Machinery and equipment	4,510,892	4,011,138
Construction in progress	<u>3,699,316</u>	1,816,663
Subtotal	56,850,001	52,459,743
Less accumulated depreciation	<u>(16,731,575)</u>	(14,834,790)
Total	<u>\$40,118,426</u>	<u>\$37,624,953</u>

Additional information on the RBOC's capital assets can be found in note 3 on pages 18 and 19 of this report.

**Long-term debt.** At the end of the current fiscal year, the RBOC's had total debt outstanding of \$36,723,293. All debt is backed by the full faith and credit of the government.

#### Rose Bowl Operating Company's Outstanding Debt

	June 30, 2006	June 30, 2005
Certificate of Participation	\$36,723,293	\$22,087,454

The RBOC's total debt increased by \$14,635,839 (66 percent) during the current fiscal year. The key factor in this increase was the issuance of a new bond to refund the old 1991 and 1996 bonds and to fund the construction of the new locker rooms & media center.

Additional information on the RBOC's long-term debt can be found in note 4 on pages 20-23 of this report.

#### **Requests for Information**

This financial report is designed to provide a general overview of the Rose Bowl Operating Company's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the *Office of the Chief Financial Officer*, Rose Bowl Operating Company, 1001 Rose Bowl Drive, Pasadena, CA 91103.

# Statement of Net Assets June 30, 2006

(with comparative totals for 2005)

			Tot	tals
	Rose Bowl	Golf Course	2006	2005
Assets:				
Current assets:				
Cash and investments (note 2)	\$ 251,641	4,380,354	4,631,995	2,813,893
Accounts receivable, net	787,552	651,172	1,438,724	1,515,927
Other receivable (note 6)	-	55,392	55,392	83,096
Total current assets	1,039,193	5,086,918	6,126,111	4,412,916
Noncurrent assets:				
Cash and investments with fiscal agent (note 2)	17,431,256	-	17,431,256	1,523,046
Other receivable (note 6)	-	230,827	230,827	253,904
Unamortized bond issuance costs	276,605	-	276,605	437,835
Capital assets (note 3):				
Construction in progress	3,217,541	481,775	3,699,316	1,816,663
Other capital assets, net	32,924,360	3,494,750	36,419,110	35,903,743
Total noncurrent assets	53,849,762	4,207,352	58,057,114	39,935,191
Total assets	54,888,955	9,294,270	64,183,225	44,348,107
Liabilities:				
Current liabilities:				
Accounts payable and other liabilities	2,018,953	4,704	2,023,657	738,176
Accrued salaries and benefits	80,784	-	80,784	51,708
Interest payable	123,361	-	123,361	-
Due to the City of Pasadena (note 11)	718,798	128,231	847,029	410,823
Deposits	32,281	-	32,281	41,134
Deferred revenue	994,900	-	994,900	935,589
Current portion of certificates of participation (note 4)		_		1,742,951
Total current liabilities	3,969,077	132,935	4,102,012	3,920,381
Noncurrent liabilities:				
Compensated absences (note 4)	100,510	23,748	124,258	104,066
Long-term portion of certificates				,
of participation (note 4)	36,723,293	-	36,723,293	20,344,503
Total noncurrent liabilities	36,823,803	23,748	36,847,551	20,448,569
Total liabilities	40,792,880	156,683	40,949,563	24,368,950
Net assets (note 5):				
Invested in capital assets, net of related debt	17,003,108	3,976,525	20,979,633	17,593,833
Unrestricted:	, ,	- /- · · · · · ·	, , , , , , ,	1,,000
Designated	907,447	404,116	1,311,563	1,848,926
Undesignated	(3,814,480)	4,756,946	942,466	536,398
Total net assets	\$ 14,096,075	9,137,587	23,233,662	19,979,157
			100000000000000000000000000000000000000	

See accompanying notes to the basic financial statements.

# Statement of Revenues, Expenses, and Changes in Net Assets Year ended June 30, 2006

(with comparative totals for 2005)

			Tota	ls
	Rose Bowl	Golf Course	2006	2005
Operating revenues:				
Green fees and other golf revenues	\$ -	2,127,329	2,127,329	1,858,230
Parking revenues	591,588	-	591,588	921,631
Advertising revenue	717,941	_	717,941	497,840
Television revenue	106,879	-	106,879	122,714
Facility rentals	3,473,335	-	3,473,335	3,347,521
Concessions	878,647	-	878,647	790,545
Pro shop	-	93,396	93,396	98,235
Restaurant	-	385,210	385,210	348,629
Admission tax	154,688	-	154,688	107,850
Cost recoveries	1,345,761	15,000	1,360,761	1,668,135
Miscellaneous	_	-		45,501
Total operating revenues	7,268,839	2,620,935	9,889,774	9,806,831
Operating expenses:				
Salaries and benefits	1,515,344	307,589	1,822,933	1,741,817
General and administrative	1,673,397	446,805	2,120,202	1,895,344
Depreciation	1,766,858	129,927	1,896,785	1,878,028
Events	2,959,238		2,959,238	3,253,716
Total operating expenses	7,914,837	884,321	8,799,158	8,768,905
Operating income (loss)	(645,998)	1,736,614	1,090,616	1,037,926
Nonoperating revenues (expenses):				
Investment gain (loss)	168,972	95,665	264,637	136,815
Interest expense	(1,066,282)	-	(1,066,282)	(628,736)
Other nonoperating revenues	171,629	238,282	409,911	359,809
Total nonoperating revenues (expenses)	(725,681)	333,947	(391,734)	(132,112)
Income before other revenues, expenses,				
gains, losses, and other items	(1,371,679)	2,070,561	698,882	905,814
Transfer (to) from the City of Pasadena, net	-		-	273,137
Capital contributions (note 13)	2,651,076	-	2,651,076	-
Parking settlement revenue	, , , <u>-</u>	-	-	337,000
Pre-expansion expenses	-			(181,838)
Increase (decrease) in net assets	1,279,397	2,070,561	3,349,958	1,334,113
Net assets at beginning of year, as restated (note 12)	12,816,678	7,067,026	19,883,704	18,645,044
Net assets at end of year	\$ 14,096,075	9,137,587	23,233,662	19,979,157

See accompanying notes to the basic financial statements.

Statement of Cash Flows Year ended June 30, 2006 (with comparative totals for 2005)

	Rose	Golf	Tota	ils
	Bowl	Course	2006	2005
Cash flows from operating activities:				
Cash received from customers	\$ 7,696,674	2,781,453	10,478,127	10,150,669
Cash paid to employees for services	(1,468,911)	(304,754)	(1,773,665)	(1,707,550)
Cash paid to suppliers of goods and services	(3,350,550)	(443,407)	(3,793,957)	(4,740,366)
Net cash provided by (used for)				
operating activities	2,877,213	2,033,292	4,910,505	3,702,753
Cash flows from noncapital financing activities:				
Transfers (to) from the City of Pasadena, net	444,274	(8,068)	436,206	273,137
		(0,000)	430,200	273,137
Net cash provided by (used for)				
noncapital financing	444,274	(8,068)	436,206	273,137
Cash flows from capital and related financing activities:				
Acquisition and construction of capital assets	(3,835,832)	(554,428)	(4,390,260)	(2,021,010)
Capital contributions	2,651,076	-	2,651,076	(2,021,010)
Payment of pre-expansion expenses	, , , <u>-</u>	-	-,	(181,838)
Principal payments on certificates of participation	(21,842,951)	_	(21,842,951)	(1,592,542)
Proceeds from issuance of revenue bond	36,110,018	-	36,110,018	-
Interest payments on certificates of participation	(412,919)	-	(412,919)	(628,736)
Net cash provided by (used for) capital				
and related financing activities	12 660 202	(554.420)	10 114 064	(4.404.400)
and related imaneing activities	12,669,392	(554,428)	12,114,964	(4,424,126)
Cash flows from investing activities:				
Purchase of investments	(15,971,100)	-	(15,971,100)	_
Investment income	168,972	95,665	264,637	125,097
Net cash provided by (used for)				
investing activities	(15,802,128)	05 665	(15 706 462)	125.007
my osting don vinos	(13,602,126)	95,665	(15,706,463)	125,097
Net increase (decrease) in				
cash and cash equivalents	188,751	1,566,461	1,755,212	(323,139)
Cash and cash equivalents at beginning of year	62,890	2,813,893	2,876,783	3,199,922
Cash and cash equivalents at end of year	\$ 251,641	4,380,354	4,631,995	2,876,783

(Continued)

#### Statement of Cash Flows Year ended June 30, 2006 (Continued)

	Rose	Rose Golf		ls
	Bowl	Course	2006	2005
Reconciliation of cash and cash equivalents to amounts				
reported on the Statement of Net Assets:				
Cash and investments	\$ 251,641	4,380,354	4,631,995	2,813,893
Cash and investments with fiscal agent	17,431,256		17,431,256	1,523,046
Total reported on Statement of Net Assets	17,682,897	4,380,354	22,063,251	4,336,939
Less non-cash equivalents	(17,431,256)		(17,431,256)	(1,460,156)
Cash and cash equivalents at end of year	\$ 251,641	4,380,354	4,631,995	2,876,783
Reconciliation of operating income to net cash				
provided by (used for) operating activities:				
Operating income (loss)	\$ (645,998)	1,736,614	1,090,616	1,037,926
Adjustments to reconcile operating income to				
net cash provided by (used for) operating activities:				
Other nonoperating revenues (expenses)	171,629	238,282	409,911	359,809
Parking settlement income	-	-	<b>-</b>	337,000
Depreciation	1,766,858	129,927	1,896,785	1,878,028
(Increase) decrease in accounts receivable, net	205,748	(128,545)	77,203	381,441
(Increase) decrease in other receivable, net	-	50,781	50,781	(337,000)
Increase (decrease) in accounts payable	1,282,085	3,398	1,285,483	408,694
Increase (decrease) in accrued salaries and benefits	29,076	-	29,076	7,555
Increase (decrease) in compensated absences	17,357	2,835	20,192	26,712
Increase (decrease) in deposits	(8,853)	-	(8,853)	(63,965)
Increase (decrease) in deferred revenue	59,311		59,311	(333,447)
Net cash provided by operating activities	\$ 2,877,213	2,033,292	4,910,505	3,702,753

# Noncash investing, capital and financing activities

There were no significant noncash investing, capital and financing activities for the year ended June 30, 2006.

#### Notes to the Basic Financial Statements

Year ended June 30, 2006

### (1) Organization and Summary of Significant Accounting Policies

#### (a) Basis of Presentation

The Rose Bowl Operating Company (the Company) was incorporated on January 18, 1994, as a legally separate entity with the primary purpose of returning economic and civic value to the City of Pasadena, California (City) by managing a world class stadium and a professional quality golf course complex in a residential open-space environment. An eleven-member board governs the Company. The board consists of the City Manager, two members from the City Mayor's office, seven members appointed by the City and one member from the Tournament of Roses. These operations constitute part of the overall financial reporting entity of the City and are accounted for as a discretely presented component unit in the City's Comprehensive Annual Financial Report consistent with generally accepted accounting principles. Revenues and expenses of the Company include direct revenues and expenses and certain allocations from the City.

### (b) Basis of Accounting

The Company is accounted for as an enterprise fund (proprietary fund type). A fund is an accounting entity with a self-balancing set of accounts established to record the financial position and results of operations of a specific governmental activity. The activities of enterprise funds closely resemble those of ongoing businesses in which the purpose is to conserve and add to basic resources while meeting operating expenses from current revenues. Enterprise funds account for operations that provide services on a continuous basis and are substantially financed by revenues derived from user charges. The Company utilizes the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized as they are incurred.

The Company applies all applicable GASB pronouncements in accounting and reporting for proprietary operations as well as the following pronouncements issued on or before November 30, 1989, unless those pronouncements conflict with or contradicts GASB pronouncements: Financial Accounting Standards Board (FASB) Statements and Interpretations, Accounting Principles Board (APB) Opinions, and Accounting Research Bulletins (ARB's) of the Committee on Accounting Procedures.

#### Notes to the Basic Financial Statements

(Continued)

# (1) Organization and Summary of Significant Accounting Policies, (Continued)

#### (c) Classification of Revenues

Operating revenues consist of charges to customers for sales and use of the facilities. Nonoperating revenues consist of investment earnings and other nonoperating income. Capital contributions consist of contributed capital assets.

When both restricted and unrestricted resources are available for use, it is the Company's policy to use unrestricted resources first, and then restricted resources as they are needed.

#### (d) Capital Assets

Capital assets are recorded at cost and are depreciated over the estimated useful life of the asset using the straight-line method of depreciation. Interest is capitalized on construction in progress in accordance with Statement of Financial Accounting Standards No. 62, Capitalization of Interest Cost in Situations involving Certain Tax-Exempt Borrowings and Certain Gifts and Grants. Accordingly, interest capitalized is the total interest cost from the date of the borrowing net of any interest earned on temporary investments of the proceeds of those borrowings until the specified asset is ready for its intended use.

The estimated useful lives of the assets are as follows:

Buildings and improvements	20-45 years
Machinery and equipment	4-10 years

#### (e) Cash and Cash Equivalents

For the purposes of the statement of cash flows, cash equivalents are defined as short-term, highly liquid investments that are both readily convertible to known amounts of cash or so near their maturity that they present insignificant risk of changes in value because of changes in interest rates, and have an original maturity date of 3 months or less.

#### (f) <u>Investments</u>

Investments are reported in the accompanying statements at fair value, except for certain certificates of deposit and investment contracts that are reported at cost because they are not transferable and they have terms that are not affected by changes in market interest rates.

# Notes to the Basic Financial Statements

(Continued)

# (1) Organization and Summary of Significant Accounting Policies, (Continued)

Changes in fair value that occur during the fiscal year are recognized as investment earnings reported for that fiscal year. Investment earnings includes interest earnings, changes in fair value, and any gains or losses realized upon the liquidation or sale of investments.

#### (g) <u>Compensated Absences</u>

Only full-time employees accrue vacation. Vacation time is accrued two to four weeks per year, depending on how long an employee has been with the Company. The Company also grants employees personal paid time off. Regular full-time and part-time (25 hours per week minimum) employees are eligible to accrue personal time off with pay. Full-time employees may accrue up to 20 personal days per calendar year. Part-time employees who work 24 hours per week or more are eligible to accrue personal paid time off on a pro rata basis. It is the Company's policy to permit employees to accumulate earned but unused vacation benefits from year to year up to a maximum of two times a full-time employee's annual vacation amount. Personal paid time off is not accumulated from year to year.

All accumulated compensated absences are recorded as an expense and a liability at the time the benefit is earned.

### (h) <u>Transfer Policy</u>

The Company transfers unrestricted Golf Course Fund revenues to the Rose Bowl Fund each year to cover cash shortfalls in the Rose Bowl Fund. The transfer is not required to be paid back to the Golf Course Fund.

#### (i) <u>Use of Estimates</u>

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### Notes to the Basic Financial Statements

(Continued)

#### (2) Cash and Investments

Cash and investments as of June 30, 2006 are classified in the accompanying financial statements as follows:

Statement of net assets:

Cash and investments \$ 4,631,995 Cash and investments held by fiscal agent 17,431,256

Total cash and investments \$22,063,251

Cash and investments as of June 30, 2006 consist of the following:

Cash on hand	\$	1,000
Deposits with financial institutions		3,528,349
Investment in City of Pasadena investment pool		1,102,646
Investments held by fiscal agents	1	7,431,256
Total cash and investments	\$ 2	2,063,251
Total cash and investments	9 4	<u> </u>

<u>Investments Authorized by the California Government Code and the Company's Investment Policy</u>

The table below identifies the investment types that are authorized for the Company by the California Government Code and the Company's investment policy. The table also identifies certain provisions of the California Government Code (or the Company's investment policy, if more restrictive) that address interest rate risk and concentration of credit risk. This table does not address investments of debt proceeds held by bond trustees that are governed by the provisions of debt agreements of the Company, rather than the general provisions of the California Government Code or the Company's investment policy.

#### Notes to the Basic Financial Statements

(Continued)

#### (2) Cash and Investments, (Continued)

Investment Types Authorized by State Law	Authorized By Investment <u>Policy</u>	*Maximum <u>Maturity</u>	*Maximum Percentage Of Portfolio	*Maximum Investment In One Issuer
Local Agency Bonds	Yes	5 years	None	None
U.S. Treasury Obligations	Yes	5 years	None	None
U.S. Agency Securities	Yes	5 years	None	None
Banker's Acceptances	Yes	180 days	40%	30%
Commercial Paper	Yes	270 days	25%	10%
Negotiable Certificates of Deposit	Yes	5 years	30%	None
Repurchase Agreements	Yes	1 year	None	None
Reverse Repurchase Agreements	Yes	92 days	20% of base value	None
Medium-Term Notes	Yes	5 years	30%	None
Mutual Funds	Yes	N/A	20%	10%
Money Market Mutual Funds	Yes	N/A	20%	10%
Mortgage Pass-Through Securities	Yes	5 years	20%	None
County Pooled Investment Funds	Yes	N/A	None	None
Local Agency Investment Fund	Yes	N/A	None	None
JPA Pools (other investment pools)	Yes	N/A	None	None

<sup>\*</sup> Based on state law requirements or investment policy requirements, whichever is more restrictive.

# **Investments Authorized by Debt Agreements**

Investment of debt proceeds held by bond trustee are governed by provisions of the debt agreements, rather than the general provisions of the California Government Code or the Company's investment policy. The table below identifies the investment types that are authorized for investments held by bond trustee. The table also identifies certain provisions of these debt agreements that address interest rate risk and concentration of credit risk.

#### Notes to the Basic Financial Statements

(Continued)

#### (2) Cash and Investments, (Continued)

Authorized <u>Investment Type</u>	Maximum <u>Maturity*</u>	Minimum <u>Rating</u>
U.S. Treasury Obligations	None	N/A
U.S. Agency Securities	None	N/A
State and Local Agency Bonds	None	Aa
Banker's Acceptances	180 days	N/A
Commercial Paper	270 days	Aa
Negotiable Certificates of Deposit	None	Aa
Repurchase Agreements	None	Aa
Money Market Mutual Funds	N/A	Aaa
Investment Contracts	None	Aa

<sup>\*</sup>All maturity dates are limited by the maturity date of the related debt.

#### Disclosures Relating to Interest Rate Risk

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. One of the ways that the Company manages its exposure to interest rate risk is by purchasing a combination of shorter term and longer term investments and by timing cash flows from maturities so that a portion of the portfolio is maturing or coming close to maturity evenly over time as necessary to provide the cash flow and liquidity needed for operations.

Information about the sensitivity of the fair values of the Company's investments (including investments held by bond trustee) to market interest rate fluctuations is provided by the following table that shows the distribution of the Company's investments by maturity:

		Remaining Maturity (in Months)		
	-	12 Months	13 to 60	More Than
Investment Type		Or Less	<u>Months</u>	60 Months
City of Pasadena Pool	\$ 1,102,646	1,102,646	_	-
Repurchase Agreement	8,586,782	8,586,782	-	-
Federal agency securities	8,812,753	5,985,000	-	2,827,753
Money market funds	31,721	31,721		
Total	\$18,533,902	15,706,149	_	2,827,753

#### Notes to the Basic Financial Statements

(Continued)

#### (2) Cash and Investments, (Continued)

#### Disclosures Relating to Credit Risk

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. Presented below is the minimum rating required by (where applicable) the California Government Code, the Company's investment policy, or debt agreements, and the actual rating as of year end for each investment type.

		Minimum Legal	<u>Ratir</u>	ng as of Year	End
Investment Type		Rating	AAA	<u>A</u>	Not Rated
City of Pasadena Pool Repurchase Agreement	\$ 1,102,646 8,586,782	N/A N/A	<u>-</u>	-	1,102,646 8,586,782
Federal agency securities Money market funds	8,812,753 31,721	N/A A	8,812,753	31,721	-
Total	\$18,533,902		8,812,753	31,721	<u>9,689,428</u>

#### Concentration of Credit Risk

The investment policy of the Company contains no limitations on the amount that can be invested in any one issuer beyond that stipulated by the California Government Code. Investments in any one issuer (other than U.S. Treasury securities, mutual funds, and external investment pools) that represent 5% or more of total Company investments are as follows:

<u>Issuer</u>	Investment Type	Reported Amount
Federal Home Loan Bank	Federal agency securities	\$8,812,753

#### Custodial Credit Risk

Custodial credit risk for *deposits* is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. The custodial credit risk for *investments* is the risk that, in the event of the failure of the counterparty (e.g., broker-dealer) to a transaction, a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party. The California Government Code and the Company's investment policy do not contain legal or policy requirements that would limit the exposure to custodial credit risk

#### Notes to the Basic Financial Statements

(Continued)

# (2) Cash and Investments, (Continued)

for deposits or investments, other than the following provision for deposits: The California Government Code requires that a financial institution secure deposits made by state or local governmental units by pledging securities in an undivided collateral pool held by a depository regulated under state law (unless so waived by the governmental unit). The market value of the pledged securities in the collateral pool must equal at least 110% of the total amount deposited by the public agencies. California law also allows financial institutions to secure City deposits by pledging first trust deed mortgage notes having a value of 150% of the secured public deposits.

#### (3) Capital Assets

#### Rose Bowl

Capital asset activity for the year ended June 30, 2006 is as follows:

	Balance at			Balance at
	June 30, 2005*	<b>Additions</b>	Retirements	June 30, 2006
Buildings and improvements Machinery and equipment	\$42,953,571 <u>3,764,713</u>	1,661,753 452,626	<del>-</del>	44,615,324 4,217,339
Total cost of depreciable assets	46,718,284	2,114,379		48,832,663
Less accumulated depreciation: Buildings and improvements Machinery and equipment  Total accumulated depreciation	(11,610,793) (2,530,652) (14,141,445)	(1,669,793) (97,065) (1,766,858)	<del></del>	(13,280,586) (2,627,717) (15,908,303)
Net depreciable assets	32,576,839	347,521	-	32,924,360
Capital assets not depreciated: Construction in progress	1,496,090	3,033,659	(1,312,208)	_3,217,541
Capital assets, net	<u>\$34,072,929</u>	3,381,180	( <u>1,312,208</u> )	36,141,901

<sup>\*</sup> The beginning balance of buildings and improvements was reduced by \$95,453 to correct a prior year error.

Depreciation expense for the year was \$1,766,858.

# Notes to the Basic Financial Statements

(Continued)

# (3) Capital Assets, (Continued)

# Golf Course

Capital asset activity for the year ended June 30, 2006 is as follows:

	Balance at June 30, 2005	Additions	Retirements	Balance at June 30, 2006
Buildings and improvements Machinery and equipment	\$3,678,371 246,425	346,098 47,128		4,024,469 293,553
Total cost of depreciable assets	3,924,796	393,226	-	4,318,022
Less accumulated depreciation: Buildings and improvements Machinery and equipment	(523,313) (170,032)	(118,339) _(11,588)		(641,652) _(181,620)
Total accumulated depreciation	_(693,345)	(129,927)	· •	(823,272)
Net depreciable assets	3,231,451	263,299	-	3,494,750
Capital assets not depreciated: Construction in progress	320,573	481,775	(320,573)	<u>481,775</u>
Capital assets, net	<u>\$3,552,024</u>	<u>745,074</u>	(320,573)	3,976,525

Depreciation expense for the year was \$129,927.

# Notes to the Basic Financial Statements (Continued)

# (4) Long-Term Debt

Long-term liabilities for the year ended June 30, 2006 are as follows:

	Balance at June 30, 2005	Additions/ Amortizations	Deletions/ Principal Repayments	Balance at June 30, 2006	Amounts Due Within One Year
1991 Variable Rate Demand Certificates of Participation (Rose Bowl Improvement project)	\$ 6,700,000	-	(6,700,000)		-
1996 Variable Rate Demand Certificates of Participation (Rose Bowl Improvement Project)	15,100,000		(15,100,000)		-
2001 Certificates of Participation (Refunding and Capital Project)	287,454	<u> </u>	(42,951)	244,503	<u>45,045</u>
Total Certificates of Participation	22,087,454	-	(21,842,951)	244,503	45,045
2006 Variable Rate Demand Lease Revenue Bond	-	36,945,000	-	36,945,000	-
Unamortized discounts and refunding costs	-	(542,106)	75,896	(466,210)	-
Compensated absences	104,066	20,192		124,258	
Total long-term liabilities	<u>\$22,191,520</u>	36,423,086	(21,767,055)	36,847,551	45,045

#### Notes to the Basic Financial Statements

(Continued)

### (4) Long-Term Debt, (Continued)

As of June 30, 2006, certificates of participation payable consisted of the following:

Outstanding as of June 30, 2006

#### 2001 Refunding and Capital Project

Certificates of participation were issued to refund outstanding 1992 Certificates of Participation. Proceeds of the new certificates were deposited into an irrevocable trust with an escrow agent to provide for future debt service payments on the refunded certificates. The advance refunding met the criteria of an in-substance defeasance and the 1992 Certificates were removed from the Company's financial statements. The 2001 Certificates are payable in varying amounts ranging from \$38,430 in January 2003 to \$53,025 in January 2011. Interest is payable semiannually at rates ranging from 2.5% to 4.0%.

\$244,503

Total certificates of participation

<u>\$244,503</u>

Annual requirements to amortize outstanding certificates of participation as of June 30, 2006 are as follows:

#### 2001 Certificates of Participation

June 30	<u>Principal</u>	<u>Interest</u>
2007	\$45,045	9,658
2008	46,931	7,856
2009	48,817	5,979
2010	50,807	4,148
2011	_52,903	2,116
Total	<u>\$244,503</u>	<u> 29,757</u>

#### Notes to the Basic Financial Statements

(Continued)

#### (4) Long-Term Debt, (Continued)

#### 2006 Rose Bowl Variable Rate Demand Lease Revenue Bonds

On February 1, 2006, the City of Pasadena issued the 2006 Variable Rate Demand Lease Revenue Bonds (Rose Bowl Refinancing and Improvement Projects) in the amount of \$47,300,000. The Rose Bowl Operating Company received \$36,945,000 of the proceeds from the bonds. The bonds were issued to refund the 1991 and 1996 Variable Rate Demand Certificates of Participation (Rose Bowl Improvement Projects) and to finance improvements to the Rose Bowl Stadium, the City's City Hall and related facilities. The advance refunding met the criteria of an in-substance defeasance and the 1991 and 1996 Certificates and the Certificates were removed from the Company's financial statements. The reacquisition price exceeded the net carrying amount of the old debt by \$412,010. This amount is being netted against the new debt and amortized over the remaining life of the refunded debt, which is shorter than the life of the new debt issued.

Originally the certificates were issued at a variable rate not to exceed 12%; however, the City entered into a forward swap agreement for a fixed rate of 3.285% for the life of the bonds. Principal is payable in annual installments ranging from \$2,100,000 to \$3,600,000 commencing December 1, 2007 and ending December 1, 2023. The legal reserve requirement is \$3,600,000. The balance held in the reserve account as of June 30, 2006 was \$3,740,611.

The annual debt service requirements for the 2006 Revenue Bonds as of June 30, 2006 are as follows:

#### 2006 Variable Rate Revenue Bonds

<u>June 30</u>	<u>Principal</u>	<u>Interest</u>
2007	\$ -	1,422,383
2008	1,640,000	1,422,383
2009	1,720,000	1,359,243
2010	1,795,000	1,293,023
2011	1,795,000	1,223,915
2012	1,875,000	1,154,808
2013	1,955,000	1,082,620
2014	2,030,000	1,007,352
2015	2,110,000	929,197
2016	2,185,000	847,962
2017	2,185,000	763,840
2018	2,265,000	679,718

# Notes to the Basic Financial Statements

(Continued)

# (4) Long-Term Debt, (Continued)

# 2006 Variable Rate Revenue Bonds, (Continued)

<u>June 30</u>	<u>Principal</u>	<u>Interest</u>
2019	2,345,000	592,515
2020	2,420,000	502,233
2021	2,500,000	409,063
2022	2,580,000	312,812
2023	2,735,000	213,482
2024	2,810,000	108,185
Total	<u>\$36,945,000</u>	15,324,734

# (5) Net Assets

Net assets at June 30, 2006 consisted of the following:

118,426 570,049)
571,782
859,474
639,474
979,663
404,116
79,717
70,230
287,500
470,000
942,466
<del>272,700</del>
<u>254,029</u>
233,662

#### Notes to the Basic Financial Statements

(Continued)

#### (6) Parking Settlement Income

During the year ended June 30, 2006, the company entered into a \$337,000 Settlement Agreement with American Golf Corporation for past event parking from the time period January 2001 through May 2005. The amount is to be paid over seventy three equal monthly payments commencing January 2005 plus interest calculated at the federal funds rate. At June 30, 2006, the outstanding receivable is \$286,219, of which \$55,392 is short term and \$230,827 is long term.

#### (7) Defined Benefit Pension Plan (PERS)

Full-time employees and part-time employees with 10,000 hours or more of service of the Company are members of the California Public Employees' Retirement System (CalPERS) which is a defined benefit pension plan.

The Company contributes to the California Public Employees Retirement System (PERS), a cost sharing multiple-employer public employee defined benefit pension plan. PERS provides retirement, disability benefits, and death benefits to plan members and beneficiaries. PERS acts as a common investment and administrative agent for participating public entities within the State of California. Benefit provisions and all other requirements are established by state statute and City ordinance. Copies of PERS' annual financial report may be obtained from their executive office: 400 P Street, Sacramento, California 95814.

Participants are required to contribute 7% of their annual covered salary. The Company makes the contributions required of Company employees on their behalf and for their account. Benefit provisions and all other requirements are established by state statute and town contract with employee bargaining groups.

Under GASB 27, an employer reports an annual pension cost (APC) equal to the annual required contribution (ARC) plus an adjustment for the cumulative difference between the APC and the employer's actual plan contributions for the year. The cumulative difference is called the net pension obligation (NPO). The ARC for the period July 1, 2005 to June 30, 2006 has been determined by an actuarial valuation of the plan as of June 30, 2003. The contribution rate for the indicated period is 9.729% of payroll. In order to calculate the dollar value of the ARC for inclusion in financial statements prepared as of June 30, 2006, this contribution rate would be multiplied by the payroll of covered employees that was actually paid during the period July 1, 2005 to June 30, 2006.

A summary of principle assumptions and methods used to determine the ARC is shown below.

#### Notes to the Basic Financial Statements

(Continued)

#### (7) Defined Benefit Pension Plan (PERS), (Continued)

Valuation Date Actuarial Cost Method Amortization Method Average Remaining Period Asset Valuation Method Actuarial Assumptions: Investment Rate of Return Projected Salary Increases

Inflation Payroll Growth Individual Salary Growth June 30, 2003

Entry Age Actuarial Cost Method

Level Percent of Payroll

60 Years as of the Valuation Date

3 Year Smoothed Market

7.75% (net of administrative expenses)

3.25% to 14.20% depending on Age, Service, and

type of employment

3.00% 3.25%

A merit scale varying by duration of employment coupled with an assumed annual inflation

component of 3.00% and an annual production

growth of 0.25%

Initial unfunded liabilities are amortized over a closed period that depends on the plan's date of entry into PERS. Subsequent plan amendments are amortized as a level percentage of pay over a closed 20-year period. Gains and losses that occur in the operation of the plan are amortized over a rolling period, which results in an amortization of 10% of unamortized gains and losses each year. If the plan's accrued liability exceeds the actuarial value of plan assets, then the amortization payment on the total unfunded liability may not be lower than the payment calculated over a 30 year amortization period.

For the plan, the unfunded actuarial liability is amortized over a period ending June 30, 2017.

The Schedule of Funding Progress below shows the recent history of the actuarial value of assets, actuarial accrued liability, their relationship, and the relationship of the unfunded actuarial accrued liability to payroll.

#### Required Supplementary Information

Valuation <u>Date</u>	Accrued Liability (AAL) Entry Age	Actuarial Value of Assets	Unfunded AAL (UAAL)	Funded Status	Annual Covered Payroll	UAAL as a % of Payroll
6/30/02	\$ 502,562	364,830	137,732	72.6%	983,863	14.0%
6/30/03*	430,371,544	429,814,105	557,439	99.9%	159,238,690	0.4%
6/30/04	437,494,341	428,025,075	9,469,266	97.8%	159,135,314	6.0%

#### Notes to the Basic Financial Statements

(Continued)

### (7) Defined Benefit Pension Plan (PERS), (Continued)

\* Agencies with less than 100 members have been placed in a pool with other agencies that have similar benefit provisions. With the implementation of risk pooling, individual stand-alone valuations are no longer prepared. Instead the plan's financial results are pooled with the plans of other agencies. The data shown beginning with the June 30, 2003 valuation date represents data for the pool, rather than the individual City.

Three-Year Trend Information

#### Annual Pension Cost (Employer Contribution)

Fiscal Year	Annual Pension Cost	Percentage of APC Contributed	Net Pension Obligation
6/30/04	\$ 89,644	100%	<b>-</b> .
6/30/05	96,874	100%	-
6/30/06	132,834	100%	=

#### (8) Self-Insurance Program

The Company is part of the City's self-insurance program for general liability insurance. The City is self-insured for the first \$5,000,000 on each general liability claim against the City.

#### (9) Golf Course Management Contract

The Brookside Municipal Golf Course (Golf Course) is operated and maintained by American Golf Corporation (American Golf) under the terms of an agreement with the City expiring on January 31, 2006. The agreement entitles the Golf Course to a fixed minimum yearly amount or contractually defined percentage of annual gross receipts from golf course operations, whichever is greater. For the year ended June 30, 2006, the Golf Course earned \$1,847,846 from the agreement with American Golf. The agreement also provides for American Golf to provide 10% of gross green fee receipts to the Company for projects related to the development of the Arroyo Seco. The amounts collected and expended under this contract provision amounted to \$279,483 as of June 30, 2006, and are reported as admission fee revenue and maintenance of Arroyo Park.

The Company and American Golf agreed to establish a capital improvement fund that is funded from each green fee paid. Until April 30, 2004, American Golf deducted one dollar from each round of golf and paid it to the Company biannually. Beginning May 1, 2004, American Golf pays 4% of gross golf revenue to the Company biannually.

#### Notes to the Basic Financial Statements

(Continued)

#### (10) Operating Lease

On March 1, 2004, the Company entered into an agreement with the University of California, Los Angeles (UCLA) for use of the Rose Bowl and surrounding parking areas. UCLA is required to pay the Company an amount equal to eight percent (8%) of the sale of admission tickets and television revenues as rental consideration. In accordance with the contract, the company is required to make certain improvements to the stadium as specified in the agreement.

#### (11) Related Party Transactions

During the current year, the Company incurred charges for the use of the City's building maintenance (electricians, plumbers), locksmiths, printing, and mail services. These non-event expenses totaled \$57,084 and are included within general and administrative expenses. During the current year, the Company also paid the City for police, fire and public works services, primarily for events, amounting to \$1,766,530. At June 30, 2006, amounts payable to the City totaled \$847,029.

#### (12) Restatement of Net Assets

The net assets as of July 1, 2005 have been restated to correct an error in the beginning balance of Buildings and Improvements.

Net assets at July 1, 2005	\$19,979,157
Decrease in beginning balance of buildings and improvements	95,453
<i>3</i>	20,100
Net assets at July 1 2005 as restated	\$19 883 704

#### (13) Capital Contributions

During the year ended June 30, 2006, the Company received capital contributions for the following projects:

New locker room and media center	\$1,800,000
Strategic plan	287,500
Video control room upgrade	221,500
Utility and transformer project	120,000
Homeland security grant	93,299
Other projects	<u>128,777</u>
Total capital contributions	<b>\$2,651,076</b>