

Old Pasadena

180 North Fair Oaks Avenue Pasadena, CA 91103 626/403-7600 626/403-7700 Fax

January 22, 2004

Roger Smith Chief Executive Officer Pasadena Center Operating Company 300 E. Green Street Pasadena, CA 91103

6263957144

Dear Roger Smith,

It is with mixed emotions that I officially inform you of my resignation from the Board of Directors of the Pass dena Center Operating Company. Although it was a short tenure, I thoroughly enjoyed my time and the relationships that were built.

Roger, as I have mentioned, the hotel was recently sold and will be owned and managed by a company called Dimension Development. January 30th will be the last day Marriott will manage the building. I will be moving to Seattle to open a new full service hotel for Marriott. My email will remain the same (jeff.hart@marriott.com) if you need to contact me.

PCOC/Hotel

Thank you for everything and don't hesitate to contact me if you ever need anything in the Seattle area.

Sim erely,

Jeff Hart

General Manager

Old Pasadena Courtyard

180 N. FAIR OAKS AVE. PASADENA, CA 91103