

**Rose Bowl Stadium  
RENOVATION  
& IMPROVEMENT  
PROJECT**



**APRIL 2013**

**STATUS REPORT**

**PARSONS**



## CONTENTS

	Page
EXECUTIVE SUMMARY	2
LOCAL OUTREACH	3
PROJECT STATUS	4
CURRENT PROGRESS	6
PROGRESS PHOTOGRAPHS	9
REMAINING WORK	11
COST STATUS REPORT	15
SCHEDULE STATUS REPORT	22



---

## EXECUTIVE SUMMARY

On April 15, 2013, the Substantial Completion of the Press Box/Pavilion was achieved! The three elevator interiors have been rehabbed and all furniture is installed. Some of the first guests were those attending the following BCS Events:

- TofR Rose Bowl Game Luncheon April 22
- TofR Rose Bowl Game Press Conference April 23
- Football Bowl Association Tours April 24
- BCS Hosted Dinner April 24
- BCS Dinner April 24

Remaining work includes continuing work on the escalator cores including steel stud and plaster work, reworking soffits, installing flashing and re-work of MEP, and Punch List items.

The five West Restrooms made notable progress with the completion of framing and exterior plaster begun. The Broadcast Building roof was completed and the building is ready for hand-off to Pasadena Electric and the Broadcast Cabling Contractor for their portions of the work. The enclosure walls for Electrical Substation CC3 are complete. Conduit installation for the Broadcast Cabling systems began and the covered trench for the temporary Broadcast Cabling is formed and ready for concrete. The conduit will be followed by the Broadcast Cabling work.

All work was conducted around the monthly Flea Market which was held on April 14, 2013.

The Owner's Representative continued to support local participation (both local hiring and local procurement) through Pasadena First Buy Local (PFBL). Also, PFBL continued local hiring support activities for RB-12, RB-24, and RB-25 including weekly meetings and daily follow-up on labor requests and referrals.

Pricing for the completion of the PA system was received from ProMedia on April 30th. The scope of work and pricing is being finalized.



## LOCAL OUTREACH

### Progress to Date – with March 2013 Data

To date, there have been **232 Pasadena residents** hired by the contractors working the project, totaling over **\$2,280,743** in payroll representing **10.3%** of the construction certified payroll.

Project Team has continued to track local procurement and subcontracting activity through the Procurement Forms, and the City's Certification Commitment forms respectively. There has been **\$3,640,052** reported by the contractors in local subcontracting and procurement opportunities to Pasadena businesses.

Project Team has continued to track, prepare and provided the Project with a local hiring report grouped by project. The table below only included those projects where all of the strategies adopted by the RBOC (part of the Plan in June-2011) were applied. This report reveals that RB12; RB17; RB18; RB19; RB24; and Diamond Contract Services (DCS) combined for **14.0%** local hiring:

Total Hours	Pasadena Hours	Total Certified Payroll	Pasadena Certified Payroll	% of Wages Paid to Pasadena Residents	% of Hours to Pasadena Residents	New Hires	New Hire Pasadena Residents
<b>401,689.05</b>	<b>63,888.00</b>	<b>\$13,910,078.66</b>	<b>\$1,949,708.88</b>	<b>14.02 %</b>	<b>15.90 %</b>	<b>1,692</b>	<b>169</b>

Project Team facilitated local hiring referrals based on the Workforce Utilization Forms submitted by the prime contractor (ProMedia) and subcontractors for RB25. Local Hiring referrals included the electrical and general labor trades. The lists included Pasadena residents that have previously worked on the Rose Bowl project, and Pasadena residents logged in the City's database for construction job referrals. There were more than 250 Pasadena residents referred.

Project Team coordinated with the Local Hiring Advisory Group to prepare their presentation of their progress and on advising the General Manager of the Rose Bowl on Local Hiring.

Project Team prepared and distributed a report to the General Manager's Local Hiring Advisory Group. The report included a full statistical breakdown of the local hiring activity since the



---

start of the project along with a breakdown by contractor for the month of March, 2013. This report is for fluid communication with community leaders, and to provide steady updates of the local participation achieved to date.

Project Team prepared and distributed several Late Certified Payroll reports to each prime and subcontractor that was more than seven days late in submitting payroll. The purpose of this report is to inform the project managers of the status of the contractor's certified payroll submittals.

Project Team has facilitated intake and responses to over 700 people (Since December, 2010) requesting to be part of the City's local hiring database. Responses included a residency check application, information to prepare them for local hiring referrals, and responses to multiple follow up walk-ins and phone calls. Confirmation has been completed for over 470 Pasadena residents interested in construction job referrals.

City Staff participated in weekly meetings with the Project Manager, and the prime contractors. Generally, staff assisted the contractors and the Project Manager in facilitating the Plan including local hiring, and local subcontracting and procurement. This item is in direct support of several deliverables called for in the Plan that are to be executed (facilitated) by the City.

## PROJECT STATUS

### A/E Design Team

The A/E Design Team continued to support construction efforts and to provide responses to RFI's as well as to review Submittals and Change Proposals. The A/E Design Team also is continuing inspection – Punch Listing – of completed work and the follow-up necessary to verify completion of corrective work. Additionally, the balance of the A/E Design Team participates in Monday, Wednesday, and Friday telephone "Muster Meetings" to set priorities for responding to RFI's and returning Submittals. This increased focus continues significant reduction in turnaround times.



## ROSE BOWL RENOVATION & IMPROVEMENT PROJECT

---

Close-out activities continue for those prime contracts that have completed their work. All but RB-11C Kone (Conveying), RB-12 Clark (Pavilion Completion GC), RB-24 KAR (Restrooms, Broadcast Building, Electrical Enclosure and Broadcast Cabling Conduit), and RB-25 ProMedia (Broadcast Cabling and Termination and soon to be PA System Completion Package) are complete.

### Project Management

Bernards| Barton Malow (BBM) continued to orchestrate and guide the project. Of note was the achievement of Substantial Completion for the Pavilion. This event dramatically changed how the job site was run with RBOC now having “the keys to the building”. BBM has been able to provide access for the owner, as they need it, and has educated the contractors as to how they must work around the owner’s schedule as they complete their Punch List items.

BBM continues to monitor and oversee the day-to-day activities of the contractors on the Rose Bowl, update the construction schedule as well as maintain and monitor the budget.

### Local Hiring

Parsons and Clarence J. Broussard & Associates, Inc. (CBA) continue to mentor and support PFBL to maximize hiring of Pasadena residents to work on the project. Parsons and CBA continue outreach to the Pasadena construction community in collaboration with PFBL.

The Rose Bowl Tenant Improvement Project Advisory Group held its 29th meeting on April 3<sup>rd</sup>. The Group is now planning its wind down with one or two final monthly meetings.

The Parsons’ Team, in collaboration with PFBL and BBM, worked closely with RB-12 Clark as they wound down construction of the Pavilion identify opportunities for local hiring as well as procurement from Pasadena-based businesses on an on-going basis. The same collaboration continues with RB-24 and 25 for the West Restrooms, Broadcast Cabling Conduit and Broadcast Cables.



---

### Prime Contractors

Press Box Structural Steel (RB-11B) W&W's painting is now complete and the contract closed out.

Press Box Elevators and Escalators (RB-11C) is being performed by Kone Incorporated. During the period of this report the shop drawings were approved, fabrication of cladding for the escalators commenced, and installation of Unistrut supports at the escalators commenced. Kone is scheduled to complete their work by June 28<sup>th</sup>.

West Restrooms, Electrical Enclosure CC3, Broadcast Building, Temporary Broadcast Cable Trench and Broadcast Cable Conduit (RB-24) contractor, KAR Construction, completed framing and have commenced exterior plaster on all five Restrooms. Interior plumbing is underway and work remains on schedule for completion on June 28<sup>th</sup>. The Broadcast Building will complete on May 2nd and will be ready for its interior cable trays and cable pulls (to be provided by RB-25 ProMedia). Electrical Enclosure CC3's walls are complete and the electrical equipment remains on schedule for installation and commissioning completion by July 22nd. The temporary Broadcast Cabling trench is formed and awaits concrete and its lighter weight covers. Broadcast Cabling Conduit is being installed and is scheduled to be complete by May 1<sup>st</sup>. All of KAR's work is scheduled to be completed by August 16<sup>th</sup> but they are tracking ahead of schedule by as much as 30 days.

The Permanent Broadcast Cabling Systems (RB-25) was awarded to ProMedia and they began their work on April 5<sup>th</sup> with completion scheduled for August 15<sup>th</sup>. ProMedia has also been asked to provide pricing for completing the Westside PA System; 18 speakers to be installed, four at Level G, 6 on Level E, and 8 on Level D. Installation of the speakers is scheduled to be complete in time for the UCLA home season opener on August 31, 2013.

### Pavilion Contractor

Clark Construction (RB-12) achieved Substantial Completion status for the Pavilion on April 15<sup>th</sup>. Remaining work includes



## ROSE BOWL RENOVATION & IMPROVEMENT PROJECT

---

the escalator core walls, floors, and ceilings which are to be completed by June 11. Clark will remain on-site completing Punch List items.

### CURRENT PROGRESS

Activities were as follows:

#### RB - 11C

- Escalator cladding shop drawing production completed.
- Fabrication of escalator cladding continued.
- Support structure for cladding continues.

#### RB - 12

- Punch List completion work.
- Steel stud installation continued at levels C and D of the Pavilion and continues at escalators all levels.

#### RB - 24

- West Restrooms, Broadcast Building, Electrical Enclosure CC3, and Broadcast Cabling Conduit.

#### RB - 25

- Broadcast Cabling pulling and termination.
- West side PA System Completion Package.



ROSE BOWL RENOVATION & IMPROVEMENT PROJECT

## PROGRESS PHOTOGRAPHS

North Press Box



South Press Box, April 19, 2013



North Press Box, April 26, 2013



Restroom AE-11, April 26, 2013

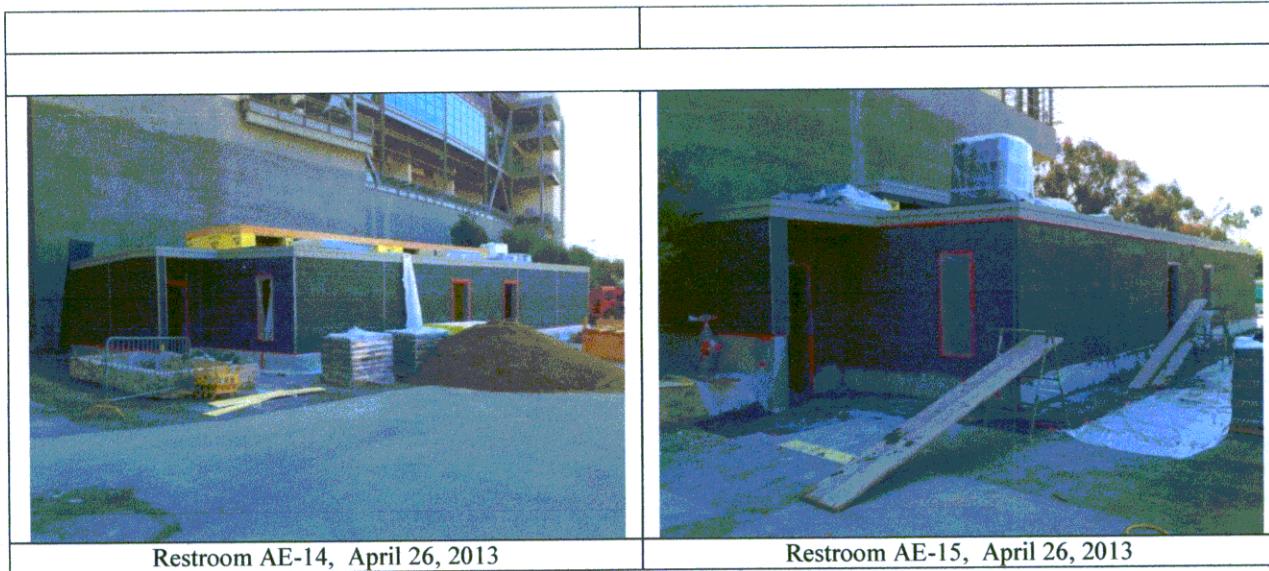


Restroom AE-12, April 26, 2013

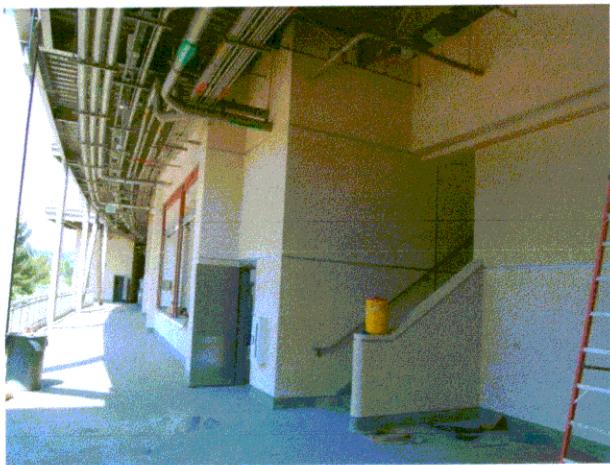


ROSE BOWL RENOVATION & IMPROVEMENT PROJECT

## South Press Box



## Interiors



Level C North Interior, March 28, 2013  
Last Month



Level C North Interior, April 19, 2013  
This Month



## ROSE BOWL RENOVATION & IMPROVEMENT PROJECT

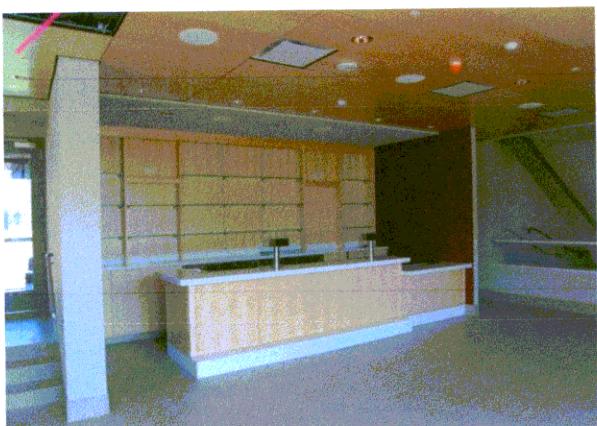


Level D North Interior, March 28, 2013  
Last Month

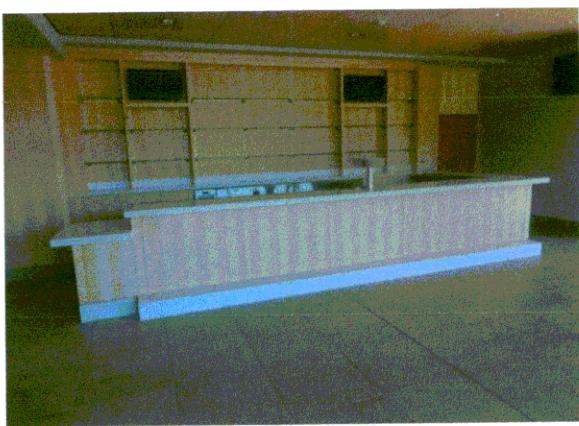


Level D North Interior, April 19, 2013  
This Month

### Interiors



Level D South, March 28, 2013  
Last Month



Level D South, April 19, 2013  
This Month



Level D North, March 28, 2013  
Last Month



Level D North, April 19, 2013  
This Month



#### ROSE BOWL RENOVATION & IMPROVEMENT PROJECT

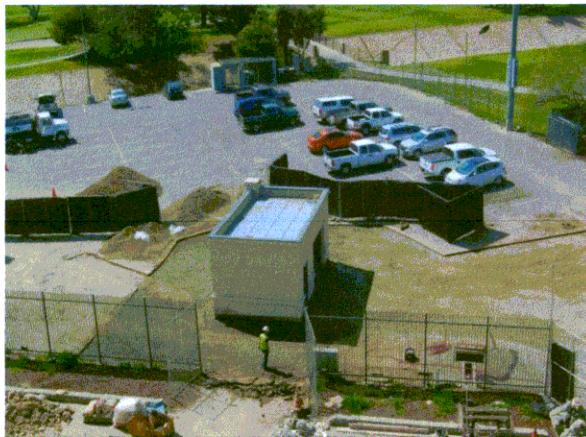


Level D Center, March 28, 2013  
Last Month



Level D Center, April 19, 2013  
This Month

#### RB-24 Work



Broadcast Building Overhead, March 28, 2013  
Last Month



Broadcast Building Overhead, April 19, 2013  
This Month

## Remaining Work

### OVERVIEW

The entire Pavilion is planned for completion prior to the 100th Rose Bowl Game on January 1, 2014. The current phase of construction began following the Rose Bowl Game in 2013 and



#### ROSE BOWL RENOVATION & IMPROVEMENT PROJECT

---

will end in advance of the first UCLA home game, August 31, 2013. During the UCLA football home game schedule through to the Rose Bowl Game, any remaining construction activities will be coordinated with tenants to minimize impacts to the fan experience.

The Project Manager, BBM, is managing the overall schedule as well as the compliance of the prime contractors with the schedule requirements. As of the end of April 2013, BBM reported that the Pavilion and Concourse Work were on schedule with the CCD escalator work scheduled to complete by the end of June 2013.

#### Construction

Clark/Kone Contract Change Directive, to complete the Escalator Finishes, is projected to be complete in June 2013.

The remaining Bowl/Concourse work, RB-24 awarded to KAR Construction, is scheduled to be Substantially Complete in August 2013.

The RB-25, awarded to ProMedia, is scheduled for completion on August 15<sup>th</sup>.

#### Construction Contract Close-Out:

While construction winds down, the Project Manager, BBM, will continue with pre Close-Out activities for the construction contracts still open. Those contracts are:

1. RB-11C, Conveyance
2. RB-12, Pavilion Completion GC
3. RB-24, Concourse Package 3A
4. RB-25, Broadcast Cable Pulling and Termination

Contract Close-Out Activities are anticipated to take 30-days average after the completion of work.

#### A/E Design Team

The various Design Consultants continue to provide support for construction, reviewing Submittals, answering RFI's and observing construction.



---

## Future Work

2013:

**Pavilion Wayfinding and Sponsorship Signage:** The RBOC has finalized the operational requirements with the sign designer, Ashton Design, who has completed the Design, Production, and Installation Bid Package. Sign fabrication and installation will be completed prior to the first UCLA home football game.

**Branding Overlay:** The branding overlay scope of work has been developed by Forty Nine Degrees, Inc. They will fabricate and install the work ahead of UCLA's first football game. Note that this work is funded and contracted for directly by Legacy Connections.

There are a number of small items that the Team is tracking separately from the main work. :

1. Security Gates between Level C and Row 77
2. Level C Concession Stands Pageantry Sign Backing
3. Level C Concession Stands Pageantry Sign
4. Legacy Court of Champions and Entry Plaza
5. Re-establishment of Existing Perimeter Fence Line
6. Concourse Asphalt Rehab

2014: Anticipated work for calendar year 2014:

- Complete field wall and historic hedge restoration at east and west sidelines
- Construct new public restrooms in Tunnels 23A and 28A for field level seating areas
- Modify existing Tunnels 7A and 15A for use as field level exit path
- Construct new south electrical substation and set/connect 17kV switch and transformer
- Reconfigure maintenance areas under stadium at south end to accommodate new restrooms and substation
- Construct new Bio-swale (the final design and construction of the earthwork, storm drains, backfill, asphalt, landscaping, and irrigation for the SUSMP work) south of Gate A.
- Gate A improvements.
- Increase concession points of sale (POS) on the concourse.



ROSE BOWL RENOVATION & IMPROVEMENT PROJECT

---

2015 through 2018:

- Upgrade seven entry gates with new stadium signage and sponsorship
- Expand concourse area by extending and enlarging perimeter fence line
- Transfer existing structures to be fed off of new 17kV service and utility backbone for stadium.

**Cost Status Report (page 15 – 21)**

**Schedule Status Report (page 22 to end)**



## Project Component Cost Summary Including Additional Funding

The Rose Bowl

Pasadena, California

Update #30  
April 26, 2013

A	B	C	D	E	F	G	H	I	J	K
Description	Approved Budget	Base Contract Amounts <sup>11</sup>	Approved Changes	Total Awarded and Approved (C + D)	Potential Changes (C + D)	Total Awarded, Approved and Potential Changes (E + F)	Available for Work Not Awarded	Projected Total Amount (G + H)	Spent to Date 4/23/2013	Variance Between Previous Cost Report and Current Report
<b>Direct Construction Costs</b>										
Concourse	\$ 13,800,000	\$ 13,179,358	\$ 9,361,159	\$ 786,961	\$ 10,148,121	\$ 135,645	\$ 10,283,766	3,063,687 <sup>1</sup>	\$ 13,347,453	(262,993)
Entry Gates	1,200,000	400,000	-	-	-	-	-	400,000 <sup>2</sup>	400,000	-
Concession Improvements	5,700,000	500,000	-	-	-	-	-	500,000 <sup>3</sup>	500,000	-
Restroom Building	2,400,000	4,031,154	2,846,397	20,415	2,864,812	14,794	2,881,606	1,220,000 <sup>4</sup>	4,101,606	1,600,184
Scoreboards and Displays	11,900,000	9,292,878	8,206,457	848,197	9,054,654	118,374	9,173,028	11,9850 <sup>5</sup>	9,292,878	4,882,521
Bowl Egress, Aisles and Field Walls	5,100,000	6,440,211	3,442,994	202,485	3,645,379	50,732	3,692,611	2,750,000 <sup>6</sup>	6,446,211	5,675,446
Sadium Tunnels	11,500,000	8,416,874	8,262,696	157,301	8,419,997	(3,080)	8,416,917	-	8,416,917	(1,877)
Press Box	53,100,000	83,640,360	69,818,848	13,916,691	83,755,339	515,158	84,270,697	-	84,270,697	80,129,561 <sup>7</sup>
<b>Subtotal</b>	<b>104,700,000</b>	<b>125,900,835</b>	<b>101,938,551</b>	<b>15,952,050</b>	<b>117,896,602</b>	<b>83,623</b>	<b>118,722,255</b>	<b>8,053,537</b>	<b>126,775,762</b>	<b>(342,336)</b>
Construction Contingency	10,500,000	6,199,652 <sup>7</sup>	17,322,694 <sup>8</sup>	(15,932,050)	1,370,644	(831,623)	539,021	4,785,704 <sup>9</sup>	5,324,725	342,336
<b>Total Direct Cost</b>	<b>115,200,000</b>	<b>132,160,487</b>	<b>119,261,245</b>	<b>0</b>	<b>119,261,245</b>	<b>0</b>	<b>119,261,245</b>	<b>12,339,241</b>	<b>132,100,486</b>	<b>110,280,653</b>
<b>Indirect Construction Costs</b>										
Project Management	6,800,000	7,790,000	6,745,682	227,980	6,973,662	16,338	6,990,000	800,000 <sup>10</sup>	7,790,000	5,143,07
Owner's Representative Fee	1,000,000	1,233,072	958,072	75,000	1,033,072	-	1,033,072	200,000 <sup>11</sup>	1,233,072	894,060
Project Management Facilities	400,000	550,000	283,209	-	283,209	66,791	350,000	200,000	550,000	265,108
<b>Subtotal, Indirect Construction Costs</b>	<b>8,200,000</b>	<b>9,573,072</b>	<b>7,986,963</b>	<b>302,980</b>	<b>8,289,943</b>	<b>83,129</b>	<b>8,373,072</b>	<b>1,200,000</b>	<b>9,573,072</b>	<b>6,302,275</b>
<b>Total Construction Cost</b>	<b>123,400,000</b>	<b>141,673,559</b>	<b>127,248,208</b>	<b>302,980</b>	<b>127,551,188</b>	<b>83,129</b>	<b>127,634,317</b>	<b>14,039,241</b>	<b>141,673,558</b>	<b>116,582,928</b>
<b>Soft Costs</b>										
Design Fees	\$ 1280,000	\$ 14,460,000	\$ 12,613,605	631,177	13,244,782	172,218	13,417,000	41/19/2013	14,585,000	41/19/2013
Other Fees and Expenses	6,300,000	6,410,000	4,802,940	500,000	5,302,940	65,060	5,960,000	1,168,000	6,980,000	1,168,000
Specialty Expenses	2,800,000	2,730,000	2,223,127	-	2,223,127	306,873	2,530,000	200,000	2,730,000	4,576,505
Furniture, Fixtures and Equipment	3,500,000	3,500,000	2,699,206	-	2,699,206	800,794	3,500,000	300,000	3,800,000	1,833,474
Soft Costs Contingency	3,000,000	1,775,000	-	-	-	500,000	500,000	300,000	800,000	2,557,797
<b>Total Soft Costs</b>	<b>28,400,000</b>	<b>28,875,000</b>	<b>22,338,879</b>	<b>1,131,177</b>	<b>22,470,056</b>	<b>2,436,944</b>	<b>25,907,000</b>	<b>2,968,000</b>	<b>28,875,000</b>	<b>21,170,622</b>
Third Party Reimbursable Offset			(1,748,558)		(1,748,558)		(1,748,558)		(1,748,558)	
<b>TOTALS</b>	<b>151,800,000</b>	<b>168,800,000</b>	<b>149,587,087</b>	<b>(314,401)</b>	<b>149,272,686</b>	<b>2,520,073</b>	<b>151,792,759</b>	<b>17,007,241</b>	<b>168,800,000</b>	<b>137,753,550</b>

Notes:

1. \$1.43M for two electric substations; \$410K for Bio-Swale; \$2M Site Work; (\$776,313) for adjustment to RB-24 contract for KAR Concrete.

2. \$400K for Gate A pulled from future work anticipated to be completed in 2014.

3. \$500K for temporary concession facilities.

4. Field Level Restrooms at Tunnel 2A and 2B.

5. \$700K for Broadcasting cable; \$510,150 to RB-25 contract for ProMedia; (\$70,000) for adjustment to RB-24 Contract for KAR Concrete.

6. East and west field wall and hedge; \$2,19M, T7A and T15A Tunnel Modifications; \$560K

7. Construction Contingency for 1/7/2013 - Approved Budget Column G / 1/23/2012 \$92,058; Contingency from Column H from bridging Cost Summary 1/7/2013 \$16,107,594 (Close out existing contracts; \$1.8M; \$930K for 2013; \$837,594 difference between \$168,800,000 and \$167,942,046).

8. Contingency on amended base contract amounts is calculated in Column H of the Contingency Support Detail.

9. Contingency available for work not awarded is calculated on the Available Contingency Support Detail page.

10. \$400K added to Project Management in 2014 and taken out of 2015 work to reflect anticipated extension of services through 2014. Exhibit C-Sources and Uses reflects the \$800K as split between 2014 and 2015

11. Owner's Rep anticipated costs for 2013 and 2014, not reflected in Exhibit C, Sources and Uses 1/21/12

12. Base Contract Amounts are calculated as shown in the Amended Base Contract Amounts Support Detail.

**Amended Base Contract Amounts Support Detail**
**The Rose Bowl**

 Pasadena, California  
 D'Agostino Izzo Quirk Architects

 Update #30  
 April 26, 2013

<b>a</b>	<b>b</b>	<b>c</b>	<b>d</b>	<b>e</b>	<b>f</b>
<b>Bid Package</b>		<b>Contractor</b>	<b>Original Base Contract Amount</b>	<b>Amendments to Base Contract Amount</b>	<b>Total Amended Base Contract Amount (d + e)</b>
RB-01	General Construction	Angeles	\$ 3,470,000		3,470,000
RB-02	Phase I Selective Demolition	Miller	319,000	979,634 <sup>1</sup>	1,298,634
RB-03	Site Utilities, A.C., Paving and Earthwork	Sevan	1,885,000		1,885,000
RB-04	<b>Concrete</b>	KAR	1,993,000		1,993,000
RB-05	<b>Electrical</b>	Powerco	1,830,000		1,830,000
RB-06	Scoring, Video and Matrix Display Systems	Daktronics	2,199,000		2,199,000
RB-08	Press Box Shoring & Earthwork	Shoring Eng.	3,973,340		3,973,340
RB-09	Broadcast, Electric, Data, Security, Musco	Fisk	467,000		467,000
RB-10	Press Box Foundations	PCL	7,688,000	3,486,854 <sup>2</sup>	11,174,854
RB-1A	Superstructure Concrete	Dalmac	3,791,000	(3,458,045) <sup>3</sup>	332,955
RB-1B	Superstructure Steel	W&W	10,950,000		10,950,000
RB-1C	Conveying	Kone	2,084,461	400,000 <sup>4</sup>	2,484,461
RB-1D	PB Fixed Seating	Irwin	345,512		345,512
RB-1E	Precast Risers	Willis	998,000		998,000
RB-12	Press Box Completion	Clark	38,947,000	1,173,925 <sup>5</sup>	40,120,925
RB-17	North Tunnels 10 through 13	Malcolm	5,428,300		5,428,300
RB-18	North Bowl Work Sections 10 - 13 and Field Wall	KAR	2,937,000	396,486 <sup>6</sup>	3,333,486
RB-19	Electrical Service Cabling and Equipment	Conti	1,832,000	1,361,000 <sup>7</sup>	3,193,000
RB-20	Lead Abatement at Tunnels 10 through 13	A C T	54,880		54,880
RB-24	Concourse Structures	KAR	\$ 3,137,000	846,313 <sup>8</sup>	3,933,313
RB-25	Broadcast Cabling Systems	Pro Media Ultrasol	\$ 510,150		510,150
RB-PO	Owner's Purchase Orders	Various Venders	1,065,595	867,145 <sup>9</sup>	1,932,740
<b>Total</b>			<b>\$ 95,885,239</b>	<b>\$ 6,053,313</b>	<b>\$ 101,938,551</b>

Notes:

1. RBOC-amended base contract for RB-02 is calculated below:
  - a. Base contract adjustment for press box demolition work from RB-11A per MOU 1 and included in amount noted in paragraph V.B.2 of 2/9/2012 RBOC Board Meeting Agenda: \$757,200.
  - b. Change order work per MOU 1 Exhibit C (and balance of amount noted in paragraph V.B.2 of 2/9/2012 RBOC Board Meeting Agenda): \$222,434.  
Total = \$979,634.
2. RBOC-amended base contract for RB-10 is calculated below:
  - a. Base contract adjustment on press box superstructure concrete work from RB-11A per paragraph V.C.2 of 2/9/2012 RBOC Board Meeting Agenda and MOU 2: \$1,014,578
  - b. Base contract adjustment per paragraph #2 of RBOC Agenda Report letter dated March 19, 2012 and MOU 3A: \$387,747.
  - c. Base contract adjustment per paragraph #2 of RBOC Agenda Report letter dated March 19, 2012 and MOU 3B: \$639,774.
  - d. Base contract adjustment per paragraph #2 of RBOC Agenda Report letter dated March 19, 2012 and MOU 5: \$1,454,755.  
Total = \$2,486,854.



## Amended Base Contract Amounts Support Detail

The Rose Bowl

Pasadena, California

D'Agostino Izzo Quirk Architects

Update #30  
April 26, 2013

a <b>Bid Package</b>	b <b>Contractor</b>	c <b>Original Base Contract Amount</b>	d <b>Amendments to Base Contract Amount</b>	e <b>Total Amended Base Contract Amount</b>	f <b>Total Amended Base Contract Amount (d + e)</b>

3. Original contract of RB-11A reduced by reallocation of funds to packages RB-02, RB-10 and RB-12. Amount remaining for amended base contract is equal to sum of previous payments.
4. RBOC-amended base contract adjustment for RB-11A for escalator cladding per RBOC Agenda Report letter dated February 6, 2013.
5. RBOC-amended base contract adjustment for RB-12 is calculated below.
  - a. Base contract adjustment for RB-12 per RBOC Agenda Report letter dated March 19, 2012 and MOU 4; \$523,975
  - b. Base contract adjustment for press box completion noted in paragraph IV.D.2 per the RBOC Agenda dated April 4, 2013;  
\$650,000.  
Total = \$1,173,925
6. RBOC-amended base contract adjustment for RB-18 for three electrical enclosures per paragraph V.D.2 of 2/9/2012 RBOC Board Meeting Agenda.
7. RBOC-amended base contract adjustment for RB-19 for site electrical work per paragraph V.E.2 of 2/9/2012 RBOC Board Meeting Agenda.
8. RBOC-amended base contract adjustment for RB-24 is calculated below.
  - a. Base contract adjustment for various concourse work items noted in paragraph VI.C.2 per the RBOC Agenda Report letter dated February 6, 2013; \$514,258.
  - b. Base contract adjustment for broadcast cabling infrastructure noted in paragraph IV.C.2 per the RBOC Agenda Report letter dated April 4, 2013; \$32,055.  
Total = \$846,313
9. Owner purchase orders for additional work scope as detailed in Column E on Purchase Order Amounts Support Detail.



**Contingency Support Detail**  
**The Rose Bowl**  
 Pasadena, California  
 D'Agostino Izzo Quirk Architects

Update #40  
 April 26, 2013

A	B	C	D	E	F	G	H	I	J	K	L
Bid Package	Contractor	Original Base Contract Amount	Original Contingency Percentage	Contingency Amount	Original Contingency Adjustment per RBOC Action	Contingency on Amended Base Contracts	Total Board-Approved Contingency on Amended Base Contracts	Approved Changes	Potential Changes	Remaining Contingency, Calculated	(H - J - K)
		(D x E)		(F + G)		(F + G)	4/22/2013	4/22/2013			
RB-01	General Construction	Angelus	\$ 3,470,000	10.0%	\$ 347,000	415,199 <sup>1</sup>	762,199	593,093	169,106	(0)	(0)
RB-02	Phase I Selective Demolition	Miller	319,000	10.0%	31,900	153,459 <sup>2</sup>	185,359	185,359	0	0	(0)
RB-03	Site Utilities, A.C., Paving and Earthwork	Sevan	1,865,000	10.0%	186,500	(428) <sup>3</sup>	186,072	186,072	0	0	0
RB-04	Concrete	KAR	1,931,000	10.0%	199,300	(14,723) <sup>4</sup>	184,577	184,577	0	0	0
RB-05	Electrical	Powerco	1,830,000	10.0%	183,000	(2,271) <sup>5</sup>	180,729	180,729	0	0	0
RB-06	Scoring, Video and Matrix Display Systems	Daktronics	2,198,000	10.0%	219,900	219,900	211,983	211,983	0	7,917	
RB-08	Press Box, Shoring & Earthwork	Shoring Eng.	3,973,340	10.0%	397,334	(365,460) <sup>6</sup>	31,874	31,874	0	0	0
RB-09	Broadcast, Electric, Data, Security, Musco	Fisk	467,000	10.0%	46,700	46,700	31,676	-	15,024		
RB-10	Press Box Foundations	PCL	7,688,000	10.0%	768,800	352,461 <sup>7</sup>	1,121,261	1,121,261	-	0	
RB-11A	Superstructure Concrete	Delmac	3,791,000	10.0%	379,100	(322,599) <sup>8</sup>	56,501	-	45,320	11,181	
RB-11B	Superstructure Steel	W&W	10,956,000	10.0%	1,095,000	1,920,000 <sup>9</sup>	3,015,000	2,876,171	135,330	3,529	
RB-11C	Conveying	Kone	2,084,461	10.0%	208,446	208,446	136,291	36,488	41,667		
RB-11D	PB Fixed Seating	Irwin	345,512	10.0%	34,551	34,551	29,405	-	5,146		
RB-11E	Precast Risers	Willis	998,000	10.0%	99,800	(50,748) <sup>10</sup>	49,052	48,994	-	58	
RB-12	Press Box Completion	Clark	38,947,000	5.0%	1,947,350	8,057,900 <sup>11</sup>	10,005,250	9,535,155	288,740	181,355	
RB-17	North Tunnels 10 through 13	Malcolm	5,428,300	10.0%	542,830	(525,534) <sup>12</sup>	17,296	-	17,296	-	(0)
RB-18	North Bowl Work Sections 10 - 13 and Field Wall	KAR	2,937,000	10.0%	293,700	(48,584) <sup>13</sup>	245,116	245,116	-	0	
RB-19	Electrical Service Cabling and Equipment	Conti	1,832,000	10.0%	183,200	136,100 <sup>14</sup>	319,300	263,196	-	56,104	
RB-20	Lead Abatement at Tunnels 10 through 13	A C T	5,4880	10.0%	5,488	(1,323) <sup>15</sup>	4,165	4,165	0	0	
RB-24	Concourse Structures	KAR	3,137,000	10.0%	313,700	84,632 <sup>16</sup>	398,332	69,638	162,669	166,025	
RB-25	Broadcast Cabling Systems	Pro Media Ult	510,150	10.0%	51,015	51,015	-	0	51,015		
<b>Total</b>		94,819,644	7.9%	7,534,614	9,788,080	17,322,694	15,932,050	831,623	<b>539,021</b>		

Notes:

1. RBOC contingency adjustment for RB-01 is calculated below:
  - a. Adjustment for north video board steel columns per 3/31/201 RBOC Agenda Report paragraph 2: One lump sum of \$250,000.
  - b. Adjustment for abatement of lead paint at Phase 1 areas per 10/6/201 RBOC Agenda Report paragraph 2: One lump sum of \$165,199.

**Total = \$415,199**

2. RBOC-adjusted contingency for RB-02 is calculated below:
  - a. Adjustment for press box demolition work from RB-11A per paragraph V.B.3 of 2/9/2012 RBOC Board Meeting Agenda and MOU 1: One lump sum of \$50,000.
  - b. Adjustment for additional press box selective demolition and abatement work per paragraph VI.1.2 of 4/5/2012 RBOC Board Meeting Agenda: One lump sum of \$105,600.
  - c. Adjustment for additional press box abatement work per paragraph V.A.2 of 6/7/2012 RBOC Board Meeting Agenda: One lump sum of \$115,000.
  - d. Adjustment to transfer unused contingency from RB-02 to Available for Work Not Awarded per 12/6/2012 Agenda Report and paragraph IV.C.2 of 12/6/2012 RBOC Board Meeting: \$117,141.

3. Adjustment to transfer unused contingency from RB-03 to Available for Work Not Awarded per 12/6/2012 Agenda Report and paragraph IV.C.2 of 12/6/2012 RBOC Board Meeting: \$1428.
4. Adjustment to transfer unused contingency from RB-04 to Available for Work Not Awarded per 12/6/2012 Agenda Report and paragraph IV.C.2 of 12/6/2012 RBOC Board Meeting: \$14,723.
5. Adjustment to transfer unused contingency from RB-05 to Available for Work Not Awarded per 12/6/2012 Agenda Report and paragraph IV.C.2 of 12/6/2012 RBOC Board Meeting: \$2,271.



## Contingency Support Detail

The Rose Bowl

Pasadena, California

D'Agostino Izzo Quirk Architects

Update #40  
April 26, 2013

A	B	C	D	E	F	G	H	I	J	K	L
Bid Package	Contractor	Original Base Contract Amount	Original Contingency Percentage	Contingency Adjustment per RBOC Action		Contingency on Amended Base Contracts	Total Board-Approved Changes	Approved Contracts	Potential Changes	Remaining Contingency, Calculated	(H - J - K)
		(D x E)			(F + G)						4/22/2013
6.	Adjustment to transfer unused contingency from RB-08 to Available for Work Not Awarded per 1/26/2012 Agenda Report and paragraph IV.C.2 of 1/26/2012 RBOC Board Meeting: \$1365,460.										
7.	RBOC contingency adjustment for RB-10 is calculated below:										
a.	Contingency adjustment on press box superstructure concrete work from RB-11A per paragraph V.C.3 of 2/9/2012 RBOC Board Meeting Agenda and MOU 2: One lump sum of \$100,000.										
b.	Adjustment per the RBOC Agenda Report letter dated March 19, 2012 and MOU's 3A, 3B and 5 for additional work: One lump sum of \$247,200.										
c.	Adjustment per the RBOC Agenda Report letter dated March 19, 2012 to offset identified corrective work from RB-11A: One lump sum of \$57,600.										
d.	Adjustment to transfer unused contingency to Available for Work Not Awarded per 1/26/2012 Agenda Report and paragraph IV.C.2 of 1/26/2012 RBOC Board Meeting: \$52,339.										
	Total = \$352,461.										
8.	Adjustment to transfer unused contingency from RB-11A to Available for Work Not Awarded per 1/26/2012 Agenda Report and paragraph IV.C.2 of 1/26/2012 RBOC Board Meeting: \$1322,599.										
9.	RB-11B adjusted contingency for press box steel work is calculated below:										
a.	Adjustment per paragraph IV.D.2 of 4/6/2012 RBOC Board Meeting Agenda: One lump sum of \$645,000.										
b.	Adjustment per paragraph V.A.2 of 6/7/2012 RBOC Board Meeting Agenda: One lump sum of \$850,000.										
c.	Adjustment per paragraph IV.D.2 of 1/26/2012 RBOC Board Meeting Agenda: One lump sum of \$425,000.										
	Total = \$1,920,000.										
10.	Adjustment to transfer unused contingency from RB-11E to Available for Work Not Awarded per 1/26/2012 Agenda Report and paragraph IV.C.2 of 1/26/2012 RBOC Board Meeting: \$150,748.										
11.	RBOC contingency adjustment for RB-12 is calculated below:										
a.	Adjustment on press box fireproofing work from RB-11A per the RBOC Agenda Report letter dated March 19, 2012 and MOU 4: One lump sum of \$26,100 (approximately 5% of \$523,925).										
b.	Adjustment to offset identified corrective work from RB-11A per the RBOC Agenda Report letter dated March 19, 2012 and MOU 4: One lump sum of \$265,800.										
c.	Adjustment per draft amendment of 8/9/2012 for RBOC Board Meeting Agenda: One lump sum of \$1,766,000										
d.	Adjustment per paragraph III.A.2 of 9/20/2012 RBOC Board Meeting Agenda: One lump sum of \$6,000,000.										
	Total = \$8,057,900.										
12.	Adjustment to transfer unused contingency from RB-17 to Available for Work Not Awarded per 1/26/2012 Agenda Report and paragraph IV.C.2 of 1/26/2012 RBOC Board Meeting: \$135,534.										
13.	RBOC contingency adjustment for RB-18 is calculated below:										
a.	Adjustment for contingencies for three electrical enclosures per paragraph V.D.3 of 2/9/2012 RBOC Board Meeting Agenda: One lump sum of \$39,650 (approximately 5% of \$376,486).										
b.	Adjustment to transfer unused contingency to Available for Work Not Awarded per 1/26/2012 Agenda Report and paragraph IV.C.2 of 1/26/2012 RBOC Board Meeting: \$68,234.										
	Total = \$48,584.										
14.	RB-19 adjusted contingency for site electrical work per paragraph V.E.3 of 2/9/2012 RBOC Board Meeting Agenda: 10% of \$1,361,000 = \$136,100.										
15.	Adjustment to transfer unused contingency from RB-20 to Available for Work Not Awarded per 1/26/2012 Agenda Report and paragraph IV.C.2 of 1/26/2012 RBOC Board Meeting: \$1,323.										
16.	RBOC contingency adjustment for RB-24 is calculated below:										
a.	Adjustment for contingencies for concourse work per paragraph V.I.C.3 of the RBOC Agenda Report Letter dated 2/6/2013: (\$51,425,80).										
b.	Adjustment for contingencies for broadcast cabling infrastructure per paragraph IV.C.3 of the RBOC Agenda Report Letter dated 4/4/2013: (\$33,206).										
	Total = \$84,611,80.										



## Purchase Order Amounts Support Detail

### The Rose Bowl

Pasadena, California

D'Agostino Izzo Quirk Architects

Update #30  
April 26, 2013

A	B	C	D	E
Purchase Order		Base Purchase Order Amount	Purchase Order Changes Amount	Total Purchase Order Amount (D + E)
PO-01	Temporary Fencing	\$ 146,660.89	-	\$ 146,660.89
PO-02	Site Prep	22,238.17	22,238.17	
PO-03	Site Prep	70,195.47	70,195.47	
PO-04	Tree Storage	63,000.00	88,200.00	
PO-05	Site Prep	41,888.72	41,888.72	
PO-06	Site Prep	-	-	-
PO-07	Utility Extension Work	514,310.00	514,310.00	
PO-08	Gate B Improvements	147,240.17	147,240.17	
PO-09	South Scoreboard	29,823.62	29,823.62	
PO-10	DOG Painting	1,386.56	1,386.56	
PO-11	Generator Repair	17,200.00	17,200.00	
PO-12	Site Prep	3,500.00	3,500.00	
PO-13	Site Prep	3,507.41	3,507.41	
PO-14	Elevator Repairs	7,904.14	7,904.14	
PO-17	Construction Clean-Up	150,000.00	529,424.00	
PO-18a	Replacement Seats	77,492.91	77,492.91	
PO-18b	New Seats	32,943.29	32,943.29	
PO-19	North End Repair	55,482.00	55,482.00	
PO-20	North Handrails	70,100.00	70,100.00	
PO-21	Specialty Lavatories	-	-	-
PO-22	Lavatories	35,243.00	35,243.00	
PO-23	Pavilion Plasters	32,000.00	32,000.00	
PO-24	Broadcasting - Camera Barrier	6,000.00	6,000.00	
<b>Total</b>		<b>\$ 1,065,594.89</b>	<b>\$ 867,145.46</b>	<b>\$ 1,932,740.35</b>

Note:

- I. Information on this page is from PROJECT COST REPORT\_April 2013\_#29\_working\_041913.xls.



## Available Construction Contingency Support Detail

The Rose Bowl

Pasadena, California

Update #30  
April 26, 2013

Contingency Component Description	Amount

Contingency for Available Work Not Awarded is calculated as follows:

Transition to \$168.8M Budget, per RBOC Board approval January 7, 2013.

1. Contingency for Existing Contracts      1,500,000
2. Contingency for RB-12, Clark Construction      2,000,000
3. Contingency for 2013 Work      930,000
4. Contingency for 2014 Work      820,000
5. Additional Contingency to Balance to \$168.8M: \$857,594 (difference between \$168,800,000 and \$167,942,406).

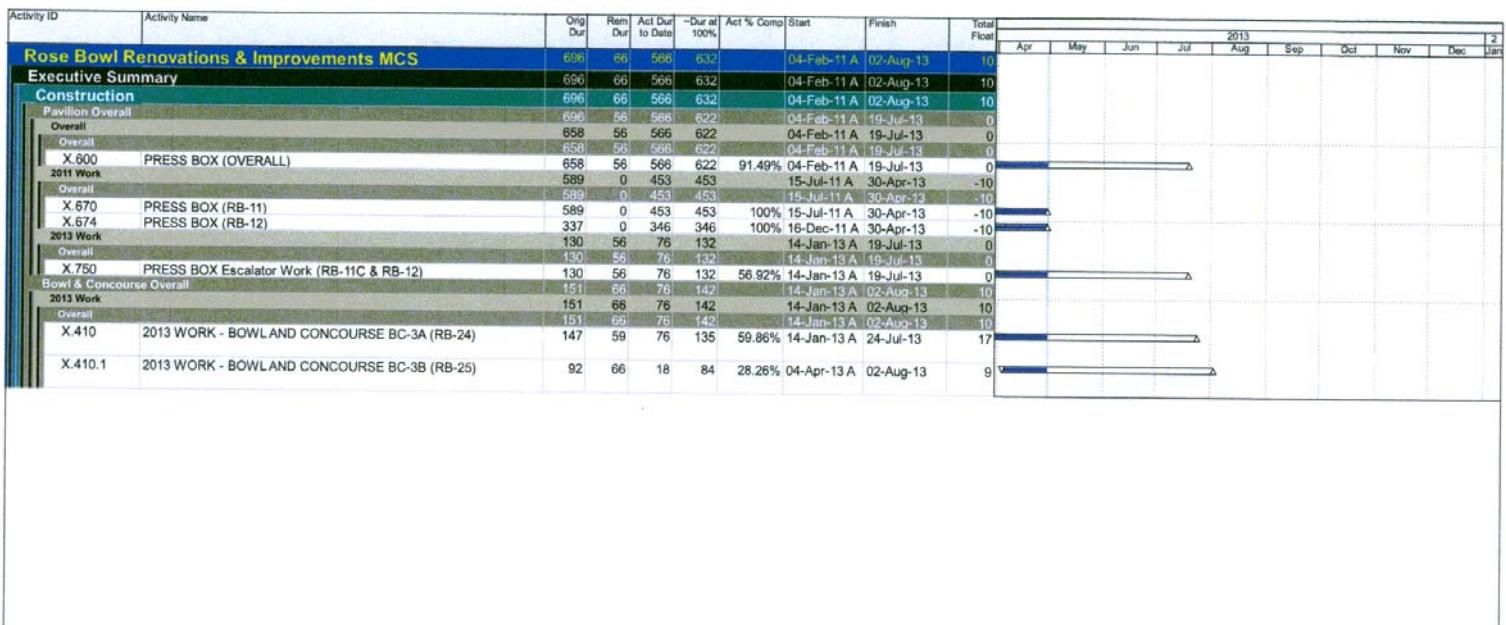
**Subtotal**

Adjustments to contingency to maintain \$168,800,000 project total.

6. Contingency adjustment for RB-11C contract for Kone per RBOC Agenda dated February 6, 2013, Paragraph VI.B.2      (400,000)
7. Adjustment to RB-24 contingency for KAR Concrete per RBOC Agenda Report letter dated February 6, 2013.      (51,426)
8. Adjustment for Owner's purchase orders (tree storage and special lavatories), 2/26/2013      (98,243)
9. Adjustment for change to RB-12 contract for Clark Construction per RBOC Agenda Report dated April 4, 2013, Paragraph IV.D.2.      (650,000)
10. Adjustment to RB-24 contingency for KAR Construction per RBOC Agenda Report dated April 4, 2013, Paragraph IV.C.3.      (33,206)
11. Adjustment to RB-25 contingency for Pro Media Ultrasound per RBOC Agenda Report dated April 4, 2013, Paragraph IV.B.4.      (51,015)
12. Adjustment for Owner's purchase orders (pavilion pilasters and broadcasting camera barrier), 4/19/2013      (38,000)

**Total Contingency for Work Not Awarded**

**4,785,704**



Summary Critical Remaining RB

RB 2013.04.30

Entry Date: 30-Apr-13 Print Date: 01-May-13

卷之六

## Rose Bowl Renovation and Improvements

#### **Rose Bowl Renovation and Imp**

## 1430-00 Executive Summary

## TASK filters: 1430 00 Executive Summary



Barton  
Malow

**Rose Bowl Renovation Project Uses of Funds (in millions)**

Updated 04/24/13 (v3 - May 20, 2013 meeting)

Project Elements	Approved Funding Column I	Committed as of 4/24/13 Column G	Anticipated	Anticipated	Anticipated Future 2018 Work	Total Cost
			2013 Work	2014 Work		
<b>Concourse Work</b>	<b>13.35</b>	<b>10.28</b>	<b>0.36</b>	<b>2.71</b>	<b>6.85</b>	<b>20.20</b>
Phase 1 and 2		9.40			0.30 0.18 0.19 0.18	
5 temp restroom areas						
5 screened storage areas						
Perimeter Fence line expansion						
Service Yard Modifications						
Site Work - Electrical Grading/Paving/Fence line reconnection/transformers/camera upgrades		0.26 0.52	0.36	1.38 0.92 0.41	6.00	
2 Remaining electrical substations						
Bio-Swale (SSUMP)						
Broadcast building		0.10				
<b>Entry Gates (8)</b>	<b>0.40</b>	<b>0.00</b>	<b>0.00</b>	<b>0.40</b>	<b>2.20</b>	<b>2.60</b>
Gate A				0.40		
Gates B, C, D, E, F, G, & N					2.20	
<b>Concessions</b>	<b>0.50</b>	<b>0.00</b>	<b>0.00</b>	<b>0.50</b>	<b>0.00</b>	<b>0.50</b>
Temporary Concessions				0.50		
<b>Restrooms</b>	<b>4.10</b>	<b>2.88</b>	<b>0.00</b>	<b>1.22</b>	<b>0.82</b>	<b>4.92</b>
Reconstruct West Restrooms		2.88				
New North Restrooms					0.82	
Field restrooms at T23A and T28A				1.22		
<b>Scoreboard and Displays</b>	<b>9.29</b>	<b>9.17</b>	<b>0.12</b>	<b>0.00</b>	<b>0.00</b>	<b>9.29</b>
Phase 1 and 2		8.59				
Broadcast Cabling & Cable Trough		0.58				
Camera seating & Field Conduit			0.12			
<b>Bowl Egress, Aisles and Field Walls</b>	<b>6.45</b>	<b>3.70</b>	<b>0.00</b>	<b>2.75</b>	<b>0.24</b>	<b>6.69</b>
Phase 1 and 2		3.70				
East/West field wall & hedges				2.19		
T7A, T15A, tunnel modifications				0.56		
4 field temporary bleachers					0.24	
<b>8 Stadium Tunnels</b>	<b>8.42</b>	<b>8.42</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>8.42</b>
4 Additional Tunnels						
<b>Pavilion</b>	<b>84.27</b>	<b>84.27</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>84.27</b>
<b>Construction Contingency</b>	<b>5.32</b>	<b>0.54</b>	<b>2.75</b>	<b>1.44</b>	<b>1.82</b>	<b>6.55</b>
Construction Contingency				0.25	0.76	1.01
Additional Contingency				1.00	0.38	0.51
Additional scope				1.50		
Close out existing contracts					0.30	0.30
Escalation						
<b>SUBTOTAL - Construction Costs</b>	<b>132.10</b>	<b>119.26</b>	<b>3.23</b>	<b>9.02</b>	<b>11.93</b>	<b>143.44</b>
<b>Indirect Construction Costs</b>	<b>9.57</b>	<b>8.37</b>	<b>0.10</b>	<b>1.10</b>	<b>0.50</b>	<b>10.07</b>
Project Management		6.99		0.80	0.40	
Owner's Representative		1.03		0.20		
Project Management Facilities		0.35	0.10	0.10	0.10	
<b>Soft Costs</b>	<b>28.88</b>	<b>25.91</b>	<b>1.50</b>	<b>1.47</b>	<b>0.90</b>	<b>29.78</b>
Design Fees		13.42	0.55	0.62	0.40	
Misc. Expenses (Inspections, Ads, Reproduction, Legal, etc.)		5.96	0.90	0.10	0.25	
Specialty Expenses (Finance, Premium Seating, Staff, Outreach, etc.)		2.53	0.05	0.15	0.15	
FFE		3.50		0.30	0.15	
Soft Cost Contingency		0.50		0.30	0.10	
<b>Third Party Reimbursement</b>	<b>-1.75</b>	<b>-1.75</b>				
<b>TOTAL COSTS</b>	<b>168.80</b>	<b>151.79</b>	<b>4.83</b>	<b>11.59</b>	<b>13.33</b>	<b>181.54</b>
<b>Sources</b>		<b>151.79</b>	<b>156.62</b>	<b>168.21</b>	<b>181.54</b>	

**Rose Bowl Renovation Project Sources of Funds (in millions)**

Available Funding as of 4/24/13	164.8			
Legacy Contributions (per Legacy Pledges dated 4/11/13 through 12/31/18)		2.0	2.0	5.0
Brick Campaign			2.0	
Concessionaire Funding as of 12/31/13		2.0		
2014 BCS Funding as of 12/31/14			3.4	
Bond Interest as of 12/31/13		0.4		
<b>TOTAL SOURCES</b>	<b>164.80</b>	<b>4.40</b>	<b>7.40</b>	<b>5.00</b>
<b>CUMULATIVE PROJECT SOURCES</b>	<b>164.80</b>	<b>169.20</b>	<b>176.60</b>	<b>181.60</b>

## Exhibit C

### Rose Bowl Renovation Project Uses of Funds (in millions)

Updated 12/31/12

Project Elements	Phases 1 & 2	2013 Work	2014 Work	Future Work	Total Cost	Spent as of 12/27/12	Deferred Items
<b>Direct Construction Costs</b>							
<b>Concourse Work</b>	<b>8.90</b>				<b>8.90</b>	<b>8.49</b>	
5 temp restroom areas				0.30	0.30		
5 screened storage areas				0.18	0.18		
Perimeter Fence line expansion				0.19	0.19		
Service Yard Modifications				0.18	0.18		
PWP Allowance		0.55			0.55		
Site Work - Electrical/Grading/Paving		1.00	1.00	6.00	8.00		
2 Remaining electrical substations		1.43			1.43		
<b>8 Entry gate upgrades</b>				2.60	<b>2.60</b>		
<b>Concession Improvements</b>			0.50		0.50		<b>6.70</b>
<b>Reconstruct West Restrooms</b>		3.04			3.04		0.02
New North Restrooms				0.82	0.82		
Field restrooms at T23A and T28A			1.22		1.22		
<b>New Scoreboard and Displays</b>	<b>8.60</b>				<b>8.60</b>	<b>4.88</b>	
<b>Bowl Egress, Aisles and Field Walls</b>	<b>3.70</b>				<b>3.70</b>	<b>5.68</b>	
East/West field wall & hedges			2.19		2.19		
T7A, T15A, tunnel modifications			0.56		0.56		
4 field temporary bleachers				0.24	0.24		
<b>8 Stadium Tunnels</b>	<b>8.40</b>				<b>8.40</b>	<b>7.32</b>	<b>5.81</b>
4 Final Tunnels					0.00		
<b>Pavilion (less 3rd party reimbursement)</b>	<b>81.20</b>				<b>81.20</b>	<b>73.86</b>	
Bio-Swale (SSUMP)		0.41			0.41		
Broadcast building		0.10			0.10		
Broadcast Cabling		0.70			0.70		
Close out existing contracts		1.50			1.50		
Construction Contingency (10%)		0.63	0.55	1.05	2.23		<b>1.25</b>
Additional Contingency	1.60	2.30	0.27	0.53	4.70		
<b>SUBTOTAL - Construction Costs</b>	<b>112.40</b>	<b>11.65</b>	<b>6.29</b>	<b>12.09</b>	<b>142.43</b>	<b>100.76</b>	<b>13.76</b>
<b>Indirect Construction Costs</b>							
<b>Project Management</b>	<b>7.00</b>		0.40	0.40	<b>7.80</b>	<b>4.43</b>	
Owner's Representative	<b>1.00</b>				<b>1.00</b>	<b>0.75</b>	
Project Management Facilities	<b>0.30</b>	<b>0.10</b>	<b>0.10</b>	<b>0.10</b>	<b>0.60</b>	<b>0.21</b>	
<b>SUBTOTAL - Indirect Costs</b>	<b>8.30</b>	<b>0.10</b>	<b>0.50</b>	<b>0.50</b>	<b>9.40</b>	<b>5.39</b>	<b>0.00</b>
<b>Soft Costs</b>							
Design Fees	13.30	0.80	0.40	0.40	14.90	11.76	
Misc. Expenses (Inspections, Ads, Reproduction, Legal, etc.)	5.20	1.00	0.25	0.25	6.70	4.06	
Specialty Expenses (Finance, Premium Seating, Staff, Outreach, etc)	2.40	0.20	0.10	0.15	2.85	1.58	
FFE	3.50				3.50	1.87	
Soft Cost Contingency	1.10	0.50	0.10	0.10	1.80		
<b>SUBTOTAL - Soft Costs</b>	<b>25.50</b>	<b>2.50</b>	<b>0.85</b>	<b>0.90</b>	<b>29.75</b>	<b>19.27</b>	<b>0.00</b>
<b>TOTAL</b>	<b>146.20</b>	<b>14.25</b>	<b>7.64</b>	<b>13.49</b>	<b>181.58</b>	<b>125.42</b>	<b>13.76</b>
<b>CUMULATIVE PROJECT COST</b>	<b>146.20</b>	<b>160.45</b>	<b>168.09</b>	<b>181.58</b>			<b>195.3</b>

## Exhibit C

### Rose Bowl Renovation Project Sources of Funds (in millions)

Updated 12/31/12

Project Sources of Funds	2010 & 2011	2012	2013	2014	2018	Future	Total Sources
<b>Funds Received</b>							
2010 Bond Proceeds	126.10						126.10
2010 BCS Revenue (RBOC)	2.00						2.00
2006 & 2010 BCS (ToR)	4.00						4.00
RBOC Retained Earnings/IMG	1.10						1.10
TOR; Capital User Fee	0.80	0.80					1.60
<b>SUBTOTAL - Funds Received</b>	<b>134.00</b>	<b>0.80</b>					<b>134.80</b>

### Anticipated Funds

2012 Internal City Loan		6.00	-6.00				0.00
2006 Bond Restructure Proceeds			30.00				30.00
Concessionaire Advance			2.00			3.00	5.00
2014 BCS				4.00			4.00
Bond Interest				0.40			0.40
Legacy		0.60	1.40	3.00	4.00	3.00	12.00
Legacy Brick Campaign				1.00			1.00
<b>SUBTOTAL - Anticipated Funds</b>	<b>0.00</b>	<b>6.60</b>	<b>27.40</b>	<b>8.40</b>	<b>4.00</b>	<b>6.00</b>	<b>52.40</b>

<b>TOTAL PROJECT SOURCES</b>	<b>134.00</b>	<b>7.40</b>	<b>27.40</b>	<b>8.40</b>	<b>4.00</b>	<b>6.00</b>	<b>187.20</b>
------------------------------	---------------	-------------	--------------	-------------	-------------	-------------	---------------

<b>CUMULATIVE PROJECT SOURCES</b>	<b>134.00</b>	<b>141.40</b>	<b>168.80</b>	<b>177.20</b>	<b>181.20</b>		
-----------------------------------	---------------	---------------	---------------	---------------	---------------	--	--