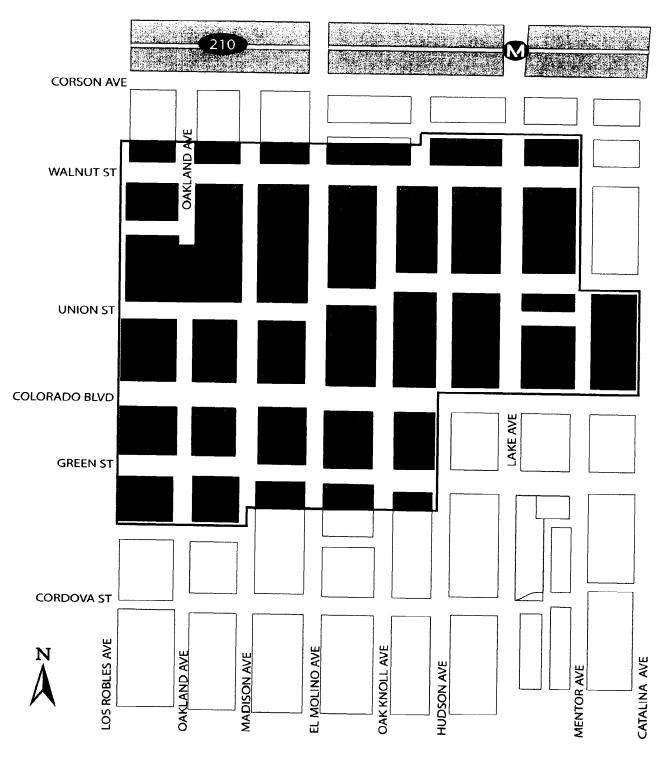
# Attachment 3

# Map of Proposed PBID

# **Playhouse District Boundaries**



**Proposed Playhouse Boundaries** 

# Attachment 4 PDA Association Management Plan

### 1.0 DISTRICT SUMMARY

The Playhouse District Association PBID is a property-based Business Improvement District being renewed and expanded by a consortium of progressive business and property owners within the greater Playhouse District. The purpose of this district is to provide and manage supplemental services and improvements for this important business center, including a "clean and safe" program, a professional marketing and business promotion program, and a program of installing and upgrading physical amenities throughout the greater Playhouse District. The PBID is a unique benefit assessment district that will enable the District property owners, working as a unit, to fund needed property related improvement programs and projects above what can be provided by the City of Pasadena on a regular basis. PBIDs such as the one being proposed have been successfully used in some 2000 business districts throughout the US and Canada. Currently, there are dozens of PBIDs being formed and/or renewed within the Southern California area.

Location: Playhouse District - bounded roughly by Walnut/Locust on the north,

Mentor/Catalina/Hudson on the east, Colorado/Green/El Dorado on the south, and Los

Robles Avenue on the west

Services: Maintenance, public safety, image enhancement, promotions, physical amenities and

related management and operation services.

**Finance:** Benefit assessment of 464 parcels of real property

**Budget:** PBID assessment revenue for Year 1 is projected to be approximately \$615,000. Additional

Year 1 revenues from grants, dues and interest are estimated at approximately \$162,000 for

a total projected Year 1 budget of approximately \$777,000.

Cost: There are two benefit zones (See enclosed map). In Zone A, Year 1 property assessment

rates per parcel are 5 cents per square foot of land, plus 5 cents per square foot of building, plus \$7 per linear foot of street frontage and in Zone B, the rates are 3.8 cents, 3.8 cents and \$5.25 respectively. For institutional/non-profit owners and residential uses of 5 or more units, the entire assessment shall be reduced by 50%. Residential uses of 1 to 4 units (including residential condominiums) shall be assessed at the flat rate of \$100 per year per unit. An overall building area cap of 2 times the floor area ratio (F.A.R.) shall be used for calculating the building area portion of commercial assessments. Mixed use development

assessments shall be pro-rated based on the ratios of each respective use.

Cap: Assessments are subject to increases in the annual Los Angeles - Long Beach Consumer

Price Index for all urban consumers or the Owner's Association Board approval of an

amount not to exceed 5 % per year.

Formation: District formation requires submission of petitions from property owners representing at

least 50% of the total assessment to be levied. In addition, a balloting of property owners who will be assessed is required whereby, returned ballots in support of the PBID must not be "outweighed" by those returned in opposition to the PBID based on the amount of

assessment to be levied.

Duration: The PBID will have a life of five (5) years. After five years, the petition and balloting

process must be repeated in order to renew the district and levy assessments.

# PBID FAQ

#### 1. What is a PBID?

A PBID is a unique funding tool which allows business district property owners to pool their financial resources by assessing themselves to pay for certain districtwide activities and improvements. While new to California in 1995, PBID's have existed in this country for three decades and are the most effective and fair method to fund business district programs.

- 2. What is the primary benefit of a PBID?
  - Competition for trade dollars is increasing and improving all the time. Much more can be accomplished by working together as an organized unit than by working alone. There is the advantage of group purchasing power for funding areawide improvements and programs.
- 3. Is a PBID just another government program?

  No. The local government agency's role is to initially approve establishment of the PBID and to annually re-approve the PBID budget and collect or cause to be collected, the funds from the County Tax Collector. The funds will be used to pay for the programs and activities authorized by the approved Management Plan.
- 4. Is a PBID assessment a new tax?

No. Taxes go into government agency general funds to be used throughout their jurisdictions as needed. PBID assessments, however, can only be levied and used within the PBID boundaries to fund programs and activities authorized by the approved Management Plan. The PBID must be reapproved for each five year period the assessments are to be levied.

- 5. Which properties are assessed?
  - All properties within the boundaries of the PBID will be assessed unless specifically exempted by law. Assessments will vary based on the projected proportionate special benefit to be conferred on each property.
- 6. How much is each property charged?
  - An equitable formula has been developed whereby assessments are computed based on a combination of the property size, building size and street frontage of each parcel in proportion to the expected level of benefit to be derived from the programs, improvements and activities being funded.
- 7. Can the assessment formula or programs be changed in the future?

  The assessment formula and broad programs can only be changed by a process involving notices and public hearings.

#### 2.0 INTRODUCTION

There is an ever increasing awareness of social issues in business districts such as crime and environmental concerns (littering, natural resource depletion, graffiti), as well as a greater perceived need by the public for supplemental security and maintenance services.

Coupled with this, there is an ever-increasing amount of competition for business districts from malls, offprice centers, big box warehouse retailers and factory outlets as well as a myriad of internet and home shopping networks. There is a much greater need to aggressively market goods and services and create physical environments and services comparable to the competition. Business districts everywhere must work harder and smarter just to capture a portion of their proportionate marketplace share.

In order to survive and coexist in the myriad of competition, business districts cannot rely solely on discretionary government funding or normal tax supported programs and services. There is a need to pool private resources to independently fund, at least in part, vital activities, services and improvements. Business districts throughout California, from Eureka to San Diego, are finding that one of the most viable methods today to accomplish this is through a property-based business improvement district (PBID).

This unique assessment mechanism can fund an exciting array of activities ranging from farmer's markets, art festivals and street fairs to beautification projects such as banners, holiday decorations and landscape planters, to urgently needed services such as supplemental security and maintenance. By pooling private dollars, PBIDs are able to collectively pay for activities, programs and improvements which would not be possible on an individual owner basis. In a time of stretched public resources, PBIDs are one of the most valuable and effective private sector business district finance tools available.

# 2.1 PBID ELIGIBLE USE OF FUNDS

PBID assessments are levied directly on properties within a prescribed area on the basis of relative special benefit from the improvements and activities to be funded and defined in the State law as follows:

- "Improvement" means the acquisition, construction, installation, or maintenance of any tangible property with an estimated useful life of five years or more including, but not limited to, the following:
  - (a) Parking facilities
  - (b) Benches, booths, kiosks, display cases, pedestrian shelters and signs
  - (c) Trash receptacles and public restrooms (d) Lighting and heating facilities
  - (e) Decorations (f) Parks (g) Fountains (h) Planting areas
  - (i) Closing, opening, widening, or narrowing of existing streets
  - (i) Facilities or equipment, or both, to enhance security of persons and property within the area.
  - (k) Ramps, sidewalks, plazas, and ped. malls. (l) Rehabilitation or removal of existing structures
- "Activities" means, but is not limited to, all of the following:
  - (a) Promotion of public events which benefit businesses or real property in the district.
  - (b) Furnishing of music in any public place in the area.
  - (c) Promotion of tourism within the district.
  - (d) Marketing and economic development, including retail retention and recruitment.

# PLAYHOUSE DISTRICT ASSOCIATION PBID - "A MANAGEMENT PLAN"

- (e) Providing security, sanitation, graffiti removal, street and sidewalk cleaning, and other municipal services supplemental to those normally provided by the municipality.
- (f) Activities which benefit businesses and real property located in the district.

### 2.2 REQUIRED INFORMATION IN A PBID MANAGEMENT DISTRICT PLAN

As stipulated by California State Law (Section 36600 Streets and Highways Code), the following information and data must be included in a PBID Management District Plan:

Section 36622. The management district plan shall contain all of the following:

- (a) A map of the district in sufficient detail to locate each parcel of property within the district.
- (b) The name of the proposed district.
- (c) A description of the boundaries of the district, including the boundaries of any benefit zones, proposed for establishment or extension in a manner sufficient to identify the lands included. Under no circumstances shall the boundaries of a proposed district overlap with the boundaries of another existing district created pursuant to this part. Nothing in this part prohibits the boundaries of a district created pursuant to this part to overlap with other assessment districts established pursuant to other provisions of law including, but not limited to, the Parking and Business Improvement Area Law of 1989.
- (d) The improvements and activities proposed for each year of operation of the district and the maximum cost thereof.
- (e) The total annual amount proposed to be expended for improvements, maintenance and operations in each year of operation of the district.
- (f) The proposed source or sources of financing including the proposed method and basis of levying the assessment in sufficient detail to allow each property owner to calculate the amount of the assessment to be levied against his of her property.
  - (g) The time and manner of collecting the assessments.
- (h) The specific number of years, to a maximum of five, in which assessments will be levied. The management district plan may set forth specific increases in assessments for each year of operation of the district.
  - (i) The proposed time for implementation and completion of the management district plan.
  - (j) Any proposed rules and regulations to be applicable to the district.
- (k) A list of the properties to be assessed, including the assessor's parcel number, and a statement of the method or methods by which the expenses of a district will be imposed upon benefited real property, in proportion to the benefit received by the property, to defray the cost thereof, including operation and maintenance. The plan may provide that all or any class or category of real property which is exempt by law from real property taxation may nevertheless be included within the boundaries of the district but shall not be subject to the assessment.
  - (l) Any other item or matter required to be incorporated therein by the city council.

### 3.0 PBID COMPONENTS

#### 3.1 PBID BOUNDARY

The Playhouse District Association PBID encompasses properties bounded roughly by Walnut/Locust on the north, Mentor/Catalina/Hudson on the east, Colorado/Green/El Dorado on the south, and Los Robles Avenue on the west.

More specifically, the PBID is described as follows:

Beginning at the intersection of the centerlines of El Dorado Street and Los Robles Avenue; thence north along said centerline of Los Robles Avenue to the westerly prolongation of the north property line of the parcel located at the northeast corner of Los Robles Avenue and Walnut Street; thence easterly along the north property line of each parcel located on the north side of Walnut Street between Los Robles Avenue and Hudson Avenue to the centerline of Hudson Avenue; thence north along said centerline of Hudson Avenue to the centerline of Locust Street; thence east along said centerline of Locust Street to the centerline of Mentor Avenue; thence south along said centerline of Mentor Avenue to the centerline of Union Street; thence east along said centerline of Union Street to the centerline of Catalina Avenue; thence south along said centerline of Catalina Avenue to the centerline of Colorado Boulevard; thence west along said centerline of Colorado Boulevard to the centerline of Hudson Avenue; thence south along said centerline of Hudson Avenue to the easterly prolongation of the parcel located at the southeast corner of Hudson Avenue and Green Street; thence westerly along the south property line of each parcel located on the south side of Green Street between Hudson Avenue and Madison Avenue to the centerline of Madison Avenue; thence south along said centerline of Madison Avenue to the centerline of El Dorado Street; thence west along said centerline of El Dorado Street to the point of beginning.

Based on information provided by the Los Angeles County Assessor's Office, the City of Pasadena and field reviews, there are 464 parcels within the proposed PBID. All properties within this PBID will receive varying degrees of primary direct benefit from district programs and improvements. A secondary benefit zone, Zone B, is included in the PBID. A map showing the PBID boundaries and each benefit zone is shown on Appendix A attached hereto.

# 3.2 PBID ACTIVITIES/WORK PROGRAMS/COSTS/BUDGET

"The PBID will offer a diverse array of programs and services for the diverse needs of the Playhouse District!"

# **Design and Physical Enhancement will include:**

Maintenance services such as:

- areawide litter/debris pickup daily
- check/empty sidewalk trash bins daily
- mechanical sidewalk sweeping- monthly
- sidewalk scrubbing/steam cleaning- quarterly
- clean/repair/replace trash bins as needed
- mechanical street sweeping weekly Also:
- a parking administrator
- expanded physical streetscape amenities such as banners, trash bins and signage
- representation on development issues

# **Economic Enhancement will include:**

District Ambassadors to:

- provide directions; handout business directories, maps, promotional material
- respond to PBID related questions of business and property owners and employees
- assist Playhouse Association with dissemination of newsletters, alerts, promotions
- patrol day/night/weekends for graffiti, crime, code violations, suspicious activities Also:
- business development, retention and recruitment

# Promotions and Marketing will include:

- promotional events and activities
- holiday events and decorations
- district advertising and press releases

# Organization and Resource Development will provide:

- personnel and full service office to manage PBID programs, activities and projects
- full service office to assist property and business owners with District-related needs
- solid lobbying force on District issues and needs

# **HOW PLAYHOUSE DISTRICT STAKEHOLDERS BENEFIT**

# All property owners:

- Cleaner sidewalks, streets and common areas
- Real and perceived public safety improvements
- Higher property resale values
- Enhanced rental incomes from vacant and underutilized space
- Greater pedestrian activity
- Improved business climate and mix of desired and needed uses
- New businesses and investors
- Better funded and well-managed Playhouse District programs and services
- Stronger and united voice in Playhouse District matters

# Retail, restaurant, entertainment, and service businesses:

• Regular marketing/promotional activities to attract and keep customers

# Professional, medical and financial businesses:

• Clean & safe programs for welfare of customers and employees

# General office uses:

• Enhanced climate and opportunities for entertaining clients and guests

# Churches, fraternal groups and schools:

• Enhanced overall environment for members and contributors

# **Cultural and art uses:**

• Greater exposure and opportunities to attract visitors and benefactors

# Residents

• Enhanced clean and safe "urban village" living

### YEAR 1 PROPOSED BUDGET SUMMARY

ACTIVITY	Allocation	%
1.0 Design and Physical Enhancement	\$352,201	45.3%
2.0 Economic Enhancement	\$161,166	20.7%
3.0 Organizational & Resources Dev	\$169,365	21.8%
4.0 Promotions & Marketing	\$87,429	11.3%
5.0 Reserves	\$ 6,839	0.9%
TOTAL	\$777,000	100%

\* Allocations may be shifted between these major categories based on actual program costs, demands and contract prices, up to 35% of each category's allocation

### PBID Program Costs and Budget

In order to carry out the PBID programs outlined in the previous section, a first year budget of \$777,000 is required. The four major program activities range from about 11% to 45% of the total budget each. Since the PBID is planned for a five year term, projected program costs for future years (Years 2-5) are set at the inception of the PBID. While future inflationary and other program cost increases are unknown at this point, a built in maximum increase of 5% per annum, either tied to the C.P.I. for the Los Angeles/Long Beach area for all urban consumers, or upon discretionary approval by the Owner's Association Board, is incorporated into the projected program costs for the five year life of the PBID. Carryovers, if any, could be reapportioned the following year for related programs, services and improvements. Detailed annual budgets will be prepared by the Owner's Association Board for the City Council's review and approval.

#### PLAYHOUSE DISTRICT ASSOCIATION PBID - "A MANAGEMENT PLAN"

#### 3.3 PBID ASSESSMENTS

# Analysis of Basis and Method of Levying Assessments

The Playhouse District Association PBID is a benefit assessment type district whereby district program costs are to be apportioned amongst benefiting properties based on the special benefit each property is expected to derive from the PBID programs. The method and basis of spreading program costs varies from one PBID to another based on local geographic conditions, types of programs and activities proposed, and size and development complexity of the PBID. Some large PBIDs require secondary benefit zones to be identified to allow for a tiered assessment formula for variable benefits derived. Also, as required by Proposition 218, general benefits may not be incorporated into the assessment formula and levied on the PBID properties; only special benefits and costs may be considered. Furthermore, Proposition 218 no longer exempts government owned property from paying benefit assessments unless it is demonstrated by clear and convincing evidence that the property in fact receives no special benefit. Thus, the 2 municipal public parking lots owned by the City of Pasadena will be assessed along with all of the privately owned parcels within the PBID.

Based on the grid shape of the proposed PBID, as well as the nature of the proposed PBID program elements, it is determined that two varying benefit zones exist in which all properties will gain special, albeit, proportional degrees of benefit. Zone A assessments will be applied at 100% of the base unit rates and Zone B will be based on 75% of Zone A rates.

PBID assessment formulas typically relate to either property street frontage or parcel and building size and location which affect the amount of assessment to be paid. The formula may base assessments on a single factor or a combination of factors. Based on the program activities to be funded, which relate directly to the pedestrian oriented sidewalk areas, parcel size and current improvements, it is determined that the assessments be based in part on three property related elements; the amount of adjacent street/sidewalk frontage, the parcel size and the building area. Within the PBID there are roughly 42,485 linear feet of property frontage, 4.855 million square feet of land and 5.566 million square feet of building area. A list of all parcels in the PBID is shown on Appendix B attached hereto. Using the cumulative property related data totals from above, the base Year 1 assessment rates (for Zone A) are set at \$7 per LF of street frontage, 5 cents per square foot of land area and 5 cents per square foot of building area (based on gross exterior building dimensions)

Due to recognized diminished benefits, a number of formula adjustment factors for certain land uses, parcel configurations and other circumstances are also incorporated into the proposed PBID formula as follows:

- 1. Residential uses from 1 to 4 units are set at a flat rate of \$100 per unit.
- 2. Residential uses of 5 or more units are set at 50% of respective base assessment rates.
- 3. Non-profit owned properties are set at 50% of respective base assessment rates.
- 4. Building areas are capped at a floor area ratio (F.A.R.) of 2.0.
- 5. Mixed use zoned properties will be assessed based on pro-rated land use ratios.

# PROPOSED PLAYHOUSE DISTRICT ASSOCIATION PBID YEAR 1 ASSESSMENT FORMULA

# [Assessment = Street Frontage Fee + Land Area Fee + Building Area Fee]

• Street Frontage Fee = parcel street frontage x street frontage rate (from chart below)

• Land Area Fee = land area x land area rate (from chart below)

• Building Area Fee = building area x building area rate (from chart below)

#### ASSESSMENT RATE CHART

BENEFIT ZONE	STREET FRONTAGE RATE	LAND AREA RATE	BUILDING AREA RATE
ZONE A	\$7.00 Per Linear Foot	\$0.05 Per Square Foot	\$0.05 Per Square Foot
ZONE B	\$5.25 Per Linear Foot	\$0.038 Per Square Foot	\$0.038 Per Square Foot

#### Adjustments:

- 1. Building area fees shall be based on gross exterior building area, but not to exceed 2 times the land area
- 2. Assessments for non-profit property owners and residential (5 + units) shall be set at 50% of applicable fees
- 3. Assessments for residential (1-4 units) shall be set at \$100 per unit
- 4. Mixed use developments will be assessed based on pro-rated ratios of land uses

#### **SAMPLE CALCULATIONS:**

A. 12,000 sq ft building on 15,000 sq ft lot with 100 LF of street frontage located in Zone A

Frontage Fee = 100 LF x \$7/LF = \$700 Land Fee =  $15,000 \times 5 \text{¢/sq ft}$  = \$750 Bldg Fee =  $12,000 \times 5 \text{¢/sq ft}$  = \$600 TOTAL FEE = \$2,050 Land Fee

B. 12,000 sq ft building on 15,000 sq ft lot with 100 LF of street frontage located in Zone B

Frontage Fee = 100 LF x \$5.25/LF = \$525Land Fee =  $15,000 \times 3.8 \text{¢/sq ft}$  = \$570Bldg Fee =  $12,000 \times 3.8 \text{¢/sq ft}$  = \$456TOTAL FEE = \$1,551

#### 3.4 SPECIFIC ANNUAL ADJUSTMENTS

Since the PBID is planned for a five year term, maximum assessments for future years (Years 2-5) must be set at the inception of the PBID. While future inflationary and other program cost increases are unknown at this point, a built in maximum increase of 5% per annum, tied either to the C.P.I. for the Los Angeles/Long Beach area for all urban consumers or upon discretionary approval of the Owner's Association Board, is incorporated into the projected program costs and, in turn, the resultant assessment rates for the five year life of the PBID. These figures are shown in the table below. Assessment rates may not exceed those indicated below.

In addition, any annual budget surplus or deficit will be incorporated into the subsequent year's PBID budget. Within the constraints of the annual adjustment, annual assessments will be set to account for surpluses or deficits carried forward.

### Five Year Maximum Assessment Rates

(Includes a 5% cap on annual increases)

	Yr 1 Rate	Yr2 Rate	Yr 3 Rate	Yr 4 rate	Yr 5 Rate
Annual Assessment Rates					
ZONE A					
Street Frontage Fee (\$/LF)	\$7.00	\$7.35	\$7.72	\$8.10	\$8.51
Land Area Fee (\$/sq ft)	\$0.05	\$0.525	\$0.551	\$0.579	\$0.608
Building Area Fee (\$/sq ft)	\$0.05	\$0.525	\$0.551	\$0.579	\$0.608
Residential (1-4 units) Fee	\$100	\$105	\$110.25	\$115.76	\$121.55
ZONE B					
Street Frontage Fee (\$/LF)	\$5.25	\$5.51	\$5.79	\$6.08	\$6.38
Land Area Fee (\$/sq ft)	\$0.038	\$0.0399	\$0.0419	\$0.044	\$0.0462
Building Area Fee (\$/sq ft)	\$0.038	\$0.0399	\$0.0419	\$0.044	\$0.0462
Residential (1-4 units) Fee	\$100	\$105	\$110.25	\$115.76	\$121.55

#### 3.5 PBID GOVERNANCE

The governance or management of a PBID requires an "Owner's Association" to carry out the District services and activities. State PBID Law (36600 Streets & Highways Code) also requires that the Owner's Association carry out specific additional functions. This includes preparation of an Annual Report to the City Council on the PBID activities for the past fiscal year and those proposed for the next fiscal year. The Owner's Association may also recommend to the City Council from time to time, changes to the PBID boundaries, benefit zones, assessment formula or PBID programs and activities, all subject to public notification and, in some cases petition/balloting requirements.

Meetings of the Owner's Association and it's standing Committees shall be subject to the State of California "Brown Act" open meeting law.

It is proposed that the Playhouse District Association (PDA), under contract with the City of Pasadena, continue to be responsible for the ongoing day-to-day management and administration of the Playhouse District Association PBID (PDA-PBID). Incorporated in the mid-1990's, the PDA is a non-profit corporation formed by business and professional firms and property owners located within the greater Playhouse District. Upon renewal of the PBID, it is proposed that the City Council and the PDA will execute a contract for the performance and delivery of the stipulated PBID programs and services authorized by the Management Plan.

#### 3.6 PBID SPECIAL RULES AND REGULATIONS

Special rules and regulations may be adopted by the Owner's Association from time to time, as deemed appropriate and necessary.

### 4.0 TIME AND MANNER FOR COLLECTING ASSESSMENTS

As provided by statute, the Playhouse District Association PBID assessments will be collected by the County of Los Angeles in the same manner as annual property taxes are collected and will appear as a separate line item on the property tax statement prepared by and issued by the County. It is intended that the City and the Playhouse District Association will enter into an agreement under which the City will remit the assessment revenues to the Association for implementation of the Management Plan. Existing laws and policies addressing enforcement and/or appeal of property taxes shall also apply to PBID assessments.

#### 5.0 PBID DURATION

Pursuant to State PBID law, the Playhouse District Association PBID will have a five year operating duration extending from January 2007 through the end of December 2011 (Property tax billing from December 2006 through April 2011). Any continuation of the PBID after the renewed five year period will require compliance with all regulations and statutes in place at the time relative to establishment of a property and business improvement district. At present, this would require preparation of a new five year management plan, circulation of a new majority support petition, a Prop 218 balloting and a public hearing and noticing process.

# **6.0 PBID RENEWAL TIMELINE**

The renewed/expanded PBID is expected to begin operation by January 2007. In order to meet this goal, the following procedural timeline is proposed:

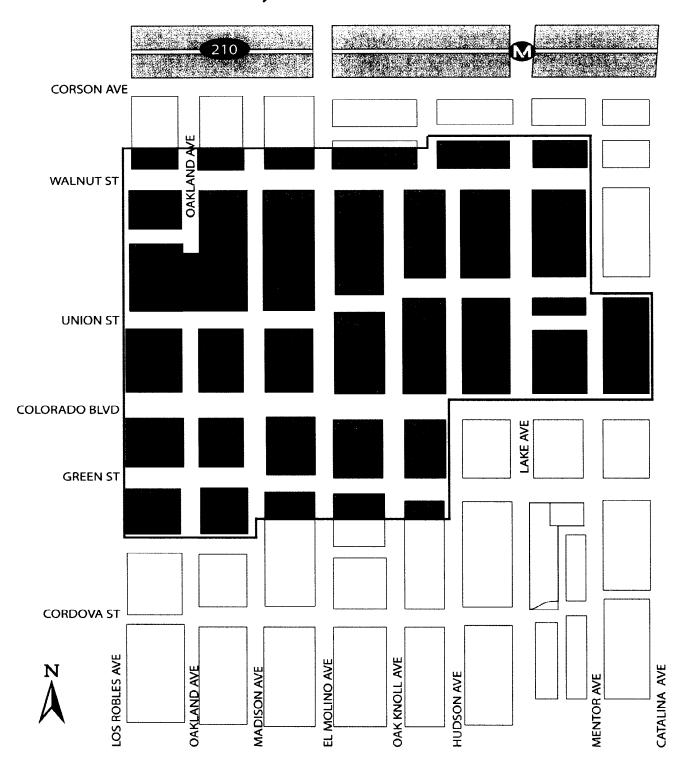
<u>Date</u> Aug-Sept '05	• Survey owners in renewal and expansion areas
May-Dec '05	Develop a PBID Management Plan
Nov-Dec '05	Strategize support campaign/meetings etc.
Dec '05	Initiate petition drive
Dec '05-May '06	Collect petitions signed by property owners
Late May '06	<ul> <li>Submit majority support petitions to City along with final Management Plan</li> </ul>
June '06	• City Council adopts res. of intention to form the PBID
June '06	<ul> <li>City sends notice of PBID public hearing and a ballot to property owners within District</li> </ul>
Early August '06	City Council conducts hearing (ballots due by this date)
Early August '06	<ul> <li>Providing no majority ballot protest is filed at the hearing, Council approves resolution establishing. District and recordation and PBID contract with owner's association</li> </ul>
August '06	Assessment roll submitted to Assessors/Record Map and Notice
Aug-Dec '06	PDA plans District renewal/expansion
Dec 10/ Apr 10(due)	Assessments billed and collected by County
1st Qtr '07	Revenues remitted to PDA per contract with City
(5yrs)	PDA carries out PBID programs and services

# APPENDIX A

# **BOUNDARY MAP**

PLAYHOUSE DISTRICT ASSOCIATION PBID

# Playhouse District Boundaries



**Proposed Playhouse Boundaries** 

# APPENDIX B

ASSESSMENT ROLL

PLAYHOUSE DISTRICT ASSOCIATION PBID

APN	PBID ASSMT
5723.012.023	\$524.70
5723.012.024	\$982.50
5723.012.025	\$704.85
5723.012.026	\$997.63
5723.009.034	\$1,326.60
5723.010.044	\$573.25
5723.028.015	\$749.90
5723.028.016	\$1,289.90
5723.029.027	\$4,719.50
5734.037.011	\$221.65
5723.029.028	\$37,122.53
5723.014.034	\$100.00
5723.014.038	\$100.00
5723.011.010	\$918.15
5723.014.059	\$100.00
5723.013.048	\$100.00
5723.012.042	\$100.00
5723.012.045	\$100.00
5734.037.017	\$0.00
5734.037.018	\$0.00
5734.037.019	\$0.00
5734.037.032	\$9,568.35
5734.014.806	\$3,894.21
5734.014.807	\$928.07
5723.014.067	\$100.00
5723.011.016	\$3,969.00
5723.012.022	\$753.60
5723.012.003	\$400.00
5734.024.013	\$619.35
5723.015.027	\$764.85
5723.015.028	\$2,185.54
5723.030.028	\$759.95
5723.012.056	\$100.00
5723.012.063	\$100.00
5723.015.051	\$100.00
5723.012.035	\$100.00
5723.014.060	\$100.00
5734.013.005	\$1,764.10
5723.013.043	\$100.00
5723.013.036	\$100.00
5723.014.062	\$100.00
5723.012.073	\$100.00
5734.037.021	\$854.95
5734.037.030	\$9,020.80
5723.014.012	\$613.20
5723.010.042	\$1,363.80
5723.010.045	\$3,085.55
5723.010.046	\$534.85
5723.010.047	\$534.85
5723.015.048	\$100.00
5723.005.041	\$1,518.98

APN	PBID ASSMT
5723.013.052	\$100.00
5723.014.052	\$100.00
5723.016.026	\$952.75
5723.014.064	\$100.00
5723.013.039	\$100.00
5723.012.064	\$100.00
5723.012.001	\$927.79
5723.013.066	\$907.24
5723.014.055	\$100.00
5723.014.046	\$100.00
5723.014.030	\$100.00
5723.014.045	\$100.00
5723.028.026	\$475.75
5723.012.065	\$100.00
5723.012.075	\$100.00
5734.037.009	\$294.75
5723.006.270	\$2,424.58
5723.013.906	\$2,424.38
	\$2,234.36
5734.037.900	\$1,265.00
5734.037.902	
5734.036.001	\$4,979.45
5734.037.002	\$1,584.90
5723.015.072	\$100.00
5723.013.059	\$100.00
5723.011.034	\$793.00
5723.011.035	\$13,557.20
5723.011.036	\$646.60
5723.013.064 5723.007.017	\$1,316.01 \$388.84
5723.028.020	\$1,027.25
	\$1,027.25
5723.016.025 5723.030.023	\$40,866.65
5723.030.023	\$100.00
	\$100.00
5723.012.049	<u> </u>
5723.015.056	\$100.00
5723.013.047	\$100.00
5723.015.061	\$100.00
5723.005.022	\$646.88
5723.013.051	\$100.00
5723.011.028	\$17,048.55
5723.030.054	\$10,941.65
5734.013.022	\$10,210.75
5723.014.022	\$1,611.68 \$1,476.38
5723.014.023	\$1,476.38 \$570.83
5723.014.024	\$100.00
5723.012.051	
5723.012.027 5734.037.026	\$3,473.16 \$2,340.90
5734.037.026	\$100.00
5734.012.006	\$2,544.53
5734.012.008	\$2,353.84
3723.010.033	Ψ2,333.04

APN	PBID ASSMT
5734.036.003	\$786.85
5734.036.009	\$5,460.93
5734.036.016	\$4,380.95
5734.036.017	\$234.18
5734.037.013	\$266.60
5734.037.025	\$995.25
5723.013.057	\$100.00
5723.014.063	\$100.00
5723.013.046	\$100.00
5723.005.019	\$262.50
5723.005.020	\$296.12
5723.005.021	\$323.98
5723.005.023	\$685.93
5723.006.030	\$652.61
5723.015.029	\$636.54
5723.015.038	\$402.41
5723.015.039	\$504.23
5723.015.040	\$397.03
5723.015.041	\$448.88
5723.015.044	\$543.00
5723.015.047	\$4,246.99
5723.015.078	\$681.26
5723.016.014	\$300.00
5723.016.015	\$530.38
5723.016.016	\$1,141.37
5723.016.017	\$377.68
5723.016.019	\$822.69
5723.016.024	\$395.68
5723.016.029	\$448.82
5723.016.030	\$385.58
5723.016.031	\$437.42
5723.016.034	\$3,211.65
5723.028.014	\$3,531.70
5734.036.006	\$1,088.85
5734.036.007	\$1,105.40
5734.036.008	\$1,098.40
5734.036.010	\$3,853.60
5734.036.013	\$2,591.50
5734.036.014	\$3,390.50
5734.036.018	\$4,637.80
5723.012.066	\$100.00
5723.015.077	\$100.00
5723.012.078	\$100.00
5723.015.070	\$100.00
5723.014.051	\$100.00
5723.013.041	\$100.00
5723.030.052	\$2,008.65
5723.030.053	\$780.00
5723.013.058	\$100.00
5723.012.081	\$100.00
5723.015.076	\$100.00

APN	PBID ASSMT
5723.015.073	\$100.00
5723.015.074	\$100.00
5723.015.054	\$100.00
5723.012.053	\$100.00
5723.015.065	\$100.00
5734.036.012	\$3,712.65
5723.012.029	\$100.00
5723.015.063	\$100.00
5723.012.015	\$386.44
5734.013.001	\$941.15
5723.012.079	\$100.00
5723.012.055	\$100.00
5723.014.058	\$100.00
5723.009.027	\$879.08
5723.014.068	\$1,805.68
5723.012.054	\$100.00
5723.014.028	\$6,604.50
5723.030.046	\$1,425.35
5723.012.058	\$100.00
5723.030.025	\$1,265.05
5723.030.026	\$749.90
5723.030.027	\$596.45
5723.012.007	\$554.44
5734.037.003	\$1,253.80
5723.007.019	\$421.95
5723.013.042	\$100.00
5723.012.034	\$100.00
5734.013.018	\$843.95
5734.012.010	\$667.35
5734.012.011	\$281.25
5734.012.012	\$2,217.19
5734.012.013	\$0.00
5734.012.014	\$467.25
5734.012.029	\$4,479.41
5734.012.030	\$1,167.56
5723.011.018	\$337.80
5723.011.019	\$1,442.95
5723.014.040	\$100.00
5723.014.048	\$100.00
5734.037.010	\$437.25
5723.014.041	\$100.00 \$540.56
5723.015.022 5723.012.062	\$540.56 \$100.00
5723.012.062	\$100.00 \$100.00
5723.015.066	\$100.00
5723.013.054	\$100.00
5723.015.054	\$100.00
5723.015.052	\$100.00
5723.015.057	\$100.00
5723.013.033	\$862.28
5723.013.021	\$560.96
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5723.030.050 \$6,3 5723.012.040 \$1	39.75
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5723.012.069 \$1	00.00
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5723.012.030 \$1	00.00
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	13.95
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	42.70
	396.70
	90.10
	76.40
5723.012.067 \$1	00.00
5723.015.062 \$1	00.00
5723.013.056 \$1	00.00
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5723.012.036 \$1	00.00
5723.013.049 \$1	00.00
5723.014.043 \$1	00.00
5723.013.061 \$1	00.00
5723.012.046 \$1	00.00
5723.013.060 \$1	00.00
5723.030.029 \$9	43.15
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5723.013.015 \$1	00.00

APN	PBID ASSMT
5723.013.016	\$740.63
5723.013.017	\$911.66
5723.013.018	\$899.48
5723.013.023	\$707.40
5723.014.044	\$100.00
5734.037.005	\$368.60
5734.037.012	\$256.95
5723.012.041	\$100.00
5723.009.017	\$1,087.43
5734.012.002	\$2,014.16
5723.028.021	\$819.90
5723.028.018	\$2,448.15
5723.007.016	\$1,431.00
5734.037.001	\$2,087.85
5723.013.063	\$100.00
5734.013.017	\$995.90
5723.012.014	\$372.56
5723.028.027	\$1,353.35
5723.028.030	\$1,299.50
5723.012.060	\$100.00
	\$100.00
5723.014.047	
5723.012.059	\$100.00 \$100.00
5723.014.031	
5723.029.024	\$6,791.35 \$6,172.00
5723.028.025	\$6,172.00 \$1,003.75
5734.037.031	\$1,993.75 \$383.11
5723.015.024	\$382.11
5723.015.025 5723.015.026	\$254.96 \$637.46
5723.015.045	\$637.46 \$384.51
5723.028.024	
5723.013.045	\$6,223.38 \$100.00
5723.012.004	\$515.48
5723.012.002	\$489.23
5723.012.002	
	\$2,167.45 \$2,445.19
5734.014.001	
5723.012.052 5723.006.040	\$100.00 \$1,216.95
	\$1,210.93
5723.015.055 5723.015.075	
	\$100.00
5723.014.032	\$100.00
5723.014.006	\$1,436.63
5723.014.050	\$100.00 \$571.13
5723.012.021 5723.013.055	\$571.13 \$100.00
5723.013.055	\$100.00
	\$2,382.85 \$100.00
5723.014.061 5723.014.033	\$100.00 \$100.00
5723.014.027 5723.013.020	\$5,326.22 \$1,012.22
5723.013.020	\$1,012.22
0720.014.000	\$100.00

APN	PBID ASSMT
5734.012.003	\$861.94
5734.037.004	\$1,770.65
5723.010.063	\$9,122.21
5723.015.050	\$100.00
5723.013.044	\$100.00
5723.012.074	\$100.00
5723.013.040	\$100.00
5723.013.053	\$100.00
5723.013.038	\$100.00
5723.013.037	\$100.00
5723.012.071	\$100.00
5723.012.072	\$100.00
5723.016.036	\$3,965.55
5723.028.023	\$5,405.20
5723.012.005	\$884.89
5723.028.022	\$5,959.40
5723.014.042	\$100.00
5723.012.068	\$100.00
5723.010.043 5723.013.062	\$787.00 \$100.00
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5723.015.067	\$100.00
5723.015.068	\$100.00
5723.009.022	\$757.50
5723.009.036	\$1,900.80
5723.012.070	\$100.00
5723.015.071	\$100.00
5723.012.080	\$100.00
5723.016.020	\$578.81
5723.016.021	\$1,419.45
5723.014.039	\$100.00
5723.014.021	\$793.39
5723.015.069	\$100.00
5723.014.056	\$100.00
5723.015.049	\$100.00
5723.013.024	\$864.83
5723.029.015	\$3,978.30
5723.029.018	\$3,680.20
5723.029.021	\$1,170.10
5723.013.019	\$518.57
5723.013.022	\$2,692.31
5723.012.082	\$100.00
5723.014.054	\$100.00
5723.012.031	\$100.00
5723.030.030	\$822.90
5723.030.031	\$1,682.25
5723.014.057	\$100.00
5723.015.030	\$956.18
5723.015.037	\$1,120.05
5723.012.038	\$100.00
5723.013.065	\$812.01
5723.012.047	\$100.00

APN	PBID ASSMT
5734.024.016	\$376.91
5734.024.017	\$616.54
5734.024.021	\$1,746.49
5734.024.022	\$354.34
5723.014.053	\$100.00
5723.014.066	\$100.00
5723.012.044	\$100.00
5734.025.014	\$1,976.51
5734.025.024	\$3,210.38
5734.025.026	\$1,468.16
5723.012.048	\$100.00
5723.007.020	\$980.03
5723.012.033	\$100.00
5723.013.050	\$100.00
5738-004-010	\$1,731.95
5738-008-049	\$569.00
5738-008-065	\$1,475.00
5738-008-066	\$7,282.50
5738-008-067	\$7,826.65
5738-007-033	\$586.70
5738-007-041	\$2,503.05
5738-003-081	\$100.00
5738-003-040	\$100.00
5738-008-035	\$1,009.65
5738-003-067	\$100.00
5738-004-038	\$2,944.65
5738-007-036	\$950.00
5738-007-038	\$1,270.00
5738-003-068	\$100.00
5738-003-074	\$100.00
5738-003-082	\$100.00
5738-001-053	\$2,521.95
5738-003-016	\$400.00
5738-003-078	\$100.00
5738-003-039	\$100.00
5738-007-040	\$4,953.25
5738-008-051	\$585.00
5738-008-046	\$787.35
5738-008-052	\$906.15
5738-003-070	\$100.00
5738-008-036	\$1,095.40
5738-001-052	\$2,660.60
5738-001-054	\$2,739.50
5738-008-039	\$379.25
5738-008-040	\$787.40
5738-008-056	\$842.65
5738-008-057	\$1,910.00
5738-008-059	\$912.35
5738-003-043	\$100.00
5738-003-073	\$100.00
5738-007-035	\$1,580.00
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APN	PBID ASSMT
5738-007-039	\$850.00
5738-008-050	\$1,281.25
5738-003-075	\$100.00
5738-008-037	\$788.55
5738-004-013	\$327.95
5738-004-012	\$472.45
5738-004-008	\$920.30
5738-004-009	\$3,439.85
5738-003-041	\$100.00
5738-004-005	\$1,672.75
5738-004-007	\$26.80
5738-004-006	\$1,539.80
5738-003-072	\$100.00
5738-008-038	\$1,675.10
5738-004-001	\$678.88
5738-003-038	\$100.00
5738-008-033	\$2,202.10
5738-008-034	\$2,942.20
5738-003-069	\$100.00
5738-003-079	\$100.00
5738-003-076	\$100.00
5738-007-042	\$17,353.50
5738-003-901	\$2,978.50
5738-004-011	\$197.20
5738-003-071	\$100.00
5738-001-051	\$4,832.00
5738-001-057	\$0.00
5738-001-058	\$0.00
5738-001-061	\$0.00
5738-001-062	\$0.00
5738-001-063	\$0.00
5738-001-064	\$0.00
5738-001-065	\$0.00
5738-001-070	\$0.00
5738-003-080	\$100.00
5738-003-044	\$100.00
5738-008-041	\$1,731.65
5738-003-045	\$100.00
5738-008-047	\$658.00
5738-008-048	\$482.50
5738-008-053	\$44.85
5738-004-002	\$721.65
5738-004-003	\$1,523.80
5738-004-004	\$4,841.65
5738-003-077	\$100.00
5738-003-042	\$100.00
5738-008-058	\$1,055.85



Culture, Commerce and Community in the Heart of Pasadena

July 19, 2006

Jane Rodriguez City Clerk City of Pasadena 117 East Colorado Blvd. Pasadena, CA 91105

Dear Jane:

The Playhouse District Association requests that the Playhouse District PBID agenda item currently scheduled for August 7, 2006 be continued to the August 14, 2006 City Council Meeting.

Sincerely yours,

Catherine Haskett Hany Executive Director