



# FISCAL YEAR 2012 BUDGET HEARING


City Council  
June 13, 2011

Andrew Green – Director of Finance



## FY 2012 Proposed Budget vs Initially Recommended Budget

	FY 2012 Budget		
	Proposed for Adoption	Initially Recommended	Change
<b>Appropriations</b>			
General Fund	\$215.8 M	\$215.6 M	\$0.2 M
CIP	\$154.6 M	\$155.0 M	(\$0.4 M)
All Other Funds	\$375.4 M	\$375.5 M	(\$0.1 M)
Operating Companies	\$30.9 M	\$29.7 M	\$1.2 M
<b>Total</b>	<b>\$776.7 M</b>	<b>\$775.8 M</b>	<b>\$0.9 M</b>
<b>FTEs</b>			
General Fund	968.0	968.0	(0.0)
Other Funds	1,028.0	1,033.9	(5.9)
Operating Companies	144.5	144.5	0.0
<b>Total FTEs</b>	<b>2,140.5</b>	<b>2,146.4</b>	<b>(5.9)</b>




**FY 2012 Proposed Budget vs FY 2011 Adopted Budget**

	FY 2012 Proposed for Adoption	FY 2011 Adopted	Change
<b>Appropriations</b>			
General Fund	\$215.8 M	\$217.2 M	(\$1.4 M)
CIP	\$154.6 M	\$109.9 M	\$44.7 M
All Other Funds	\$375.4 M	\$372.1 M	\$3.3 M
Operating Companies	\$30.9 M	\$26.3 M	\$4.6 M
<b>Total</b>	<b>\$776.7 M</b>	<b>\$725.5 M</b>	<b>\$51.2 M</b>
<b>FTEs</b>			
General Fund	968.0	991.0	(23.0)
Other Funds	1,028.0	1,182.4	(154.4)
Operating Companies	144.5	137.0	7.5
<b>Total FTEs</b>	<b>2,140.5</b>	<b>2,310.4</b>	<b>(169.9)</b>

3

PASADENA




**Capital Budget Summary**

**Total Capital Budget - \$154.6 million**

- Municipal Facilities - \$1.0 M
- Streets, Lighting, Streetscapes - \$10.3 M
- Transportation, Parking - \$1.5 M
- Sewers, Storm Drains - \$1.7 M
- Rose Bowl renovations (Phase 2) - \$71.5 M
- Parks and Landscaping – 3.5 M
- Water and Power - \$63.9 M
- Technology – \$1.2 M

4


PASADENA



\$'s in Millions	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget
<b>Est Beginning Fund Balance</b>	8.3	3.5	1.7	4.5	4.5
<b>Revenues</b>	211.0	216.8	216.7	213.8	220.1
<b>Expenditures</b>	215.8	218.6	213.9	213.8	218.4
<b>Est Net Operating Loss</b>	(4.8)	(1.8)	2.8	-	1.7
<b>Est Ending Fund Balance</b>	3.5	1.7	4.5	4.5	6.2

PASADENA

5

- 
- Budget Adoption Recommendation
- Adopt by resolution the City's Fiscal Year (FY) 2012 Operating Budget and FY 2012-2016 Capital Improvement Program as summarized in the Revised Exhibit A and Exhibit B
  - Adopt a resolution determining the amount to be transferred from the Light and Power Fund to the General Fund for FY 2012
  - Direct the City Attorney, within 60 days, to complete amendments to Article VII of Title 2 of the Pasadena Municipal Code to incorporate the organizational changes required as a result of the adopted FY 2012 budget
  - Direct that Public Safety Committee to review service level impacts of a \$2 million reduction in the Fire Department and develop an operational plan to achieve the reduction and report to the City Council no later than July 18,
- PASADENA
- 6

**General Fund 5-year Financial Plan Comparison**  
As of June 10, 2011

	Fiscal Year 2009		Fiscal Year 2010		Fiscal Year 2011		Fiscal Year 2012		Fiscal Year 2013		Fiscal Year 2014	
	Original (6/2009) Plan Projected	Actual	Original (6/2009) Plan Projected	Actual	Original (6/2009) Plan Projected	Updated Plan Revised	Original (6/2009) Plan Projected	Updated Plan Projected	Original (6/2009) Plan Projected	Updated Plan Projected	Original (6/2009) Plan Projected	Updated Plan Projected
<b>Beginning Amount Available for Appropriations</b>	<b>28,349,377</b>	<b>29,129,097</b>	<b>20,149,243</b>	<b>20,074,879</b>	<b>14,469,110</b>	<b>14,107,746</b>	<b>9,127,403</b>	<b>8,312,726</b>	<b>5,034,033</b>	<b>3,585,696</b>	<b>2,111,399</b>	<b>1,797,131</b>
<b>REVENUES</b>												
Property Taxes (adj for Triple Flip)	46,435,730	38,414,298	48,310,622	38,266,093	50,047,300	38,532,620	52,464,165	39,100,000	55,785,397	39,773,000	59,448,290	41,473,980
Sales Tax (Adj for Triple Flip)	26,275,642	31,941,372	25,098,819	28,059,194	25,600,795	30,400,000	26,632,507	31,300,000	28,109,161	32,039,000	29,732,637	33,206,170
Utility User Tax	30,497,947	31,162,427	33,418,135	29,519,607	34,002,637	29,381,716	34,993,799	32,620,851	36,168,863	33,138,869	37,704,543	34,538,518
Transient Occupancy Tax	9,300,000	7,382,353	7,995,109	6,941,949	7,835,206	7,336,185	7,992,625	7,800,000	8,273,623	7,995,000	8,583,180	8,234,850
Franchise Taxes	2,331,554	2,401,934	2,017,142	1,933,376	2,048,143	2,261,015	2,100,561	2,326,500	2,164,818	2,394,975	2,236,075	2,485,504
Other Taxes	16,931,697	15,277,634	14,729,969	13,626,018	15,001,955	14,600,000	15,433,895	15,250,000	16,009,906	15,531,750	16,645,461	16,427,756
<b>Total Taxes</b>	<b>131,772,569</b>	<b>126,580,018</b>	<b>131,569,796</b>	<b>118,346,237</b>	<b>134,536,036</b>	<b>122,511,536</b>	<b>139,607,622</b>	<b>128,397,351</b>	<b>146,511,771</b>	<b>130,872,394</b>	<b>154,350,186</b>	<b>136,346,779</b>
Licenses & Permits	1,962,032	2,297,129	2,014,068	2,560,129	2,033,555	2,365,649	2,077,998	2,550,240	2,135,660	2,659,199	2,199,949	2,774,880
Intergovernmental Revenues	12,310,374	13,593,024	12,870,662	13,633,140	12,955,492	14,035,258	13,209,431	14,371,083	13,533,123	14,590,540	14,022,432	14,948,465
Charges for Services	21,319,587	22,407,112	20,777,909	21,604,333	21,412,766	25,379,675	21,908,332	21,527,987	22,997,675	21,840,247	23,731,000	22,921,734
Fines & Forfeitures	8,026,367	8,844,378	8,593,560	5,135,244	8,695,544	4,780,604	8,895,784	6,351,000	9,143,055	6,529,090	9,416,469	6,718,093
Investment/Interest Earnings	20,841,854	22,074,198	20,896,445	24,401,371	21,038,298	20,039,430	21,458,059	19,301,200	21,991,357	19,625,653	22,587,279	10,692,981
Rental Income	1,117,179	1,040,577	1,111,626	611,581	1,114,635	858,455	1,128,870	614,153	1,148,821	616,984	1,171,127	621,200
Miscellaneous	1,068,492	1,485,357	1,061,182	1,287,870	1,045,682	1,152,797	1,056,139	1,199,020	1,071,824	1,221,520	1,090,123	1,244,695
<b>TOTAL REVENUES</b>	<b>198,218,454</b>	<b>198,321,792</b>	<b>198,885,247</b>	<b>187,579,905</b>	<b>202,832,007</b>	<b>191,123,404</b>	<b>209,342,235</b>	<b>194,312,034</b>	<b>218,533,284</b>	<b>197,755,626</b>	<b>228,569,166</b>	<b>196,268,837</b>
<b>EXPENDITURES</b>												
Personnel	136,412,182	135,224,048	136,523,723	132,088,980	144,674,321	125,043,676	151,163,386	127,116,880	157,699,814	130,695,530	163,241,606	135,287,928
Services & Supplies	27,990,566	26,033,719	26,867,870	23,091,571	26,128,906	26,794,813	27,410,575	27,301,404	28,655,395	27,824,418	29,931,149	28,102,662
Equipment	2,188,220	183,638	86,236	5,379,965	88,823	50,476	91,259	27,476	93,527	27,751	95,851	28,028
Internal Services	16,051,970	15,606,815	14,672,825	14,771,992	15,186,374	14,831,815	15,678,602	15,351,807	16,146,217	15,582,084	16,627,777	15,515,815
<b>TOTAL EXPENDITURES</b>	<b>182,642,938</b>	<b>177,048,220</b>	<b>178,150,654</b>	<b>175,332,508</b>	<b>186,078,424</b>	<b>166,720,780</b>	<b>194,543,822</b>	<b>169,797,567</b>	<b>202,594,953</b>	<b>174,129,783</b>	<b>209,896,384</b>	<b>178,914,434</b>
<b>Excess Revenues over (Expenses)</b>	<b>15,575,516</b>	<b>21,273,572</b>	<b>20,734,593</b>	<b>12,247,397</b>	<b>16,753,584</b>	<b>24,402,624</b>	<b>14,998,413</b>	<b>24,514,467</b>	<b>15,938,331</b>	<b>23,625,843</b>	<b>18,672,781</b>	<b>17,354,402</b>
<b>OPERATING TRANSFER (IN / (OUT))</b>												
Debt Service	(28,367,846)	(29,664,996)	(35,273,793)	(35,072,953)	(36,146,554)	(34,657,771)	(34,242,618)	(32,683,158)	(34,646,117)	(32,683,458)	(34,660,047)	(23,174,674)
Contributions to Other Funds/Misc	(15,421,908)	(18,397,519)	(12,510,109)	(13,037,782)	(12,507,583)	(12,762,291)	(12,721,292)	(13,121,073)	(13,040,206)	(11,770,582)	(13,401,437)	(11,775,207)
Abateents for Svcs to Other Funds **	3,635,231	2,242,779	4,516,551	11,157,176	10,100,987	316,338	10,460,036	333,522	10,857,305	587,516	11,266,368	1,389,091
Enterprise Contributions	15,028,684	15,791,759	16,906,080	18,739,029	17,391,115	16,906,080	18,069,608	16,229,212	18,865,407	18,452,116	19,740,036	19,024,732
<b>NET OPERATING TRANSFER (IN / (OUT))</b>	<b>(25,125,839)</b>	<b>(30,027,978)</b>	<b>(26,361,270)</b>	<b>(18,214,530)</b>	<b>(21,162,035)</b>	<b>(30,197,644)</b>	<b>(18,434,265)</b>	<b>(29,241,497)</b>	<b>(17,963,611)</b>	<b>(25,414,408)</b>	<b>(17,055,080)</b>	<b>(14,536,057)</b>
Operating Income/(Loss)	(9,550,322)	(8,754,406)	(5,626,677)	(5,967,133)	(4,408,451)	(5,795,020)	(3,435,852)	(4,727,030)	(2,025,280)	(1,788,565)	1,617,701	2,818,345
<b>OFF BUDGET RESERVE ACTIVITY</b>												
Contribution for Health Restoration	(850,000)	0	0	0	0	0	0	0	0	0	0	0
Use of Designated Reserves (lump sum)	6,200,000	6,200,000	0	0	0	0	0	0	0	0	0	0
CIP Project (Robinson Park) from reserve	2,500,000	0	0	0	0	0	0	0	0	0	0	0
Add Contr. to the GF Reserve	(6,499,812)	(6,499,812)	(53,456)	0	(933,256)	0	(657,517)	0	(897,517)	0	(767,659)	0
<b>NET OFF BUDGET RESERVE ACTIVITY</b>	<b>1,350,188</b>	<b>(299,812)</b>	<b>(53,456)</b>	<b>0</b>	<b>(933,256)</b>	<b>0</b>	<b>(657,517)</b>	<b>0</b>	<b>(897,517)</b>	<b>0</b>	<b>(767,659)</b>	<b>0</b>
Net Income/(Loss)	(8,200,134)	(9,054,218)	(5,680,133)	(5,967,133)	(5,341,708)	(5,795,020)	(4,093,369)	(4,727,030)	(2,922,634)	(1,788,565)	850,042	2,818,345
<b>Ending Amount Available for Appropriations</b>	<b>20,149,243</b>	<b>20,074,879</b>	<b>14,469,110</b>	<b>14,107,746</b>	<b>9,127,403</b>	<b>8,312,726</b>	<b>5,034,033</b>	<b>3,585,696</b>	<b>2,111,399</b>	<b>1,797,131</b>	<b>2,961,441</b>	<b>4,615,476</b>

06/20/2011  
Item 17 & 18  
Submitted by staff