

Agenda Report

May 20, 2013

To: City Council

From: Darryl Dunn, General Manager

Subject: Rose Bowl Renovation Project Update

RECOMMENDATION:

This report is for information only.

BACKGROUND:

In January 2013, the RBOC and City Council approved additional funding for the continuation of the revised project in the amount of \$30 million (net), resulting in total funding to date in the amount of \$168.8 million (includes approximately \$2 million funding from Legacy donations that would also be received by the end of calendar year 2013, for work designated in 2014). The total funding sources are sufficient to meet committed costs through December 2013, but the current estimated cost to achieve substantial completion of the overall revised project remains at approximately \$181.5 million. Project costs above the \$168.8 million (approximately \$12.7 million) will be funded as additional cash resources are received.

Project Budget

The following table identifies the current project sources and uses as of 4/24/13.

Description	Available Funds as 4/24/13	Anticipated Funds through Dec 2013	Anticipated Funds through Dec 2018
2010 Bond Proceeds	126.1		
2010 BCS Revenue (RBOC)	2.0		
2006/2010 BCS (TOR)	4.0		
RBOC/IMG Retained Earnings	1.1		
Capital User Fee (TOR)	1.6		
2013 Bond Restructure Proceeds	30.0		
2010 Bond Interest		0.41	
Concessionaire Investment		2.0	<u></u>
2014 BCS Revenue			3.4 ²
Brick Campaign			2.0 ³
Legacy Contribution		2.0	7.0
Totals	164.8	4.4	12.4
TOTAL ANTICIPATED FUNDS	164.8	169.2	181.6

Project Sources of Funds (in millions)

¹ Bond Proceeds Interest remains unchanged, but will be available in 2013 vs. anticipated 2014

² 2014 BCS Revenue has been reduced to \$3.4 million to balance Operating Budget for FY 14

³ Brick Campaign has been increased to \$2 million as a result of the Tournament of Roses involvement in this project

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The current project expenses continue to reflect the actual work that has been completed or committed as of the reporting date, April 24, 2013.

As of April 24, 2013, the following project elements have been completed:

- New 78' x 30' high definition video board with an 11' high channel cut signature sign at north end
- Ten (10) new independent LED advertising panels at the rim of the stadium (north and south end zones)
- Reconstructed the historic 1940 scoreboard and housing on the south end with new LED panels
- New 34' x 12' LED scoreboard on the east side of stadium with an additional advertising opportunity above
- Modified north and south end zones to re-call historic concrete field walls
- New LED field board at the north and south end zones for the UCLA season
- Widened 8 stadium access tunnels (4 on north and 4 on south)
- New exit aisles with intermediate risers and new handrails at north and south end zones
- Repaired and resealed existing concrete seating decks in the north and south end zones
- New utility (medium voltage and technology) infrastructure loop
- New 17KV Service to the stadium
- New Pavilion with over 2,400 premium seats, two new writing press areas, new A/V control room and equipment, new command post and equipment, new commercial kitchen SUBSTANTIALLY COMPLETE

The project elements that are currently under construction and planned to be complete by the end of 2013 are as follows:

- Completion of Pavilion escalators
- Re-construct Five (5) west restroom structures at base of Pavilion
- Construct new 10' x 20' broadcast head-in building and reestablish connectivity between fence line and stadium
- Install new permanent broadcast cabling
- Construct new north electrical substation and set/connect 17KV switch and transformer
- High stadium security camera replace and integration with new security system
- Installation of Pavilion Wayfinding signage
- Installation of Pavilion 'Terry Donahue' signage
- Installation of Pavilion Branding/Historical Moment(s) images
- Installation of new Stadium Tunnel identification (at entrances only)

Updated Estimated Project Costs through 2013 (in millions)

Refer Project Uses of Funds dated 4/24/13;

Description	Actual + Estimated Costs through 2013
Awarded/Committed Costs as of 4/24/13	151.79
Estimated Direct Construction Costs through 2013	3.23
Estimated Indirect Construction Costs through 2013	0.10
Estimated Soft Costs, including FFE through 2013	1.50
Estimated Project Sub-Total through December 2013	156.62 †

† Amount includes contingency

2014 Project Implementation Update

Currently staff is working with appropriate consultants to complete the 2014 Implementation Plan. RBOC staff will present a final plan to the Finance Committee upon its completion.

- 1) Prepare a Preconstruction/Design Process and Procedures Manual; should be finalized within the next 30-45 days. This manual will be the guide for the procurement process for the 2014 and beyond work; and
- 2) 2014 Work and Procurement Recommendations; should be finalized within the next 30 days. It will include a review of the current project total budget, all existing contracts, remaining 2013 work, and available funding so as to determine the available funds for 2014 work and beyond.

Currently, the following project elements are planned to be completed next year:

- a) East and West field wall reconstruction, walking surface, and hedge
- b) Tunnel 23A and 28A public restrooms
- c) Tunnel 7A and 15A modifications
- d) South end electrical substation
- e) Gate A improvements
- f) Bio-Swale
- g) Electrical meter consolidation

Updated Estimated Project Costs through 2014 (in millions) Refer Project Uses of Funds dated 4/24/13:

(Prior Attachment C- Project Sources dated 12/31/12 has been included for reference)

Description	Actual + Estimated Costs through 2014
Estimated Project Costs through December 2013 (from above)	156.62
Estimated Direct Construction Costs likely to occur in 2014	9.02
Estimated Indirect Construction Costs likely to occur in 2014	1.10
Estimated Soft Costs, including FFE likely to occur in 2014	1.47
Sub-Total through December 2014	168.80 †
Estimated Future Work ** (pending funding)	12.70
Estimated Project Total through December 2018	181.50* †

*It should be noted that \$13.8 million of project scope has been indefinitely deferred *†* Amount includes contingency

** The remaining project elements that are under consideration for Future Work for calendar years 2015 through 2018 are as follows:

- Upgrade 7 entry gates with new stadium signage and sponsorship opportunity
- o Expand concourse area by extending and enlarging perimeter fence line
- o Increase concession points of sale on the concourse by 50%
- Transfer existing structures to new 17kv Service and Utility Backbone for stadium

Current Construction Update:

Pavilion/Escalator Work

During the month of April 2013 Clark Construction completed the escalator flashings on all levels along with all of the Plaster lath and accessories. In addition the finish plaster system was completed on Level D, Level E and Level F. Level A thru C Plaster began and is anticipated to complete next month. Kone completed all of the secondary framing that supports the finish cladding that will be installed on Level D, Level E and Level F. Cladding clips are anticipated to begin at the end of the month. Currently, all pavilion/escalator work is planned to be substantially complete by June 28, 2013.

Concourse Work (West Side Restrooms, Broadcast Building & Cabling)

During the month of April 2013, RB-24/KAR Construction continued to progress with the BC3A Bowl & Concourse work. The new Broadcast Building is near completion with finishes such as electrical devices, roll up door and floor topping all completing prior to punch list development by RBOC design consultants, DAIQ & SHG on April 30th. Substantial Completion for the Broadcast Building will likely be the second week of May and ahead of the May 31st date per contract. Additionally, The Broadcast Cabling Trough is anticipated to be complete in May 2013.

Rough framing is complete on all five of the west restrooms and rough in of the MEP trades also close to completion by month's end. Lath & plaster activities have now started on 3 of the 5 restrooms. Latest schedule update indicates Substantial Completion for the restrooms as June 28th, same as the contract indicates.

The lath & plaster activities completed on Electrical Enclosure CC3 during the month as well as installation of underground electrical conduits. Slab on grade activities will begin prior to end of the month. Latest schedule update indicates Substantial Completion for the enclosure as July 22nd, ahead of contract schedule date of August 16th

Local Business Participation and Local Hiring Program

A total of 232 Pasadena residents have worked on the project (original project goal 75-100). Total certified wages totaling \$2,280,743 (10.3%) have been paid to these workers. Contractors have reported a total of \$3,640,052 in local subcontracting. In addition, the RBOC staff reports a total of \$6,105,018 in local project expenditures.

For additional project information, refer to the attached <u>Rose Bowl Renovation Project</u> <u>April 2013 Status Report</u>, prepared by Parsons. City Council Meeting – Renovation Project Update May 20, 2013 Page **5** of **5**

Premium Seating Marketing and Sales:

The Legends sales team sales effort surpassed \$5.2 million (gross revenue) in overall annual contracted revenue during the month of April. The UCLA spring scrimmage and UCLA Select-A-Seat were very successful in allowing potential guests access to the recently completed Level D, Loge and Club lounges. Currently they have sold approximately 70% of Suites, 50% of Loge Boxes, and 55% of Club Seat inventory. The goal for FY14 is \$7.0 million (gross revenue)

Philanthropic Effort:

Legacy Connections, a non-profit 501(c) 3, created the Rose Bowl Legacy Campaign to raise private funds to help enhance the Rose Bowl. Legacy has set a goal of raising \$20 million net for the Rose Bowl and to date has commitments of approximately \$10 million dollars. Two key improvements to the stadium are being spearheaded as part of the Rose Bowl Legacy Campaign, which are the Court of Champions improvements and new Entry Donor Plaza outside Gate A as reference within the Legacy Amendment and Conceptual Approval agenda report dated May 20, 2013 for additional information.

FISCAL IMPACT:

All items related to this report, related to fiscal impact, are part of the renovation project budget.

Respectfully submitted,

Darryl Dunn General Manager