



Alexi Hakim, CHA
Area Vice President
Hilton/Doubletree Operations - LA County

September 4, 2002

Mr. Roger Smith, CEO
The Pasadena Center Operating Company
300 East Green Street
Pasadena, CA 91101-2399

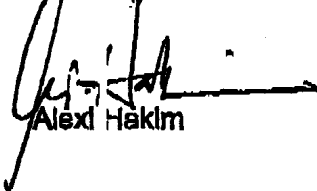
Dear Roger,

Effective this date, I hereby tender my resignation as a Board Member of the Pasadena Center Operating Company.

It has been my pleasure to serve on and be a part of this prestigious organization.

Please do not hesitate to contact me if I may be of assistance to you or the PCOC in the future.

Sincerely,


Alexi Hakim

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